

**STANDING COMMITTEE ON PUBLIC ACCOUNTS**  
**Wednesday, January 12, 2022**

**MINUTE NO. 10**  
**8:35 a.m. — Legislative Chamber**

1. **Present:** Trent Wotherspoon in the chair and members Marv Friesen, Todd Goudy, Delbert Kirsch, Hugh Nerlien, Dana Skoropad, Aleana Young, and Colleen Young.

**Provincial Auditor's Office**

Tara Clemett, Provincial Auditor  
Angèle Borys, Chief Operating Officer, Deputy Provincial Auditor  
Trevor St. John, Deputy Provincial Auditor  
Kim Lowe, Principal  
Rosemarie Volk, Principal

**Provincial Comptroller's Office**

Terry Paton, Provincial Comptroller  
Jenn Clark, Director, Finance and Policy

2. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 5, School Divisions; and 2021 report volume 1, chapter 2, School Divisions.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

Northern Lights School Division

Tom Harrington, Chief Financial Officer  
Jason Young, Director, Education

3. The following document was tabled:

Ministry of Education: Status Update, dated January 12, 2022

(PAC 43-29)

4. The committee concurred with recommendation 1 made at page 43 of the Provincial Auditor's 2020 report volume 1, chapter 5, School Divisions:

We recommend Northern Lights School Division No. 113 prepare and review monthly bank reconciliations and financial reports for school-generated funds.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

5. The committee concurred with recommendation 2 made at page 43 of the Provincial Auditor's 2020 report volume 1, chapter 5, School Divisions:

We recommend Northwest School Division No. 203 independently review and approve monthly bank reconciliations.

The committee noted that the Ministry of Education has complied with the recommendation.

6. The committee concurred with recommendation 3 made at page 43 of the Provincial Auditor's 2020 report volume 1, chapter 5, School Divisions:

We recommend Northwest School Division No. 203 independently review and approve journal entries.

The committee noted that the Ministry of Education has complied with the recommendation.

7. The committee concurred with recommendation 1 made at page 9 of the Provincial Auditor's 2021 report volume 1, chapter 2, School Divisions:

We recommend Regina School Division No. 4 follow its purchasing policy for its Facilities Department contracts.

The committee noted that the Ministry of Education has complied with the recommendation.

8. The committee considered the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

Northern Lights School Division

Tom Harrington, Chief Financial Officer

Jason Young, Director, Education

9. The committee concurred with recommendation 1 made at page 127 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 update its purchasing requirements to:

- Align with applicable external trade agreements;
- Establish requirements for staff involved with purchases to declare real or perceived conflicts of interest;
- Set out requirements for the use of different purchasing methods; and
- Incorporate expectations for use of contracts.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

10. The committee concurred with recommendation 2 made at page 128 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 set out, in writing, its requirements for using single or sole source purchasing.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

11. The committee concurred with recommendation 3 made at page 130 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 revise its purchase card guidelines to align with good purchasing practices (e.g., required approvals, processes for changing transaction limits, restrictions on use).

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

12. The committee concurred with recommendation 4 made at page 130 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 actively monitor adherence of cardholders with its purchase card guidelines.

13. The committee concurred with recommendation 5 made at page 131 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 agree purchases on monthly fleet card invoices to supporting receipts prior to making payment.

14. The committee concurred with recommendation 6 made at page 131 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that the Board of Education of Northern Lights School Division No. 113 approve the Division's key policies related to the purchase of goods and services.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

15. The committee concurred with recommendation 7 made at page 133 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 consistently document its evaluation of suppliers when tendering for the purchase of goods and services.

The committee noted that the Ministry of Education has complied with the recommendation.

16. The committee concurred with recommendation 8 made at page 134 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 maintain appropriate documentation of its tender communications with suppliers.

The committee noted that the Ministry of Education has complied with the recommendation.

17. The committee concurred with recommendation 9 made at page 135 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 establish a standard minimum amount of time to allow suppliers to respond to tenders.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

18. The committee concurred with recommendation 10 made at page 136 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 periodically assess the robustness of the service contract and purchase order templates used for purchasing goods and services.

The committee noted that the Ministry of Education has complied with the recommendation.

