STANDING COMMITTEE ON PUBLIC ACCOUNTS Tuesday, March 1, 2022

MINUTE NO. 11 9:00 a.m. — māmawapiwin návati room (Room 8)

1. **Present**: Trent Wotherspoon in the chair and members Marv Friesen, Todd Goudy, Delbert Kirsch, Hugh Nerlien, Erika Ritchie,* Dana Skoropad, and Colleen Young.

Substituting Members

Erika Ritchie for Aleana Young

Provincial Auditor's Office

Tara Clemett, Provincial Auditor Kim Lowe, Principal Auditor

Provincial Comptroller's Office

Terry Paton, Provincial Comptroller Chris Bayda, Assistant Provincial Comptroller

2. The following documents were tabled:

3.

Ministry of Advanced Education: report of public losses October 1, 2021 to Decembe	er 31, 2021 (PAC 45-29)
Ministry of Health: report of public losses October 1, 2021 to December 31, 2021	(PAC 46-29)
Ministry of Finance: report of public losses October 1, 2021 to December 31, 2021	(PAC 47-29)
The committee considered the Provincial Auditor's 2018 report volume 2, chapter 14, Saskatchewan Health Authority; 2019 report volume 2, chapter 12, Saskatchewan Health Authority; 2020 report volume 2, chapter 12, Saskatchewan Health Authority; and 2021 report volume 2, chapter 11, Saskatchewan Health Authority.	
The following officials appeared before the committee and answered questions:	

Witnesses Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy

Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

4. The following document was tabled:

Saskatchewan Health Authority: Status Update, dated March 1, 2022

(PAC 48-29)

5. The committee concurred with recommendation 1 made at page 80 of the Provincial Auditor's 2018 report volume 2, chapter 14, Saskatchewan Health Authority:

We recommend that the Saskatchewan Health Authority sign an adequate service-level agreement with eHealth Saskatchewan to enable monitoring of the quality and timeliness eHealth's provision of IT services.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

6. The committee concurred with recommendation 1 made at page 83 of the Provincial Auditor's 2019 report volume 2, chapter 12, Saskatchewan Health Authority:

We recommend the Saskatchewan Health Authority implement an approved code of conduct policy including permitted vendor-sponsored travel.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

7. The committee concurred with recommendation 2 made at page 84 of the Provincial Auditor's 2019 report volume 2, chapter 12, Saskatchewan Health Authority:

We recommend the Saskatchewan Health Authority document its due diligence procedures used to validate suppliers before adding them into its financial system.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

8. The committee concurred with recommendation 3 made at page 86 of the Provincial Auditor's 2019 report volume 2, chapter 12, Saskatchewan Health Authority:

We recommend the Saskatchewan Health Authority separate incompatible duties.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

- 9. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 12, Saskatchewan Health Authority; and 2021 report volume 2, chapter 11, Saskatchewan Health Authority.
- 10. The committee considered the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently.

The following officials appeared before the committee and answered questions:

WitnessesMinistry of HealthMax Hendricks, Deputy MinisterBillie-Jo Morrissette, Assistant Deputy MinisterMark Wyatt, Assistant Deputy MinisterSaskatchewan Health AuthorityAndrew Will, Interim Chief Executive OfficerRobbie Peters, Vice President and Chief Financial OfficerKaren Earnshaw, Vice President, Integrated Rural HealthSharon Garratt, Vice President, Integrated Urban Health and Chief Nursing OfficerAndrew McLetchie, Vice President, Integrated Northern HealthCorey Miller, Vice President, Provincial ProgramsBeth Vachon, Vice President, Quality, Safety and StrategyKyle Matthies, Executive Director, Organizational Development and Employee Wellness

11. The committee concurred with recommendation 1 made at page 140 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend that the Saskatchewan Health Authority assess the impact of the surgical biopsy labs receiving accreditation through different bodies.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

