

**STANDING COMMITTEE ON PUBLIC ACCOUNTS**  
**Wednesday, January 13, 2016**

**MINUTE NO. 40**  
**9:01 a.m. – Māwawapiwin Room (Room 8)**

1. **Present:** Danielle Chartier in the Chair and Members Larry Doke, Glen Hart, Gene Makowsky\*, Russ Marchuk, Warren Michelson, and Trent Wotherspoon.

**Substituting Members**

Gene Makowsky for Randy Weekes

**Provincial Auditor's Office**

Judy Ferguson, Provincial Auditor  
Mobashar Ahmad, Deputy Provincial Auditor  
Kelly Deis, Deputy Provincial Auditor  
Regan Sommerfeld, Deputy Provincial Auditor  
Tara Clemett, Principal  
Charlene Drotar, Principal  
Linda Klassen, Principal  
Kim Lowe, Principal  
Mark Anderson, Executive Director  
Jason Wandy, Senior Manager

**Provincial Comptroller's Office**

Terry Paton, Provincial Comptroller  
Chris Bayda, Executive Director, Financial Management Branch

2. The following documents were tabled:

**PAC 59/27 – Heartland Regional Health Authority:** Follow-up to questions raised at September 17, 2015 meeting regarding medication management in long-term care facilities, dated December 31, 2015.

**PAC 60/27 – Prince Albert Parkland Regional Health Authority:** Follow-up to questions raised at September 17, 2015 meeting regarding providing timely and appropriate home-care services, dated December 31, 2015.

**PAC 61/27 – Ministry of Education:** Report on Public Losses from September 1, 2014 to November 30, 2015, dated December 31, 2015.

3. The Chair advised the committee that pursuant to Rule 142(2), the following reports were deemed referred to the committee:

*2015 Report of the Provincial Auditor (Volume 2)* (December 8, 2015)

Provincial Auditor of Saskatchewan, *Business and Financial Plan for the Year Ended March 31, 2017* (December 16, 2015).

4. The committee considered Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Julie MacRae, Deputy Minister  
Donna Johnson, Assistant Deputy Minister  
Clint Repski, Assistant Deputy Minister  
Lynn Allan, Acting Assistant Deputy Minister  
Dawn Court, Executive Director, Corporate Services  
Angela Chobanik, Executive Director, Education Funding  
Heather Balfour, Director, Planning and Reporting, Strategic Policy

Northern Lights School Division

Tom Harrington, Chief Financial Officer

Prairie South School Division

Bernie Girardin, Chief Financial Officer  
Tony Baldwin, Director of Education

Regina Public School Division

Debra Burnett, Chief Financial Officer  
Greg Enion, Director of Education

Saskatoon Public School Division

Garry Benning, Chief Financial Officer

South East Cornerstone School Division

Lynn Little, Director of Education

5. The committee concurred with recommendation 1 made at page 25 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Light of Christ Roman Catholic Separate School Division No. 16 periodically verify the existence of its physical assets. The committee noted that Light of Christ Roman Catholic Separate School Division No. 16 has complied with the recommendation.
6. The committee concurred with recommendation 2 made at page 26 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Light of Christ Roman Catholic Separate School Division No. 16 document procedures for collecting and disbursing school generated funds. The committee noted that Light of Christ Roman Catholic Separate School Division No. 16 has complied with the recommendation.
7. The committee concurred with recommendation 3 made at page 26 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Light of Christ Roman Catholic Separate School Division No. 16 prepare regular performance evaluations for management. The committee noted that Light of Christ Roman Catholic Separate School Division No. 16 has complied with the recommendation.
8. The committee concurred with recommendation 4 made at page 27 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Northern Lights School Division No. 113 complete the necessary assessments to estimate the costs to remediate contaminated sites it owns. The committee noted that Northern Lights School Division No. 113 has complied with the recommendation.
9. The committee concurred with recommendation 5 made at page 28 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Northern Lights School Division No. 113 establish information technology security policies. The committee noted that Northern Lights School Division No. 113 has complied with the recommendation.