19. The committee concurred with recommendation 11 made at page 136 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 maintain complete documentation of properly authorized contracts with suppliers before the Division receives the related goods or services.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

20. The committee concurred with recommendation 12 made at page 137 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 separate incompatible purchasing duties (e.g., initiating purchases, tendering, receiving goods or services, approving invoices for payment, adding suppliers to the financial system), and closely monitor transactions where it is not feasible to do so.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

21. The committee concurred with recommendation 13 made at page 139 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 document its due diligence procedures used to validate suppliers before entering them into its financial system, and keep the supplier listing in its financial system up-to-date.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

22. The committee concurred with recommendation 14 made at page 139 of the Provincial Auditor's 2019 report volume 1, chapter 8, Northern Lights School Division No. 113 — Purchasing Goods and Services:

We recommend that Northern Lights School Division No. 113 require staff to document the receipt of heating fuel purchases and to adhere to its delegation of authority when approving invoices for payment.

The committee noted that the Ministry of Education has complied with the recommendation.

23. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 15, Saskatoon School Division No. 13 — Pension Plan for the Non-Teaching Employees of the Saskatoon Board of Education.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

24. The committee concurred with recommendation 1 made at page 103 of the Provincial Auditor's 2019 report volume 2, chapter 15, Saskatoon School Division No. 13 — Pension Plan for the Non-Teaching Employees of the Saskatoon Board of Education:

We recommend that the Saskatoon School Division No. 13 complete monthly reviews of the bank and investment reconciliations for The Pension Plan for the Non-Teaching Employees of the Saskatoon Board of Education.

The committee noted that the Ministry of Education has complied with the recommendation.

25. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 41, Saskatoon School Division No. 13 — Procuring Goods and Services.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

26. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 41, Saskatoon School Division No. 13 — Procuring Goods and Services.
27. The committee considered the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education  
Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services  
Saskatoon School Division No. 13  
Trish Reeve, Superintendent, Education  
Michelle Howard, Coordinator, Learning Supports

28. The committee concurred with recommendation 1 made at page 159 of the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten:

We recommend Saskatoon School Division No. 13 give schools and teachers written expectations about the minimum frequency of assessing kindergarten students using standard assessment tools in all key areas of learning and development.

The committee noted that the Ministry of Education has complied with the recommendation.

29. The committee concurred with recommendation 2 made at page 160 of the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten:

We recommend Saskatoon School Division No. 13 confirm alternative tools, used to assess key areas of a kindergarten student's readiness to learn, collect sufficient and relevant information.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

30. The committee concurred with recommendation 3 made at page 161 of the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten:

We recommend Saskatoon School Division No. 13 understand reasons for kindergarten students who did not participate in required reassessments of student learning and development.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

31. The committee concurred with recommendation 4 made at page 165 of the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten:

We recommend Saskatoon School Division No. 13 provide kindergarten teachers with additional training and guidance on application of key instructional practice(s) used to increase student readiness.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

32. The committee concurred with recommendation 5 made at page 168 of the Provincial Auditor's 2021 report volume 1, chapter 11, Saskatoon School Division No. 13 — Monitoring Success in Readyng Students for Learning in the Primary Grades when Exiting Kindergarten:

We recommend Saskatoon School Division No. 13 analyze kindergarten assessment data to identify trends and common areas of struggle across all schools in the Division.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

33. The committee recessed from 10:34 a.m. until 10:48 a.m.

34. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 20, Chinook School Division No. 211 — Supporting Grade 2 Students in Achieving Grade Level in Math.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

35. The committee concluded consideration of the Provincial Auditor's 2019 report volume 2, chapter 20, Chinook School Division No. 211 — Supporting Grade 2 Students in Achieving Grade Level in Math.

36. The committee considered the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

St. Paul's Roman Catholic Separate School Division No. 20

Joel Lloyd, Chief Financial Officer

Mark Gobeil, Coordinator, Educational Technology

37. The committee concurred with recommendation 1 made at page 231 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:

We recommend St. Paul's Roman Catholic Separate School Division No. 20 periodically determine the extent it integrated technology use in its elementary schools' classroom instruction.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

38. The committee concurred with recommendation 2 made at page 231 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:

We recommend St. Paul's Roman Catholic Separate School Division No. 20 determine the extent it wants to integrate technology use in its elementary schools' classroom instruction and by when.

The committee noted that the Ministry of Education has complied with the recommendation.

39. The committee concurred with recommendation 3 made at page 232 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:

We recommend St. Paul's Roman Catholic Separate School Division No. 20 communicate its future vision of integrating technology in the classroom to its teachers.

The committee noted that the Ministry of Education has complied with the recommendation.

