

Public Accounts
Saskatchewan Health Authority
March 1, 2022
Requested Follow-up Information

Saskatchewan Health Authority Integrated

- **The question is, in the past two years what has been the rate or level of attrition from the leadership level in the finance function?**

(Hansard Verbatim Report No. 11, March 1, 2022, Page 173)

Response:

The Saskatchewan Health Authority (SHA) Finance Services portfolio has experienced 24 out-of-scope employee terminations over the past two years, which, represents 14.8% turnover of the total 162 out-of-scope positions. The break down by position is shown in the chart below. All but two of these positions are currently occupied.

Position	Quantity
Director	2
Manager	3
Accountant	6
Senior Analyst	1
Finance Assistant	1
Specialist	4
Coordinator	4
Analyst	2
Admin Assistant	1
Total	24

- **The system is extremely important as to the amount of data and the expanse of the data that it does contain. And though there is still work ongoing on it, how confident are you that the system would be protected if there was a cyberattack? And, is there a backup system in place?**

(Hansard Verbatim Report No. 11, March 1, 2022, Page 173)

Response:

AIMS solutions are enabled through cloud service providers such as Oracle which, are compliant with leading cybersecurity frameworks. Robust backup technologies and procedures include the replication of information across physical locations in order to maintain high availability and meet recovery requirements.

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Analyzing Surgical Biopsies in Regina and Saskatoon Lab Efficiently

- **Is it possible to be provided with some of that information in terms of the costs?**

[Transportation of lab samples around the province]

(Hansard Verbatim Report No. 11, March 1, 2022, Page 182)

Response:

The total cost to transport lab samples were as follows:

2019/20	\$2,113,226
2020/21	\$3,220,503
2021/22	\$3,001,796 (to February 28, 2022)

- **On page 142, there's a number of good practices suggested for diagnostic timelines. Are these consistent with what's in place to date?**

(Hansard Verbatim Report No. 11, March 1, 2022, Page 182)

Response:

The practices for diagnostic timelines are consistent and applied in both Saskatoon and Regina. Both labs monitor the turnaround time (TAT) of core specimens for prostate, breast, and lung tissue samples, and uses this combined with the general TAT as the measure of the "health" of the system.

Specimens from different source locations can be identified as urgent or stat based on the patient assessment and anticipated diagnosis. There is an internal laboratory process to identify urgent and stat specimens for processing to ensure they are visually identified through the process to attain results in an expedited manner. There is no defined metric for stat, urgent or routine at this time.

However, a collaborative approach is used to determine and review the urgency. The referring physician identifies the specimen as urgent or stat, and it is reviewed for appropriateness by the receiving lab who, after reviewing the requisition, may go back to the physician if more information is required.

The Regina and Saskatoon Laboratory teams continue to learn from each other's practices and are continuing work to align to standard processes in the processing and metric development. The rollout of a standardized provincial requisition will include education on appropriate triaging of requisitions/specimens.

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Maintaining Saskatoon and Surrounding Area Health Care Facilities

- **Data** (facility condition index & breakdown by facility) **up to 2019 can be provided as requested?**

(Hansard Verbatim Report No. 11, March 1, 2022, Page 192)

Response:

Facility condition index by facility data is only available for 2019 at this time (see appendix A). SHA is currently engaged with Ministry of Health and Ministry of SaskBuilds and Procurement on updating facility condition index data.

Treating Patients at Risk of Suicide in Northwest Saskatchewan

- **What is the current level of vacancy rates in the North for mental health?** (not psychiatry)

(Hansard Verbatim Report No. 11, March 1, 2022, Page 200)

Response:

Far North Mental Health vacancies:	%
La Loche - 7 FTE (3 Vacant)	43%
Regional Position - 3 FTE (2 Vacant)	67%
Buffalo Narrows - 2 FTE no vacant	0%
Ille a la Crosse - 7 (2 vacant)	29%
Beauval - 3 (1 vacant)	33%

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Providing Timely and Appropriate Home Care services in Prince Albert and surrounding Area

- **Can you tell us the number of clients or patients that are served within this area? For comparison purposes, also what the provincial-wide numbers would be?**

(Hansard Verbatim Report No.11, March 1, 2022, Page 202)

Response:

In February 2022, there were 4,806 active clients in Prince Albert and surrounding rural areas.

The total number of home care clients for Saskatchewan for the 2020-21 fiscal year was 41,571.