10. The committee concurred with recommendation 6 made at page 28 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Prairie Spirit School Division No. 206 independently review and approve all purchase card transactions. The committee noted that Prairie Spirit School Division No. 206 has complied with the recommendation.
11. The committee concurred with recommendation 7 made at page 29 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Prairie Spirit School Division No. 206 formally document and implement a policy for recording journal entries in its accounting records including independent review and approval. The committee noted that Prairie Spirit School Division No. 206 has complied with the recommendation.
12. The committee concurred with recommendation 8 made at page 30 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Regina School Division No. 4 establish financial reporting controls to ensure those responsible for the preparation of financial statements obtain sufficient information to estimate the costs to remediate contaminated sites it owns. The committee noted that Regina School Division No. 4 has complied with the recommendation.
13. The committee concurred with recommendation 9 made at page 31 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Regina School Division No. 4 independently review and approve bank reconciliations. The committee noted that Regina School Division No. 4 has complied with the recommendation.
14. The committee concurred with recommendation 10 made at page 31 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Sun West School Division No. 207 appropriately restrict access to the chart of accounts in its accounting software. The committee noted that Sun West School Division No. 207 has complied with the recommendation.
15. The committee concurred with recommendation 11 made at page 31 of Chapter 4 (School Divisions) of the *2015 Report of the Provincial Auditor (Volume 1)* that Sun West School Division No. 207 follow its existing information technology security policies. The committee noted that Sun West School Division No. 207 has complied with the recommendation.
16. The committee considered Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Julie MacRae, Deputy Minister  
Donna Johnson, Assistant Deputy Minister  
Clint Repski, Assistant Deputy Minister  
Lynn Allan, Acting Assistant Deputy Minister  
Dawn Court, Executive Director, Corporate Services  
Angela Chobanik, Executive Director, Education Funding  
Heather Balfour, Director, Planning and Reporting, Strategic Policy

17. The committee concurred with recommendation 1 made at page 278 of Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatchewan Rivers School Division No. 119 establish written processes for gathering and recording reliable information about facilities and components. The

committee noted that Saskatchewan Rivers School Division No. 119 has complied with the recommendation.

18. The committee concurred with recommendation 2 made at page 279 of Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatchewan Rivers School Division No. 119 establish written processes for determining its facility maintenance priorities and developing its maintenance plan. The committee noted that Saskatchewan Rivers School Division No. 119 has complied with the recommendation.
19. The committee concurred with recommendation 3 made at page 280 of Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Board of Education of the Saskatchewan Rivers School Division No. 119 set performance measures and targets for monitoring the effectiveness of its strategies to maintain its facilities. The committee noted that Saskatchewan Rivers School Division No. 119 has complied with the recommendation.
20. The committee concurred with recommendation 4 made at page 281 of Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatchewan Rivers School Division No. 119 establish written processes for monitoring the timely completion of maintenance of its facilities. The committee noted that Saskatchewan Rivers School Division No. 119 has complied with the recommendation.
21. The committee concurred with recommendation 5 made at page 282 of Chapter 37 (Saskatchewan Rivers School Division No. 119 – Processes to Maintain Facilities) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Board of Education of the Saskatchewan Rivers School Division No. 119 require periodic reports analyzing the results of its maintenance processes. The committee noted that Saskatchewan Rivers School Division No. 119 has complied with the recommendation.
22. The committee considered Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Julie MacRae, Deputy Minister

Donna Johnson, Assistant Deputy Minister

Clint Repski, Assistant Deputy Minister

Lynn Allan, Acting Assistant Deputy Minister

Dawn Court, Executive Director, Corporate Services

Angela Chobanik, Executive Director, Education Funding

Heather Balfour, Director, Planning and Reporting, Strategic Policy

Saskatoon Public School Division

Garry Benning, Chief Financial Officer

23. The committee concurred with recommendation 1 made at page 291 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Board of Education of Saskatoon School Division No. 13 approve a written delegation of authorities policy that sets out the authority for all positions involved in the

procurement of goods and services. The committee noted that Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