40. The committee concurred with recommendation 4 made at page 233 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:

We recommend St. Paul's Roman Catholic Separate School Division No. 20 periodically verify the existence and location of educational technology devices available in its elementary schools.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

41. The committee concurred with recommendation 5 made at page 234 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:



We recommend St. Paul's Roman Catholic Separate School Division No. 20 periodically assess the cost-benefit of its decision for using differing device brands and IT platforms for classroom use in its elementary schools.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

42. The committee concurred with recommendation 6 made at page 236 of the Provincial Auditor's 2019 report volume 2, chapter 25, St. Paul's Roman Catholic Separate School Division No. 20 — Adapting Technology for Learning in Elementary Schools:

We recommend St. Paul's Roman Catholic Separate School Division No. 20 better link technology purchasing decisions to its Educational Technology Plan (or equivalent documents).

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

43. The committee considered the Provincial Auditor's 2021 report volume 1, chapter 30, St. Paul's Roman Catholic Separate School Division No. 20 — Promoting Good Student Health and Physical Fitness.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

St. Paul's Roman Catholic Separate School Division No. 20

Joel Lloyd, Chief Financial Officer

Mark Gobeil, Coordinator, Educational Technology

44. The committee concluded consideration of the Provincial Auditor's 2021 report volume 1, chapter 30 St. Paul's Roman Catholic Separate School Division No. 20 — Promoting Good Student Health and Physical Fitness.

45. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister

Gerry Craswell, Assistant Deputy Minister

Susan Nedelcov-Anderson, Assistant Deputy Minister

Sara Hawryluk, Acting Executive Director, Corporate Services

46. The committee concurred with recommendation 1 made at page 92 of the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities:

We recommend Horizon School Division No. 205 prioritize all identified maintenance deficiencies associated with fire protection and suppression systems and boilers to enable determination of the nature and timing of necessary maintenance.

The committee noted that the Ministry of Education has complied with the recommendation.

47. The committee concurred with recommendation 2 made at page 92 of the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities:

We recommend Horizon School Division No. 205 develop a strategy to better use the maintenance IT system to plan, track, and monitor maintenance of its facilities and significant components.

The committee noted that the Ministry of Education is making progress towards complying with the recommendation.

48. The committee concurred with recommendation 3 made at page 97 of the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities:

We recommend staff of Horizon School Division No. 205 maintain up-to-date and accurate information in the maintenance IT system about completion of assigned maintenance activities.

The committee noted that the Ministry of Education has complied with the recommendation.

49. The committee concurred with recommendation 4 made at page 98 of the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities:

We recommend Horizon School Division No. 205 actively monitor the timeliness of completion of requested and expected maintenance.

The committee noted that the Ministry of Education has complied with the recommendation.

50. The committee concurred with recommendation 5 made at page 99 of the Provincial Auditor's 2020 report volume 1, chapter 8, Horizon School Division No. 205 — Maintaining Facilities:

We recommend Horizon School Division No. 205 provide its Board with periodic, comprehensive maintenance reports about the results of its maintenance activities (e.g., facilities' condition, deferred maintenance) and anticipated impact to inform decision-making.

The committee noted that the Ministry of Education has complied with the recommendation.

51. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 20, North East School Division No. 200 — Increasing Grade 3 Students Reading at Grade Level.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

52. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 20, North East School Division No. 200 — Increasing Grade 3 Students Reading at Grade Level.
53. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 21, Prairie Valley School Division No. 208 — Monitoring Progress of Home-based Learners.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

54. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 21, Prairie Valley School Division No. 208 — Monitoring Progress of Home-based Learners.
55. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 22, Regina School Division No. 4 — Promoting Positive Student Behaviour.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

56. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 22, Regina School Division No. 4 — Promoting Positive Student Behaviour.
57. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 35, Regina Roman Catholic Separate School Division No. 81 — English as an Additional Language Programming.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

58. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 35, Regina Roman Catholic Separate School Division No. 81 — English as an Additional Language Programming.
59. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 34, Living Sky School Division No. 202 — Engaging Grades 7 to 12 Students.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Donna Johnson, Deputy Minister  
Gerry Craswell, Assistant Deputy Minister  
Susan Nedelcov-Anderson, Assistant Deputy Minister  
Sara Hawryluk, Acting Executive Director, Corporate Services

60. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 34, Living Sky School Division No. 202 — Engaging Grades 7 to 12 Students.
61. The committee recessed from 12:05 p.m. until 1:01 p.m.
62. The committee considered the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program; and 2020 report volume 2, chapter 38, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Denise Macza, Associate Deputy Minister  
Billie-Jo Morrissette, Assistant Deputy Minister  
Mark Wyatt, Assistant Deputy Minister

63. The following document was tabled:

Ministry of Health: Status update, dated January 12, 2022

(PAC 44-29)

64. The committee concurred with recommendation 1 made at page 131 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre regularly review its program objectives.