- **What is the number of nursing visits and home support visits?**

(Hansard Verbatim Report No.11, March 1, 2022, Page 202)

Response:

In February 2022, there were 1,955 visits in Prince Albert and surrounding rural areas.

Providing Timely Access to Mental Health and Addictions Services in Prince Albert and Surrounding Area

- **And what is the current vacancy level then for these positions?**

(Hansard Verbatim Report No.11, March 1, 2022, Page 217)

Response:

Prince Albert Mental Health Vacancies	%
MH Outpatients - 28 FTE (4 Vacant)	14%
MH Inpatients - 55.79 FTE (5 Vacant)	9%
Addiction Services - 26.69 FTE (3 Vacant)	11%
Access Place - 16.4 FTE (0 Vacant)	0%

Appendix A - Facility Condition Index by Facility

Region Name	Campus Name	Asset Name	City	Size (SM)	Size (SF)	Year Constructed	Age	Replacement Value (CAD)	FCI	FCI Cost	RI	RI Cost
Saskatoon Health Region	Saskatoon City Hospital	SCH Parkade	Saskatoon	7,419	79,857	1988	33	\$ 12,145,877	107%	\$ 12,984,156	108%	\$ 13,124,221
Saskatoon Health Region	St. Pauls Hospital	SPH Parkade	Saskatoon	12,990	139,823	1984	37	\$ 16,230,415	98%	\$ 15,945,058	98%	\$ 15,945,058
Saskatoon Health Region	St. Pauls Hospital	SPH A Wing	Saskatoon	26,708	287,482	1989	32	\$ 126,193,498	73%	\$ 91,815,280	73%	\$ 92,586,040
Saskatoon Health Region	Quill Lake Community Health Centre	Quill Lake Community Health Centre	Quill Lake	245	2,637	1972	49	\$ 632,139	72%	\$ 453,910	75%	\$ 475,665
Saskatoon Health Region	Idylwyld Health Centre (Public Health)	Idylwyld Health Centre (Public Health)	Saskatoon	4,684	50,418	1978	43	\$ 15,461,345	71%	\$ 11,040,781	73%	\$ 11,356,586
Saskatoon Health Region	Luther Senior's Centre	Luther Senior's Home	Saskatoon	1,533	16,501	1966	55	\$ 6,926,231	71%	\$ 4,909,269	72%	\$ 5,019,062
Saskatoon Health Region	Wadena Hospital	Wadena Hospital	Wadena	2,988	32,163	1968	53	\$ 17,125,019	71%	\$ 12,131,390	72%	\$ 12,282,377
Saskatoon Health Region	Lutheran Sunset Home	Lutheran Sunset Home - Special Needs Building	Saskatoon	3,304	35,564	1955	66	\$ 15,660,377	70%	\$ 10,891,693	70%	\$ 10,903,342
Saskatoon Health Region	Royal University Hospital	1955 Building	Saskatoon	39,039	420,212	1955	66	\$ 213,012,150	67%	\$ 143,336,117	68%	\$ 144,755,009
Saskatoon Health Region	Sherbrooke Community Centre	Sherbrooke Community Centre - Marleau/Wyant Residence	Saskatoon	12,686	136,551	1991	30	\$ 61,265,246	65%	\$ 39,997,099	65%	\$ 39,997,099
Saskatoon Health Region	Lanigan Hospital	Lanigan Hospital	Lanigan	2,962	31,883	1968	53	\$ 19,375,203	65%	\$ 12,633,111	66%	\$ 12,782,339
Saskatoon Health Region	St. Pauls Hospital	SPH C Wing	Saskatoon	5,914	63,658	1930	91	\$ 23,116,071	64%	\$ 14,883,271	65%	\$ 14,974,919
Saskatoon Health Region	Parkridge Centre	Parkridge Centre	Saskatoon	16,893	181,835	1986	35	\$ 87,202,670	59%	\$ 51,767,135	59%	\$ 51,767,135
Saskatoon Health Region	St. Pauls Hospital	SPH B Wing	Saskatoon	23,172	249,421	1964	57	\$ 122,096,541	58%	\$ 70,708,741	59%	\$ 71,517,053
Saskatoon Health Region	Royal University Hospital	1978 Building	Saskatoon	66,327	713,937	1978	43	\$ 366,141,228	57%	\$ 207,138,912	57%	\$ 207,716,892
Saskatoon Health Region	Royal University Hospital	Ellis Hall	Saskatoon	10,944	117,800	1955	66	\$ 75,632,135	56%	\$ 42,718,575	58%	\$ 43,539,725
Saskatoon Health Region	St. Mary's Villa	St. Mary's Villa - Dust Wing	Humboldt	1,741	18,740	1977	44	\$ 8,543,626	56%	\$ 4,751,133	57%	\$ 4,865,094
Saskatoon Health Region	Wynyard Hospital	Wynyard Hospital	Wynyard	2,080	22,389	1969	52	\$ 13,501,059	54%	\$ 7,272,677	55%	\$ 7,381,586
Saskatoon Health Region	Lutheran Sunset Home	Lutheran Sunset Home - 1986 Addition	Saskatoon	5,857	63,044	1986	35	\$ 32,567,068	53%	\$ 17,298,098	53%	\$ 17,298,098