12. The committee concurred with recommendation 2 made at page 141 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority enter into a written agreement with the Office of the Chief Coroner about surgical biopsy lab services it provides for forensic autopsies.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

13. The committee concurred with recommendation 3 made at page 144 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority implement a consistent approach for prioritizing and issuing timely diagnosis reports for surgical biopsies.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

14. The committee concurred with recommendation 4 made at page 145 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority assess the cost-benefit of electronically tracking the location of surgical biopsy specimens throughout the key stages of the lab analysis process.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

15. The committee concurred with recommendation 5 made at page 147 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority formally assess the surgical biopsy process at its surgical biopsy labs to identify factors inhibiting timely diagnosis.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

16. The committee concurred with recommendation 6 made at page 147 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority educate healthcare providers on properly completing surgical biopsy requisitions for Regina and Saskatoon labs.

The committee noted that the Saskatchewan Health Authority me ois making progress towards complying with the recommendation.

17. The committee concurred with recommendation 7 made at page 149 of the Provincial Auditor's 2018 report volume 2, chapter 23, Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs Efficiently:

We recommend the Saskatchewan Health Authority require its labs to keep records of preventative maintenance completed by technical staff on its surgical biopsy equipment.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

18. The committee considered the Provincial Auditor's 2018 report volume 2, chapter 24, Saskatchewan Health Authority — Preventing and Controlling Hospital-acquired Infections in the Regina General Hospital and Pasqua Hospital.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

19. The committee concurred with recommendation 1 made at page 158 of the Provincial Auditor's 2018 report volume 2, chapter 24, Saskatchewan Health Authority — Preventing and Controlling Hospital-acquired Infections in the Regina General Hospital and Pasqua Hospital:

We recommend that the Saskatchewan Health Authority give hospital staff, responsible for patient care, formal training updates on infection prevention and control practices at least annually.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

20. The committee concurred with recommendation 2 made at page 161 of the Provincial Auditor's 2018 report volume 2, chapter 24, Saskatchewan Health Authority — Preventing and Controlling Hospital-acquired Infections in the Regina General Hospital and Pasqua Hospital:

We recommend that the Saskatchewan Health Authority use external observers to conduct regular blind direct observation hand-hygiene compliance audits in its hospitals.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

21. The committee concurred with recommendation 3 made at page 163 of the Provincial Auditor's 2018 report volume 2, chapter 24, Saskatchewan Health Authority — Preventing and Controlling Hospital-acquired Infections in the Regina General Hospital and Pasqua Hospital:

We recommend that the Saskatchewan Health Authority actively monitor actions taken by Regina hospitals' patient-care units with lower than acceptable hand-hygiene compliance rates.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

22. The committee concurred with recommendation 4 made at page 166 of the Provincial Auditor's 2018 report volume 2, chapter 24, Saskatchewan Health Authority — Preventing and Controlling Hospital-acquired Infections in the Regina General Hospital and Pasqua Hospital:

We recommend that the Saskatchewan Health Authority regularly give senior management a written analysis of emerging risks and causes based on trends of hospital-acquired infections.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

23. The committee recessed from 11:58 a.m. until 1:00 p.m.

24. The committee considered the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities.

The following officials appeared before the committee and answered questions:

WitnessesMinistry of HealthMax Hendricks, Deputy MinisterBillie-Jo Morrissette, Assistant Deputy MinisterMark Wyatt, Assistant Deputy MinisterSaskatchewan Health AuthorityAndrew Will, Interim Chief Executive OfficerRobbie Peters, Vice President and Chief Financial OfficerKaren Earnshaw, Vice President, Integrated Rural HealthSharon Garratt, Vice President, Integrated Urban Health and Chief Nursing OfficerAndrew McLetchie, Vice President, Integrated Northern HealthCorey Miller, Vice President, Provincial ProgramsBeth Vachon, Vice President, Quality, Safety and StrategyKyle Matthies, Executive Director, Organizational Development and Employee Wellness