The committee noted that the Ministry of Health has complied with the recommendation.

65. The committee concurred with recommendation 2 made at page 131 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre set measurable expectations to use in evaluating and reporting on the success of its treatment program to reduce impaired driving.

The committee noted that the Ministry of Health has complied with the recommendation.

66. The committee concurred with recommendation 3 made at page 133 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre regularly refresh its treatment program to incorporate relevant good practices to help reduce clients from driving impaired again.

The committee noted that the Ministry of Health has complied with the recommendation.

67. The committee concurred with recommendation 4 made at page 134 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre work with the Ministry of Justice to develop guidance for who to take into the program and information needed to inform treatment.

The committee noted that the Ministry of Health has complied with the recommendation.

68. The committee concurred with recommendation 5 made at page 135 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre assign the same identification numbers to repeat clients.

The committee noted that the Ministry of Health has complied with the recommendation.

69. The committee concurred with recommendation 6 made at page 135 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre consistently complete client assessment information to support treatment.

The committee noted that the Ministry of Health has complied with the recommendation.

70. The committee concurred with recommendation 7 made at page 136 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre require its staff to document the results of one-on-one counselling sessions with clients.

The committee noted that the Ministry of Health has complied with the recommendation.

71. The committee concurred with recommendation 8 made at page 137 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre customize its treatment program to focus on the specific unique needs of individual clients or groups of clients in the program.

The committee noted that the Ministry of Health has complied with the recommendation.

72. The committee concurred with recommendation 9 made at page 138 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre have clients consistently complete relapse prevention plans before leaving the Centre.

The committee noted that the Ministry of Health has complied with the recommendation.

73. The committee concurred with recommendation 10 made at page 139 of the Provincial Auditor's 2018 report volume 1, chapter 9, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program:

We recommend that the Saskatchewan Impaired Driver Treatment Centre actively connect clients with specific support upon completion of the treatment program.

The committee noted that the Ministry of Health has complied with the recommendation.

74. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 38, Saskatchewan Impaired Driver Treatment Centre — Delivering the Impaired Driver Treatment Program.

75. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister

Billie-Jo Morrissette, Assistant Deputy Minister

Mark Wyatt, Assistant Deputy Minister

Saskatchewan Cancer Agency

Kevin Wilson, Vice President, Population Health, Quality and Research

76. The committee concurred with recommendation 1 made at page 152 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency analyze if its promotional strategies help increase participation in its Screening Program for Colorectal Cancer

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

77. The committee concurred with recommendation 2 made at page 158 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency work with the Saskatchewan Health Authority to reduce the time patients wait for colonoscopies with an aim to provide these services within the nationally accepted benchmark for colorectal cancer screening programs.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

78. The committee concurred with recommendation 3 made at page 160 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency work with the Saskatchewan Health Authority to determine a timeframe (benchmark) for providing patients and healthcare providers with pathology results related to screening for colorectal cancer.

79. The committee concurred with recommendation 4 made at page 162 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency periodically include analysis of key quality indicator results for its Screening Program for Colorectal Cancer in its reports to senior management and the Board.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

80. The committee concurred with recommendation 5 made at page 162 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency report on results of key quality indicators timely for its Screening Program for Colorectal Cancer.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

81. The committee concurred with recommendation 6 made at page 163 of the Auditor's 2020 report volume 2, chapter 21, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer:

We recommend the Saskatchewan Cancer Agency align quality indicators it regularly uses to report on the Screening Program for Colorectal Cancer with nationally accepted indicators.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

82. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 37, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister  
Billie-Jo Morrissette, Assistant Deputy Minister  
Mark Wyatt, Assistant Deputy Minister

Saskatchewan Cancer Agency

Kevin Wilson, Vice President, Population Health, Quality and Research

83. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 37, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer.
84. The committee considered the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest; and 2021 report volume 1, chapter 13, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister  
Billie-Jo Morrissette, Assistant Deputy Minister

eHealth Saskatchewan

Davin Church, Vice President, Programs and Technology

85. The committee concurred with recommendation 1 made at page 28 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan require all staff complete written conflict of interest declarations annually.