24. The committee concurred with recommendation 2 made at page 292 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Board of Education of Saskatoon School Division No. 13 approve the division's key policies including those related to the procurement of goods and services. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
25. The committee concurred with recommendation 3 made at page 292 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 update its purchasing policies to align with significant externally-imposed requirements. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
26. The committee concurred with recommendation 4 made at page 293 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Board of Education of Saskatoon School Division No. 13 implement policies and procedures to identify and address non-compliance with purchasing policies, including reporting requirements. The committee noted that Saskatoon School Division No. 13 is making progress towards complying with the recommendation.
27. The committee concurred with recommendation 5 made at page 296 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 establish guidance for tendering times for receiving bids from potential suppliers. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
28. The committee concurred with recommendation 6 made at page 297 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 document its analysis and decisions for the awarding of all tenders and retain this documentation in accordance with its document retention policies. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
29. The committee concurred with recommendation 7 made at page 298 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 require appropriate written approval be obtained for the selection of suppliers before communicating purchasing decisions with suppliers. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
30. The committee concurred with recommendation 8 made at page 298 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 establish minimum contract documentation requirements for the procurement of goods and services. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
31. The committee concurred with recommendation 9 made at page 299 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 follow its established procedures for assessing the validity (e.g., existence, ownership) of suppliers. The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.

32. The committee concurred with recommendation 10 made at page 299 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 periodically assess the appropriateness of user access to make changes to the suppliers within the financial system (e.g., create, edit). The committee noted that Saskatoon School Division No. 13 has complied with the recommendation.
33. The committee concurred with recommendation 11 made at page 300 of Chapter 38 (Saskatoon School Division No. 13 – Goods and Services Procurement Processes) of the *2014 Report of the Provincial Auditor (Volume 2)* that Saskatoon School Division No. 13 establish processes to appropriately document receipt of goods and services. The committee noted that Saskatoon School Division No. 13 is making progress towards complying with the recommendation.
34. The committee considered Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Julie MacRae, Deputy Minister

Donna Johnson, Assistant Deputy Minister

Clint Repski, Assistant Deputy Minister

Lynn Allan, Acting Assistant Deputy Minister

Dawn Court, Executive Director, Corporate Services

Angela Chobanik, Executive Director, Education Funding

Heather Balfour, Director, Planning and Reporting, Strategic Policy

South East Cornerstone School Division

Lynn Little, Director of Education

35. The committee concurred with recommendation 1 made at page 308 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 check that its schools follow established policy requiring each school to develop a charter and communicate expectations for student behaviour. The committee noted that South East Cornerstone School Division No. 209 has complied with the recommendation.
36. The committee concurred with recommendation 2 made at page 310 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 set training expectations for initiatives to promote and support positive student behaviour (e.g., number of staff in each school required to be trained or guidance to assist in determining the appropriate number of staff to train). The committee noted that South East Cornerstone School Division No. 209 has complied with the recommendation.
37. The committee concurred with recommendation 3 made at page 311 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 maintain records listing staff trained in initiatives to promote and support positive student behaviour and make such records readily available at schools. The committee noted that South East

Cornerstone School Division No. 209 is making progress towards complying with the recommendation.

38. The committee concurred with recommendation 4 made at page 311 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209's Director of Education follow established policy that requires development of measures for assessing the performance of initiatives used to promote and support positive student behaviour. The committee noted that South East Cornerstone School Division No. 209 is making progress towards complying with the recommendation.
39. The committee concurred with recommendation 5 made at page 312 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 check that schools follow established policy requiring them to develop action plans, in cooperation with School Community Councils, to respond to issues identified in assessments of school culture and environment. The committee noted that South East Cornerstone School Division No. 209 is making progress towards complying with the recommendation.
40. The committee concurred with recommendation 6 made at page 313 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 require consistent documentation in the student file (student cumulative record) of the decisions and steps taken to support positive student behaviour. The committee noted that South East Cornerstone School Division No. 209 has complied with the recommendation.
41. The committee concurred with recommendation 7 made at page 313 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 implement and communicate a consistent escalation process for addressing continuing problem behaviour. The committee noted that South East Cornerstone School Division No. 209 has complied with the recommendation.
42. The committee concurred with recommendation 8 made at page 314 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 follow its established policy to analyze information on student behaviour and monitor related trends. The committee noted that South East Cornerstone School Division No. 209 is making progress towards complying with the recommendation.
43. The committee concurred with recommendation 9 made at page 314 of Chapter 39 (South East Cornerstone School Division No. 209 – Processes to Promote Positive Student Behaviour) of the *2014 Report of the Provincial Auditor (Volume 2)* that South East Cornerstone School Division No. 209 follow its established policy to track and report to its Board of Education on the performance of its initiatives to promote positive student behaviour. The committee noted that South East Cornerstone School Division No. 209 is making progress towards complying with the recommendation.
44. The committee considered Chapter 13 (Prairie South School Division No. 210 – Equipping the Board with Knowledge and Competencies to Govern) of the *2015 Report of the Provincial Auditor (Volume 1)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Education