25. The committee concurred with recommendation 1 made at page 193 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority establish measurable service objectives for its key health care facilities and critical components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

26. The committee concurred with recommendation 2 made at page 195 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority control the accuracy and reliability of maintenance data in its IT system for key health care facilities and components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

27. The committee concurred with recommendation 3 made at page 196 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority maintain complete information on each of its key health care facilities and components located in the City of Saskatoon and surrounding areas to enable the preparation of a comprehensive maintenance plan.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

28. The committee concurred with recommendation 4 made at page 198 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority consistently set the nature, extent, and frequency of preventative maintenance activities for similar categories of key health care facilities and components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

29. The committee concurred with recommendation 5 made at page 199 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority use its planned maintenance activities as an input to setting its Saskatoon-area maintenance budget.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

30. The committee concurred with recommendation 6 made at page 200 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority complete preventative maintenance on its key health care facilities and components located in the City of Saskatoon and surrounding areas within expected timeframes.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

31. The committee concurred with recommendation 7 made at page 201 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority have written guidance for classifying and prioritizing requests for demand maintenance on key health care facilities and components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

32. The committee concurred with recommendation 8 made at page 201 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority complete demand maintenance in line with priority rankings for key health care facilities and components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

33. The committee concurred with recommendation 9 made at page 202 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority consistently document the priority of capital maintenance projects undertaken in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

34. The committee concurred with recommendation 10 made at page 204 of the Provincial Auditor's 2019 report volume 1, chapter 12, Saskatchewan Health Authority — Maintaining Saskatoon and Surrounding Area Health Care Facilities:

We recommend the Saskatchewan Health Authority report to senior management the results of maintenance activities for its key health care facilities and components located in the City of Saskatoon and surrounding areas.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

35. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
Robbie Peters, Vice President and Chief Financial Officer
Karen Earnshaw, Vice President, Integrated Rural Health
Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer
Andrew McLetchie, Vice President, Integrated Northern Health
Corey Miller, Vice President, Provincial Programs
Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

36. The committee concurred with recommendation 1 made at page 207 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority work with others (e.g., Ministry of Health) to analyze key data about rates and prevalence of suicide attempts to rationalize services made available to patients at risk of suicide.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

37. The committee concurred with recommendation 2 made at page 211 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority give suitable training to staff located in northwest Saskatchewan caring for patients at risk of suicide.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

38. The committee concurred with recommendation 3 made at page 214 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority follow its established protocols to provide psychiatric consultations to patients accessing emergency departments in northwest Saskatchewan who are at high risk of suicide.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

39. The committee concurred with recommendation 4 made at page 215 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority address barriers to using videoconferencing to provide psychiatric services to communities in northwest Saskatchewan.

40. The committee concurred with recommendation 5 made at page 217 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority analyze reasons patients at risk of suicide miss appointments for mental health outpatient services to help address barriers.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

41. The committee concurred with recommendation 6 made at page 219 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority follow up with patients (who attempted suicide) discharged from emergency departments in northwest Saskatchewan to encourage treatment, where needed.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

42. The committee concurred with recommendation 7 made at page 220 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority conduct risk-based file audits of patients at risk of suicide in northwest Saskatchewan.

43. The committee concurred with recommendation 8 made at page 221 of the Provincial Auditor's 2019 report volume 2, chapter 24, Saskatchewan Health Authority — Treating Patients at Risk of Suicide in Northwest Saskatchewan:

We recommend the Saskatchewan Health Authority periodically inspect the safety of its facilities in northwest Saskatchewan providing services to patients at risk of suicide.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

44. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 39, Saskatchewan Health Authority — Delivering Accessible and Responsive Ground Ambulance Services in Southwest Saskatchewan.