Saskatoon Health Region	Royal University Hospital	Hantelman Building	Saskatoon	2,095	22,550	1962	59	\$ 11,150,340	53%	\$ 5,913,122	54%	\$ 6,008,534
Saskatoon Health Region	Rosthern Union Hospital	Rosthern Administration Office	Rosthern	359	3,864	1957	64	\$ 2,380,730	52%	\$ 1,241,265	55%	\$ 1,311,624
Saskatoon Health Region	Jubilee Residences Inc. (Stensrud)	Jubilee Residences Inc. (Stensrud)	Saskatoon	4,226	45,488	1977	44	\$ 17,601,751	51%	\$ 8,920,071	51%	\$ 8,965,847
Saskatoon Health Region	St. Mary's Villa	St. Mary's Villa - St Joseph's Wing	Humboldt	2,899	31,205	1991	30	\$ 17,205,572	51%	\$ 8,701,690	51%	\$ 8,712,248
Saskatoon Health Region	St. Mary's Villa	St. Mary's Villa and Long Hall	Humboldt	2,769	29,805	1963	58	\$ 14,507,221	50%	\$ 7,234,396	51%	\$ 7,368,565
Saskatoon Health Region	Nokomis Health Centre	Nokomis Health Centre	Nokomis	1,599	17,211	1978	43	\$ 9,204,754	49%	\$ 4,511,905	50%	\$ 4,559,796
Saskatoon Health Region	Mennonite Nursing Home	Mennonite Nursing Home	Rosthern	5,392	58,039	1968	53	\$ 24,263,178	49%	\$ 11,883,135	49%	\$ 11,992,199
Saskatoon Health Region	Spruce Manor Special Care Home	Spruce Manor Special Care Home	Dalmeny	2,160	23,250	1986	35	\$ 11,077,728	49%	\$ 5,401,472	50%	\$ 5,539,194
Saskatoon Health Region	Goodwill Manor (Duck Lake & District Nursing Home)	Goodwill Manor (Duck Lake & District Nursing Home)	Duck Lake	1,727	18,589	1986	35	\$ 7,423,751	48%	\$ 3,578,401	49%	\$ 3,627,596
Saskatoon Health Region	Rosthern Union Hospital	Rosthern Union Hospital	Rosthern	1,890	20,344	1951	70	\$ 9,433,550	48%	\$ 4,482,004	49%	\$ 4,578,138
Saskatoon Health Region	Saskatoon Convalescent Home	Saskatoon Convalescent Home	Saskatoon	3,903	42,012	1983	38	\$ 21,340,511	47%	\$ 10,040,820	47%	\$ 10,092,029
Saskatoon Health Region	Saskatoon City Hospital	Saskatoon City Hospital	Saskatoon	76,008	818,143	1993	28	\$ 444,701,697	47%	\$ 208,012,734	47%	\$ 208,932,075
Saskatoon Health Region	Watson Community Health Centre	Watson Community Health Centre	Watson	1,506	16,210	1987	34	\$ 9,228,641	47%	\$ 4,302,081	47%	\$ 4,302,081
Saskatoon Health Region	Larson House Brief Detox	Larson House Brief Detox	Saskatoon	1,176	12,658	1961	60	\$ 4,672,827	47%	\$ 2,173,928	47%	\$ 2,197,963
Saskatoon Health Region	Saskatoon City Hospital	NAW Building	Saskatoon	4,658	50,138	1935	86	\$ 26,136,418	46%	\$ 12,134,960	47%	\$ 12,272,766
Saskatoon Health Region	Warman Mennonite Special Care Home	Warman Mennonite Special Care Home	Warman	1,534	16,512	1967	54	\$ 7,330,875	45%	\$ 3,281,248	46%	\$ 3,377,382
Saskatoon Health Region	Lanigan Hospital	Central Parkland Lodge	Lanigan	1,385	14,908	1972	49	\$ 8,855,564	44%	\$ 3,891,165	45%	\$ 3,954,824
Saskatoon Health Region	Central Haven Special Care Home Inc.	Central Haven Special Care Home Inc.	Saskatoon	2,393	25,758	1976	45	\$ 12,494,100	44%	\$ 5,477,937	44%	\$ 5,477,937
Saskatoon Health Region	Borden Community Health Centre	Borden Community Health Centre	Borden	1,059	11,399	1978	43	\$ 4,419,497	44%	\$ 1,936,696	47%	\$ 2,066,326
Saskatoon Health Region	Watrous Hospital	Watrous Hospital	Watrous	2,400	25,833	1988	33	\$ 14,553,945	43%	\$ 6,316,211	44%	\$ 6,372,780
Saskatoon Health Region	Jubilee Residences Inc. (Porteous)	Jubilee Residences Inc. (Porteous)	Saskatoon	4,236	45,596	1959	62	\$ 22,545,830	43%	\$ 9,750,811	44%	\$ 9,858,528
Saskatoon Health Region	St. Joseph's Home	St. Joseph's Home	Saskatoon	3,829	41,215	1964	57	\$ 18,484,460	43%	\$ 7,936,851	43%	\$ 7,936,851
Saskatoon Health Region	Circle Drive Special Care Home Inc.	Circle Drive Special Care Home Inc.	Saskatoon	3,002	32,313	1984	37	\$ 18,677,019	41%	\$ 7,737,264	41%	\$ 7,737,264
Saskatoon Health Region	Wakaw Hospital	Wakaw Hospital	Wakaw	1,977	21,280	1955	66	\$ 9,249,212	41%	\$ 3,810,649	42%	\$ 3,862,895