The committee noted that the Ministry of Health has complied with the recommendation.

86. The committee concurred with recommendation 2 made at page 32 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan update its policies over buying goods and services to provide explicit guidance on:



- Identifying and managing vendor conflicts of interest
- Evaluating vendor proposals
- Negotiating contracts with selected vendors
- Standard tendering time.

The committee noted that the Ministry of Health has complied with the recommendation.

87. The committee concurred with recommendation 3 made at page 34 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan develop an approved policy outlining permitted vendor-sponsored travel.

The committee noted that the Ministry of Health has complied with the recommendation.

88. The committee concurred with recommendation 4 made at page 35 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan actively track employees with declared conflicts of interest, and the actions taken to manage them.

The committee noted that the Ministry of Health has complied with the recommendation.

89. The committee concurred with recommendation 5 made at page 37 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan follow its policy that requires all sole-sourced procurement decisions have a completed and approved justification form.

The committee noted that the Ministry of Health has complied with the recommendation.

90. The committee concurred with recommendation 6 made at page 37 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan follow its policy that requires all individuals involved in making vendor selection decisions complete a standardized conflict of interest form for each procurement.

The committee noted that the Ministry of Health has complied with the recommendation.

91. The committee concurred with recommendation 7 made at page 38 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan provide each of its employees with ongoing training on its key policies (such as its code of conduct and conflict of interest policies).

The committee noted that the Ministry of Health has complied with the recommendation.

92. The committee concurred with recommendation 8 made at page 38 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan track value-added items expected and received through vendor contracts.

The committee noted that the Ministry of Health has complied with the recommendation.

93. The committee concurred with recommendation 9 made at page 39 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan properly approve purchases before it receives the related goods and services.

The committee noted that the Ministry of Health has complied with the recommendation.

94. The committee concurred with recommendation 10 made at page 39 of the Provincial Auditor's 2019 report volume 1, chapter 3, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest:

We recommend that eHealth Saskatchewan properly approve all vendor-sponsored travel and training in advance of the event.

The committee noted that the Ministry of Health has complied with the recommendation.

95. The committee concluded consideration of the Provincial Auditor's 2021 report volume 1, chapter 13, eHealth Saskatchewan — Mitigating Vendor Influence and Related Conflicts of Interest.

96. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister

Billie-Jo Morrissette, Assistant Deputy Minister

eHealth Saskatchewan

Davin Church, Vice President, Programs and Technology

97. The committee concurred with recommendation 1 made at page 53 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan work with the Saskatchewan Health Authority to implement an annual security awareness training program for users of portable computing devices with access to the eHealth IT network.

The committee noted that the Ministry of Health has complied with the recommendation.

98. The committee concurred with recommendation 2 made at page 56 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan implement a written risk-informed plan to protect laptops with access to the eHealth IT network from security threats and vulnerabilities.

The committee noted that the Ministry of Health has complied with the recommendation.

99. The committee concurred with recommendation 3 made at page 59 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan standardize the configuration settings for mobile devices with access to the eHealth IT network to mitigate associated security threats and vulnerabilities.

The committee noted that the Ministry of Health has complied with the recommendation.

100. The committee concurred with recommendation 4 made at page 59 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan analyze the cost-benefits of use of a central mobile device management system to secure and monitor mobile devices with access to the eHealth IT network.

The committee noted that the Ministry of Health has complied with the recommendation.

101. The committee concurred with recommendation 5 made at page 60 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan take appropriate action to minimize the risk of security breaches when a portable computing device is reported lost or stolen.

The committee noted that the Ministry of Health has complied with the recommendation.

102. The committee concurred with recommendation 6 made at page 61 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan implement a risk-based plan for controlling network access to mitigate the impact of security breaches.

The committee noted that the Ministry of Health has complied with the recommendation.

103. The committee concurred with recommendation 7 made at page 62 of the Provincial Auditor's 2020 report volume 1, chapter 6, eHealth — Securing Portable Computing Devices:

We recommend eHealth Saskatchewan utilize key network security logs and scans to effectively monitor the eHealth IT network and detect malicious activity.

The committee noted that the Ministry of Health has complied with the recommendation.