The following officials appeared before the committee and answered questions:

45. The committee concluded consideration of the Provincial Auditor's 2019 report volume 2, chapter 39, Saskatchewan Health Authority — Delivering Accessible and Responsive Ground Ambulance Services in Southwest Saskatchewan.

46. The committee considered the Provincial Auditor's 2019 report volume 1, chapter 35, Saskatchewan Health Authority — Providing Timely and Appropriate Home-Care Services in the City of Prince Albert and Surrounding Area.

The following officials appeared before the committee and answered questions:

<u>Witnesses</u> Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy Kyle Matthies, Executive Director, Organizational Development and Employee Wellness 47. The committee concluded consideration of the Provincial Auditor's 2019 report volume 1, chapter 35,

- 47. The committee concluded consideration of the Provincial Auditor's 2019 report volume 1, chapter 35, Saskatchewan Health Authority — Providing Timely and Appropriate Home-Care Services in the City of Prince Albert and Surrounding Area.
- 48. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 40, Saskatchewan Health Authority Delivering Provincially Funded Childhood Immunizations in La Ronge and Surrounding Area; and 2021 report volume 2, chapter 33, Saskatchewan Health Authority Delivering Provincially Funded Childhood Immunizations in La Ronge and Surrounding Area.

The following officials appeared before the committee and answered questions:

<u>Witnesses</u>

Ministry of Health Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
Robbie Peters, Vice President and Chief Financial Officer
Karen Earnshaw, Vice President, Integrated Rural Health
Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer
Andrew McLetchie, Vice President, Integrated Northern Health
Corey Miller, Vice President, Provincial Programs
Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

49. The committee concluded consideration of the Provincial Auditor's 2019 report volume 2, chapter 40, Saskatchewan Health Authority — Delivering Provincially Funded Childhood Immunizations in La Ronge and Surrounding Area; and 2021 report volume 2, chapter 33, Saskatchewan Health Authority — Delivering Provincially Funded Childhood Immunizations in La Ronge and Surrounding Area.

50. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 41, Saskatchewan Health Authority — Safe and Timely Discharge of Patients from Regina Hospitals.

The following officials appeared before the committee and answered questions:

WitnessesMinistry of HealthMax Hendricks, Deputy MinisterBillie-Jo Morrissette, Assistant Deputy MinisterMark Wyatt, Assistant Deputy MinisterSaskatchewan Health AuthorityAndrew Will, Interim Chief Executive OfficerRobbie Peters, Vice President and Chief Financial OfficerKaren Earnshaw, Vice President, Integrated Rural HealthSharon Garratt, Vice President, Integrated Urban Health and Chief Nursing OfficerAndrew McLetchie, Vice President, Integrated Northern HealthCorey Miller, Vice President, Provincial ProgramsBeth Vachon, Vice President, Quality, Safety and StrategyKyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 51. The committee concluded consideration of the Provincial Auditor's 2019 report volume 2, chapter 41, Saskatchewan Health Authority Safe and Timely Discharge of Patients from Regina Hospitals.
- 52. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 24, Saskatchewan Health Authority Administering Medication in Weyburn and Estevan Hospitals.

The following officials appeared before the committee and answered questions:

Witnesses
Ministry of Health
Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
Robbie Peters, Vice President and Chief Financial Officer
Karen Earnshaw, Vice President, Integrated Rural Health
Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer
Andrew McLetchie, Vice President, Integrated Northern Health
Corey Miller, Vice President, Provincial Programs
Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 53. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 24, Saskatchewan Health Authority Administering Medication in Weyburn and Estevan Hospitals.
- 54. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 25, Saskatchewan Health Authority Efficient Use of MRIs in Regina.