Julie MacRae, Deputy Minister

Donna Johnson, Assistant Deputy Minister

Clint Repski, Assistant Deputy Minister

Lynn Allan, Acting Assistant Deputy Minister

Dawn Court, Executive Director, Corporate Services

Angela Chobanik, Executive Director, Education Funding

Heather Balfour, Director, Planning and Reporting, Strategic Policy

Prairie South School Division

Bernie Girardin, Chief Financial Officer

Tony Baldwin, Director of Education

45. The committee concurred with recommendation 1 made at page 142 of Chapter 13 (Prairie South School Division No. 210 – Equipping the Board with Knowledge and Competencies to Govern) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Board of Education of Prairie South School Division No. 210 set out its baseline knowledge and competencies necessary to govern the School Division. The committee noted that Prairie South School Division No. 210 has complied with the recommendation.
46. The committee concurred with recommendation 2 made at page 143 of Chapter 13 (Prairie South School Division No. 210 – Equipping the Board with Knowledge and Competencies to Govern) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Board of Education of Prairie South School Division No. 210 maintain a current listing of knowledge and competencies possessed collectively and by individual Board members. The committee noted that Prairie South School Division No. 210 has complied with the recommendation.
47. The committee concurred with recommendation 3 made at page 144 of Chapter 13 (Prairie South School Division No. 210 – Equipping the Board with Knowledge and Competencies to Govern) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Board of Education of Prairie South School Division No. 210 document a plan to address gaps in individual and collective Board knowledge and competencies. The committee noted that Prairie South School Division No. 210 has complied with the recommendation.
48. The committee concurred with recommendation 4 made at page 145 of Chapter 13 (Prairie South School Division No. 210 – Equipping the Board with Knowledge and Competencies to Govern) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Board of Education of Prairie South School Division No. 210 periodically monitor whether Board professional development training addresses gaps in individual and collective Board knowledge and competencies. The committee noted that Prairie South School Division No. 210 has complied with the recommendation.
49. The committee considered Chapter 9 (Education – Putting into Operation the Education Sector-Wide Strategic Plan) of the *2015 Report of the Provincial Auditor (Volume 1)*. Ms. Ferguson and Mr. Deis of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Education officials appeared before the committee and answered questions:

Witnesses

Julie MacRae, Deputy Minister



Donna Johnson, Assistant Deputy Minister  
Clint Repski, Assistant Deputy Minister  
Lynn Allan, Acting Assistant Deputy Minister  
Dawn Court, Executive Director, Corporate Services  
Angela Chobanik, Executive Director, Education Funding  
Heather Balfour, Director, Planning and Reporting, Strategic Policy

50. The committee concurred with recommendation 1 made at page 86 of Chapter 9 (Education – Putting into Operation the Education Sector-Wide Strategic Plan) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Ministry of Education, to coordinate plans across the sector, review school division action plans supporting achievement of the outcomes identified within the sector-wide strategic plan for the Prekindergarten through Grade 12 education sector. The committee noted that the Ministry of Education is making progress towards complying with the recommendation.
51. The committee concurred with recommendation 2 made at page 87 of Chapter 9 (Education – Putting into Operation the Education Sector-Wide Strategic Plan) of the *2015 Report of the Provincial Auditor (Volume 1)* that the Ministry of Education establish a deadline for completing action plans supporting achievement of the outcomes identified within the sector-wide strategic plan for the Prekindergarten through Grade 12 education sector. The committee noted that the Ministry of Education is making progress towards complying with the recommendation.
52. The committee recessed from 10:35 a.m. until 1:01 p.m.
53. The committee considered Chapter 19 (Regional Health Authorities) of the *2014 Report of the Provincial Auditor (Volume 2)* and Chapter 19 (Regional Health Authorities) of the *2015 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapters.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