Region Name	Campus Name	Asset Name	City	Size (SM)	Size (SF)	Year Constructed	Age	Replacement Value (CAD)	FCI	FCI Cost	RI	RI Cost
Saskatoon Health Region	St. Ann's Senior Citizen's Village Corp.	St. Ann's Senior Citizen's Village Corp.	Saskatoon	3,740	40,257	1979	42	\$ 19,275,842	41%	\$ 7,938,301	41%	\$ 7,982,261
Saskatoon Health Region	Leroy Community Health & Social Centre	Leroy Community Health & Social Centre	Leroy	175	1,884	1974	47	\$ 825,752	41%	\$ 336,232	43%	\$ 356,684
Saskatoon Health Region	Quill Plains Centennial Lodge	Quill Plains Centennial Lodge	Watson	1,812	19,504	1967	54	\$ 11,394,950	41%	\$ 4,638,488	42%	\$ 4,759,425
Saskatoon Health Region	Cudworth Nursing Home and Health Centre	Cudworth Nursing Home and Health Centre	Cudworth	1,952	21,011	1968	53	\$ 9,601,786	40%	\$ 3,858,860	41%	\$ 3,937,386
Saskatoon Health Region	Lakeview Pioneer Lodge	Lakeview Pioneer Lodge	Wakaw	2,536	27,297	1958	63	\$ 10,852,606	40%	\$ 4,299,767	41%	\$ 4,423,818
Saskatoon Health Region	Kinsmen Children's Centre	Kinsmen Children's Centre	Saskatoon	4,204	45,251	1984	37	\$ 20,108,955	38%	\$ 7,740,651	39%	\$ 7,760,761
Saskatoon Health Region	Langham Senior Citizens Home	Langham Senior Citizens Home	Langham	753	8,105	1970	51	\$ 3,039,373	38%	\$ 1,154,138	39%	\$ 1,172,250
Saskatoon Health Region	Pleasant View Care Home	Pleasant View Care Home	Wadena	2,649	28,514	1988	33	\$ 16,045,019	38%	\$ 6,053,613	38%	\$ 6,077,152
Saskatoon Health Region	Saskatoon Extencicare	Saskatoon Extencicare	Saskatoon	2,415	25,995	1963	58	\$ 11,972,271	37%	\$ 4,387,989	37%	\$ 4,389,300
Saskatoon Health Region	Delisle Community Health & Social Centre	Delisle Community Health & Social Centre	Delisle	372	4,004	1984	37	\$ 1,943,546	37%	\$ 710,170	41%	\$ 791,937
Saskatoon Health Region	Rosthern Community Services Building	Rosthern Community Services Building	Rosthern	223	2,400	1961	60	\$ 1,715,862	35%	\$ 599,718	39%	\$ 671,929
Saskatoon Health Region	Last Mountain Pioneer Home Inc.	Last Mountain Pioneer Home Inc.	Strasbourg	1,860	20,021	1964	57	\$ 9,789,851	34%	\$ 3,373,071	35%	\$ 3,432,380
Saskatoon Health Region	Cameco Renal Health Centre	Cameco Renal Health Centre	Saskatoon	1,500	16,146	1988	33	\$ 7,447,394	34%	\$ 2,510,141	34%	\$ 2,510,141