The following officials appeared before the committee and answered questions:

WitnessesMinistry of HealthMax Hendricks, Deputy MinisterBillie-Jo Morrissette, Assistant Deputy MinisterMark Wyatt, Assistant Deputy MinisterSaskatchewan Health AuthorityAndrew Will, Interim Chief Executive OfficerRobbie Peters, Vice President and Chief Financial OfficerKaren Earnshaw, Vice President, Integrated Rural HealthSharon Garratt, Vice President, Integrated Urban Health and Chief Nursing OfficerAndrew McLetchie, Vice President, Integrated Northern HealthCorey Miller, Vice President, Provincial ProgramsBeth Vachon, Vice President, Quality, Safety and StrategyKyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 55. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 25, Saskatchewan Health Authority Efficient Use of MRIs in Regina.
- 56. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 26, Saskatchewan Health Authority Maintaining Medical Equipment in Healthcare Facilities in Melfort and Surrounding Area.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
Robbie Peters, Vice President and Chief Financial Officer
Karen Earnshaw, Vice President, Integrated Rural Health
Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer
Andrew McLetchie, Vice President, Integrated Northern Health
Corey Miller, Vice President, Provincial Programs
Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 57. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 26, Saskatchewan Health Authority Maintaining Medical Equipment in Healthcare Facilities in Melfort and Surrounding Area.
- 58. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 27, Saskatchewan Health Authority — Medication Management in Long-Term Care Facilities in Kindersley and Surrounding Area.

The following officials appeared before the committee and answered questions:

<u>Witnesses</u> Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 59. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 27, Saskatchewan Health Authority Medication Management in Long-Term Care Facilities in Kindersley and Surrounding Area.
- 60. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 28, Saskatchewan Health Authority Minimizing Employee Absenteeism.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
Robbie Peters, Vice President and Chief Financial Officer
Karen Earnshaw, Vice President, Integrated Rural Health
Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer
Andrew McLetchie, Vice President, Integrated Northern Health
Corey Miller, Vice President, Provincial Programs
Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 61. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 28, Saskatchewan Health Authority Minimizing Employee Absenteeism.
- 62. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 29, Saskatchewan Health Authority Overseeing Contracted Special-Care Homes in Saskatoon and Surrounding Area.

The following officials appeared before the committee and answered questions:

<u>Witnesses</u> Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 63. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 29, Saskatchewan Health Authority Overseeing Contracted Special-Care Homes in Saskatoon and Surrounding Area.
- 64. The committee considered the Provincial Auditor's 2021 report volume 1, chapter 22, Saskatchewan Health Authority Providing Timely Access to Mental Health and Addictions Services in Prince Albert and Surrounding Areas.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister
Billie-Jo Morrissette, Assistant Deputy Minister
Mark Wyatt, Assistant Deputy Minister
Saskatchewan Health Authority
Andrew Will, Interim Chief Executive Officer
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Beth Vachon, Vice President, Quality, Safety and Strategy
Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 65. The committee concluded consideration of the Provincial Auditor's 2021 report volume 1, chapter 22, Saskatchewan Health Authority Providing Timely Access to Mental Health and Addictions Services in Prince Albert and Surrounding Areas.
- 66. The committee considered the Provincial Auditor's 2021 report volume 1, chapter 23, Saskatchewan Health Authority Triaging Emergency Department Patients in Saskatoon Hospitals.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health Max Hendricks, Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Saskatchewan Health Authority Andrew Will, Interim Chief Executive Officer Robbie Peters, Vice President and Chief Financial Officer Karen Earnshaw, Vice President, Integrated Rural Health Sharon Garratt, Vice President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice President, Integrated Northern Health Corey Miller, Vice President, Provincial Programs Beth Vachon, Vice President, Quality, Safety and Strategy Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

- 67. The committee concluded consideration of the Provincial Auditor's 2021 report volume 1, chapter 23, Saskatchewan Health Authority Triaging Emergency Department Patients in Saskatoon Hospitals.
- 68. It was moved by Ms. Young:

That this committee do now adjourn.

The question being put, it was agreed to.

69. The committee adjourned at 4:53 p.m. until Wednesday, March 2, 2022 at 8:15 a.m.