54. The committee concurred with recommendation 1 made at page 118 of Chapter 19 (Regional Health Authorities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Cypress Regional Health Authority comply with *The Regional Health Services Act* when providing funding to healthcare organizations in the region. The committee noted that Cypress Regional Health Authority has complied with the recommendation.
55. The committee concurred with recommendation 2 made at page 118 of Chapter 19 (Regional Health Authorities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Mamawetan Churchill River Regional Health Authority comply with *The Regional Health Services Act* when providing funding to healthcare organizations in the region. The committee noted that Mamawetan Churchill River Regional Health Authority has complied with the recommendation.
56. The committee concurred with recommendation 3 made at page 119 of Chapter 19 (Regional Health Authorities) of the *2014 Report of the Provincial Auditor (Volume 2)* that Sun Country Regional Health Authority follow its established policy to remove unneeded user access to its information

technology systems and data. The committee noted that Sun Country Regional Health Authority has complied with the recommendation.

57. The committee concluded consideration of Chapter 19 (Regional Health Authorities) of the *2015 Report of the Provincial Auditor (Volume 2)*.
58. The committee considered Chapter 42 (Cyprus Regional Health Authority – IT Security) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

59. The committee concluded consideration of Chapter 42 (Cyprus Regional Health Authority – IT Security) of the *2014 Report of the Provincial Auditor (Volume 2)*.
60. The committee considered Chapter 52 (Prince Albert Parkland Regional Health Authority – IT Security) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

61. The committee concluded consideration of Chapter 52 (Prince Albert Parkland Regional Health Authority – IT Security) of the *2014 Report of the Provincial Auditor (Volume 2)*.
62. The committee considered Chapter 22 (Five Hills Regional Health Authority – Provision of Nourishing and Safe Food Services in Long-Term Care Facilities) of the *2015 Report of the Provincial Auditor (Volume 1)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

63. The committee concluded consideration of Chapter 22 (Five Hills Regional Health Authority – Provision of Nourishing and Safe Food Services in Long-Term Care Facilities) of the *2015 Report of the Provincial Auditor (Volume 1)*.
64. The committee considered Chapter 20 (Saskatchewan Cancer Agency) of the *2014 Report of the Provincial Auditor (Volume 2)* and Chapter 22 (Saskatchewan Cancer Agency) of the *2015 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson of the Office of the Provincial Auditor provided an overview of the chapters.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

65. The committee concurred with recommendation 1 made at page 128 of Chapter 20 (Saskatchewan Cancer Agency) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Saskatchewan Cancer Agency test the effectiveness of its disaster recovery plan as its policies require. The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.
66. The committee concluded consideration of Chapter 22 (Saskatchewan Cancer Agency) of the *2015 Report of the Provincial Auditor (Volume 2)*.
67. The committee considered Chapter 15 (North Sask. Laundry & Support Services Ltd.) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

68. The committee concluded consideration of Chapter 15 (North Sask. Laundry & Support Services Ltd.) of the *2014 Report of the Provincial Auditor (Volume 2)*.
69. The committee considered Chapter 7 (eHealth Saskatchewan) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapters.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health  
Max Hendricks, Deputy Minister

Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services  
eHealth Saskatchewan  
Susan Antosh, Chief Executive Officer, eHealth

70. The committee concurred with recommendation 1 made at page 51 of Chapter 7 (eHealth Saskatchewan) of the *2014 Report of the Provincial Auditor (Volume 2)* that eHealth Saskatchewan follow its processes to remove unneeded user access to its IT systems and data promptly. The committee noted that eHealth Saskatchewan has complied with the recommendation.
71. The committee considered Chapter 6 (eHealth Saskatchewan) of the *2015 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapters.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Max Hendricks, Deputy Minister  
Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services  
eHealth Saskatchewan  
Susan Antosh, Chief Executive Officer, eHealth