Saskatoon Health Region	Sunnyside Adventist Care Centre	Sunnyside Adventist Care Centre	Saskatoon	3,075	33,099	1964	57	\$ 17,032,722	32%	\$ 5,414,150	32%	\$ 5,415,217
Saskatoon Health Region	Calder Centre	Calder Centre	Saskatoon	1,858	19,999	1971	50	\$ 14,361,238	31%	\$ 4,482,810	31%	\$ 4,516,156
Saskatoon Health Region	Lanigan Hospital	Link Building - Lanigan Hospital/Central Parkland Lodge	Lanigan	583	6,275	1995	26	\$ 1,850,941	31%	\$ 572,468	31%	\$ 572,468
Saskatoon Health Region	Sherbrooke Community Centre	Sherbrooke Community Centre - The Village	Saskatoon	5,762	62,022	1997	24	\$ 26,445,826	29%	\$ 7,707,738	29%	\$ 7,707,738
Saskatoon Health Region	Royal University Hospital	RUH Parkade	Saskatoon	74,474	801,631	1971	50	\$ 86,613,950	28%	\$ 24,374,917	28%	\$ 24,495,611
Saskatoon Health Region	Youth Resource Centre	Youth Resource Centre	Saskatoon	997	10,732	1980	41	\$ 4,538,146	27%	\$ 1,222,862	27%	\$ 1,222,862
Saskatoon Health Region	Oliver Lodge	Oliver Lodge	Saskatoon	9,212	99,157	1962	59	\$ 54,007,176	17%	\$ 9,169,314	17%	\$ 9,224,888
Saskatoon Health Region	Bethany Pioneer Village Inc.	Aspen Manor Special Care	Middle Lake	1,744	18,772	1985	36	\$ 7,720,786	17%	\$ 1,296,703	18%	\$ 1,351,438
Saskatoon Health Region	Co Generation Plant	Co Generation Plant	Saskatoon ?	100	1,076	2018	3	\$ 41,064,459	16%	\$ 6,695,186	16%	\$ 6,695,186
Saskatoon Health Region	Golden Acres	Golden Acres Lodge	Wynyard	3,346	36,016	2001	20	\$ 21,010,203	15%	\$ 3,083,293	15%	\$ 3,083,293
Saskatoon Health Region	Humboldt District Health Complex	Humboldt District Health Complex	Humboldt	7,584	81,633	2011	10	\$ 45,102,235	9%	\$ 3,972,547	9%	\$ 3,972,547
Saskatoon Health Region	Manitou Lodge	Watrous District Health Complex (Manitou Lodge)	Watrous	2,990	32,184	2012	9	\$ 15,330,911	6%	\$ 849,687	6%	\$ 849,687
Saskatoon Health Region	Royal University Hospital	Dubé Centre for Mental Health	Saskatoon	6,499	69,955	2010	11	\$ 39,727,433	5%	\$ 1,971,634	5%	\$ 1,976,752
Saskatoon Health Region	Samaritan Place	Samaritan Place	Saskatoon	7,508	80,815	2011	10	\$ 32,696,037	5%	\$ 1,586,532	5%	\$ 1,586,532
TOTAL				531,591	5,721,992			2,511,282,342		\$ 1,241,348,203		\$ 1,250,328,543
AVERAGE							45.1		49%		50%	