104. The committee considered the Provincial Auditor's 2018 report volume 2, chapter 3, eHealth Saskatchewan; 2019 report volume 2, chapter 3, eHealth Saskatchewan; 2020 report volume 2, chapter 3, eHealth Saskatchewan; and 2021 report volume 2, chapter 3, eHealth Saskatchewan.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister

Billie-Jo Morrissette, Assistant Deputy Minister

eHealth Saskatchewan

Davin Church, Vice President, Programs and Technology

105. The committee concurred with recommendation 1 made at page 25 of the Provincial Auditor's 2018 report volume 2, chapter 3, eHealth Saskatchewan:

We recommend that eHealth Saskatchewan sign an adequate service-level agreement with the Saskatchewan Health Authority.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

106. The committee concluded consideration of the Provincial Auditor's 2019 report volume 2, chapter 3, eHealth Saskatchewan.
107. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 3, eHealth Saskatchewan.
108. The committee concluded consideration of the Provincial Auditor's 2021 report volume 2, chapter 3, eHealth Saskatchewan.
109. The committee considered the Provincial Auditor's 2019 report volume 1, chapter 21, eHealth Saskatchewan — Sharing Patient Data.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister

Billie-Jo Morrissette, Assistant Deputy Minister

eHealth Saskatchewan

Davin Church, Vice President, Programs and Technology

110. The committee concluded consideration of the Provincial Auditor's 2019 report volume 1, chapter 21, eHealth Saskatchewan — Sharing Patient Data.

111. The committee considered the Provincial Auditor's 2020 report volume 2, chapter 28, eHealth Saskatchewan — Securing Patient Data in the Saskatchewan Laboratory Results Repository.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Denise Macza, Associate Deputy Minister

Billie-Jo Morrissette, Assistant Deputy Minister

eHealth Saskatchewan

Davin Church, Vice President, Programs and Technology

112. The committee concluded consideration of the Provincial Auditor's 2020 report volume 2, chapter 28, eHealth Saskatchewan — Securing Patient Data in the Saskatchewan Laboratory Results Repository.

113. The committee considered the Provincial Auditor's 2020 report volume 1, chapter 14, 3sHealth — Procuring Good and Services for Member Agencies.

The following Ministry of Health official appeared before the committee and answered questions:

Witnesses

Denise Macza, Associate Deputy Minister

114. The committee concluded consideration of the Provincial Auditor's 2020 report volume 1, chapter 14, 3sHealth — Procuring Good and Services for Member Agencies.

115. The committee recessed from 3:48 p.m. until 4:00 p.m.

116. The committee considered the Provincial Auditor's annual report for the year ended March 31, 2021.

The Provincial Auditor and the following official appeared before the committee and answered questions:

Witnesses

Tara Clemett, Provincial Auditor

Angèle Borys, Deputy Provincial Auditor and Chief Operating Officer

117. The committee concluded consideration of the Provincial Auditor's annual report for the year ended March 31, 2021.

118. The committee considered the Provincial Auditor's business and financial plan for the year ended March 31, 2023.

The Provincial Auditor and the following official appeared before the committee and answered questions:

Witnesses

Tara Clemett, Provincial Auditor

Angèle Borys, Deputy Provincial Auditor and Chief Operating Officer

119. It was moved by Ms. Young (Lloydminster):

That the 2022–23 estimates of the Office of the Provincial Auditor, vote 28, Provincial Auditor (PA01) be approved, as submitted, in the amount of \$8,594,000.

The question being put, it was agreed to.

120. It was moved by Ms. Young (Lloydminster):

That the 2022–23 estimates of the Office of the Provincial Auditor, vote 28, unforeseen expenses (PA02) be approved, as submitted, in the amount of \$588,000.

The question being put, it was agreed to.

121. It was moved by Ms. Young (Lloydminster):

That the 2022–23 estimates of the Office of the Provincial Auditor, as approved, be forwarded to the Speaker, as Chair of the Board of Internal Economy, pursuant to section 10.1(4) of *The Provincial Auditor Act*.

The question being put, it was agreed to.

122. The committee concluded consideration of the Provincial Auditor’s business and financial plan for the year ended March 31, 2023.

123. It was moved by Ms. Young (Lloydminster):

That this committee do now adjourn.

The question being put, it was agreed to.

124. The committee adjourned at 4:44 p.m. to the call of the Chair.

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Rob Park  
Committee Clerk

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Trent Wotherspoon  
Chair