72. The committee concurred with recommendation 1 made at page 38 of Chapter 6 (eHealth Saskatchewan) of the *2015 Report of the Provincial Auditor (Volume 2)* that eHealth Saskatchewan regularly verify the existence of its capital assets and reconcile to its accounting records. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
73. The committee concurred with recommendation 2 made at page 39 of Chapter 6 (eHealth Saskatchewan) of the *2015 Report of the Provincial Auditor (Volume 2)* that eHealth Saskatchewan require staff to reconcile each of its bank accounts monthly. The committee noted that eHealth Saskatchewan has complied with the recommendation.
74. The committee concurred with recommendation 3 made at page 39 of Chapter 6 (eHealth Saskatchewan) of the *2015 Report of the Provincial Auditor (Volume 2)* that eHealth Saskatchewan adequately segregate duties assigned to employees responsible for processing payments and record keeping. The committee noted that eHealth Saskatchewan has complied with the recommendation.
75. The committee considered Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)*. Ms. Ferguson and Mr. Ahmad of the Office of the Provincial Auditor provided an overview of the chapters.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Max Hendricks, Deputy Minister

Kimberly Kratzig, Assistant Deputy Minister

Pauline Rousseau, Executive Director, Strategy and Innovation

Brenda Russell, Executive Director, Financial Services

Cindy Fedak, Director, Financial Services

eHealth Saskatchewan

Susan Antosh, Chief Executive Officer, eHealth

76. The committee concurred with recommendation 1 made at page 98 of Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)* that eHealth Saskatchewan assess risks of inappropriate access to lab results in the Saskatchewan Lab Results Repository and set up related alerts to enable timely detection. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
77. The committee concurred with recommendation 2 made at page 98 of Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)* that eHealth Saskatchewan properly configure and update, on a timely basis, its Saskatchewan Lab Results Repository systems for critical vulnerabilities. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
78. The committee concurred with recommendation 3 made at page 99 of Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)* that eHealth Saskatchewan implement a policy to require prompt removal of user access to the Saskatchewan Lab Results Repository through the eHR Viewer upon request. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
79. The committee concurred with recommendation 4 made at page 99 of Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)* that eHealth Saskatchewan implement a policy to confirm periodically with healthcare organizations that existing users have appropriate access to the Saskatchewan Lab Results Repository through the eHR Viewer. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
80. The committee concurred with recommendation 5 made at page 99 of Chapter 10 (eHealth Saskatchewan – Protecting Patient Information in the Saskatchewan Laboratory Results Repository) of the *2015 Report of the Provincial Auditor (Volume 1)* that eHealth Saskatchewan follow its password expiry policy for privileged user accounts that access the Saskatchewan Lab Results Repository. The committee noted that eHealth Saskatchewan is making progress towards complying with the recommendation.
81. The committee considered Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)*. Ms. Ferguson and of the Office of the Provincial Auditor provided an overview of the chapter.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Max Hendricks, Deputy Minister

Kimberly Kratzig, Assistant Deputy Minister  
Pauline Rousseau, Executive Director, Strategy and Innovation  
Brenda Russell, Executive Director, Financial Services  
Cindy Fedak, Director, Financial Services

82. The committee concurred with recommendation 1 made at page 226 of Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)* that the Health Quality Council implement a risk management framework for coordinating the use of Lean across the health sector. The committee noted that Health Quality Council has complied with the recommendation.
83. The committee concurred with recommendation 2 made at page 229 of Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)* that Health Quality Council promote alignment of Lean activities across health sector agencies by sharing information that demonstrates how activities contribute to strategic priority areas. The committee noted that Health Quality Council is making progress towards complying with the recommendation.
84. The committee concurred with recommendation 3 made at page 232 of Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)* that Health Quality Council collect information from health sector agencies on ongoing results achieved through Lean events in the agencies. The committee noted that Health Quality Council has complied with the recommendation.
85. The committee concurred with recommendation 4 made at page 233 of Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)* that Health Quality Council give written reports to the Ministry of Health and health sector agencies on the results Lean events have achieved, and the sustainability of those results. The committee noted that Health Quality Council is making progress towards complying with the recommendation.
86. The committee concurred with recommendation 5 made at page 233 of Chapter 34 (Health Quality Council – Coordinating the Use of Lean Across the Health Sector) of the *2014 Report of the Provincial Auditor (Volume 2)* that Health Quality Council report to the public on outcomes achieved through the use of Lean across the health sector. The committee noted that Health Quality Council has complied with the recommendation.
87. It was moved by Mr. Doke:
- That this committee do now adjourn.
- The question being put, it was agreed to.
88. The committee adjourned at 3:12 p.m. until January 14, 2016 at 9:00 a.m.

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Kathy Burianyk  
Committee Clerk

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Danielle Chartier  
Committee Chair