Status Update September 22, 2025

Chapter 10, Justice and Attorney General and Corrections, Policing and Public Safety – Implementing Strategies to Reduce Short-term Remand, 2025 Report – Volume 1

| Recommendation and Status at Time of Audit (Indicate whether new or outstanding) | Page | Current Status (implemented, partially implemented, not implemented) | Actions Taken to Implement Since PA Report | Planned Actions for Implementation | Timeline for Implementation |
|--|------|--|---|--|-----------------------------|
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety focus on collecting data for key measures, and establishing associated data definitions, for evaluating the strategies to reduce short-term remand. | 133 | Implemented | In 2024, the Ministries evaluated their two key strategies—Early Case Resolution and Rapid Remand Response—directly aimed at reducing remand and one key program, īkwēskīcik iskwēwak, aimed at reducing returns to custody. Developed and shared a Data Dictionary for data collection for īkwēskīcik iskwēwak. | N/A | N/A |
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety collect and analyze key information from external partners when evaluating strategies to reduce short-term remand. | 133 | Implemented | Continue to use Guidelines and Standard Operating Procedures for Program Design and Monitoring Manual to guide in assessing remand reduction strategies. Conduct monthly analysis on various key indicators for the īkwēskīcik iskwēwak program. This analysis is shared with the stakeholder committee | N/A | LEGISLATIVE ASSE |

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PROCEDURAL SERVICES

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| | | | at monthly meetings and an infographic is provided. | | |
| | | | Completed evaluation of the Early Case Resolution and Rapid Remand Response strategies in June 2024 The evaluations concluded on areas (e.g., Saskatoon) that saw success due to the strategies and highlighted the limitations to those successes. | | |
| | | | The evaluations confirmed the Early Case Resolution and Rapid Response strategies demonstrated success. | | |

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| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety include context, data limitations, and key assumptions relevant to making informed decisions within evaluations of the strategies to reduce short-term remand. | 133 | Implemented | Continue to use Guidelines and Standard Operating Procedures for Program Design and Monitoring Manual. The manual includes requirements to document strategy context, data limitations, and key assumptions used when conducting evaluations. Evaluation reports included appropriate context, data limitations and key assumptions as required by the Manual. First year evaluation of the īkwēskīcik iskwēwak program in April 2024 included key strengths and challenges of the program, and recommendations for improving program delivery. Evaluation results were shared with senior decision-makers in the Ministries. | N/A | N/A |
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety routinely analyze data for key measures associated with the strategies to reduce short-term | 133 | Implemented | Completed the first-year evaluation of the īkwēskīcik iskwēwak program in April 2024. Analyzed client data monthly from | N/A | N/A |

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| remand. | | | īkwēskīcik iskwēwak to identify necessary program adjustments. | | |
| | | | The Ministries continue to use the Strategic Dashboard to inform decisions. | | |

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| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety focus on collecting data for key measures, and establishing associated data definitions, for evaluating the strategies to reduce short-term remand. | 158 | Implemented | Developed a manual setting out the required steps for short-term remand program design and monitoring, as well as for data collection and reporting. The Ministry has implemented a standardized approach for collecting key measures for the īkwēskīcik iskwēwak program. These measures were developed in consultation with the Saskatoon Tribal Council (STC) and the University of Saskatchewan. The collection of key measures will occur monthly during the next three years. The standardized approach has been implemented since January 2023. We monitor some of the key measures monthly, and plan to report on all key measures in the spring 2024 in the first program | Implement the use of the manual for program design and monitoring and apply to new programs. Receive Outcome Evaluation for ECR/RRR from third party (Received June 2024). Receive Outcome Evaluation for īkwēskīcik iskwēwak from third party (Received April 2024). Develop Data Dictionary for data collection for īkwēskīcik iskwēwak. | March 2024 |

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| | | | evaluation. | | |
| | | | Ministries contracted a third | | |
| | | | party to conduct a process and | | |
| | | | outcomes evaluation for the | | |
| | | | Early Case Resolution and | | |
| | | | Rapid Remand Response | | |
| | | | strategies. The third party | | |
| | 60 | | completed the process | | |
| | | | evaluation in October 2021. | | |
| | | | | | |
| | | | The Ministries received the | | |
| | | | Outcomes evaluation in 2024. | | |

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| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety establish target(s) conducive to measuring whether they are reducing short-term remand. | 159 | Implemented | Developed a manual for program design and monitoring outlines that new programs set targets to help determine the program's success, including how quickly, and to what extent, the program will reach each target. In November 2022, developed a performance measurement framework for the īkwēskīcik iskwēwak program in collaboration with the University of Saskatchewan and STC. Framework includes measures such as: stable housing, family reunification, improved financial situation | N/A | N/A |
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety collect and analyze key information from external partners when evaluating strategies to reduce | 160 | Implemented | In November 2022, developed a performance measurement framework for the īkwēskīcik iskwēwak program in collaboration with the | Monthly analysis of key indicators will be shared with stakeholder committee for īkwēskīcik iskwēwak. | March 2024 |

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| short-term remand. | | | University of Saskatchewan and STC. Framework includes measures such as: stable housing, family reunification, improved financial situation. Contracted with the University of Saskatchewan to periodically assess progress and provide annual evaluation for īkwēskīcik iskwēwak. | 12 and 24 month program evaluations will be conducted through the University of Saskatchewan and the Ministry. | |
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety include context, data limitations, and key assumptions relevant to making informed decisions within evaluations of the strategies to reduce short-term remand. | 158 | Implemented | Contracted a third party to conduct a process and outcomes evaluation for the Early Case Resolution and Rapid Remand Response strategies (Process evaluation completed October 2021. Outcomes evaluation completed 2024). Process evaluation for the two strategies appropriately included context, data limitations, and key | Delivery of the 12-month evaluation of īkwēskīcik iskwēwak by University of Saskatchewan. Delivery of the outcomes evaluation for ECR/RRR from the University of Regina. | March 2024 |

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| | | | assumptions relevant to understand the results. | | |
| | | | Developed a manual setting out the required steps for short-term remand program design and monitoring, as well as for data collection and reporting, including the requirement to include context, data limitations, and key assumptions | | |

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| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety routinely analyze data for key measures associated with the strategies to reduce short-term remand. | 160 | Implemented | Ministries use a strategic dashboard to monitor trends in the criminal justice system, such as changes in custody populations, as well as length of stay on remand. The Ministries use this information to assess trends and inform Committee decisions on programs to reduce remand and returns to custody. | Continued use of the Strategic Dashboard to inform decisions. Delivery of the 12-month evaluation of īkwēskīcik iskwēwak | March 2024 |
| Outstanding: we recommended the Ministry of Justice and Attorney General and the Ministry of Corrections, Policing and Public Safety determine the information needs of the remand committees used to support the remand initiative. | 161 | Implemented | Ministries shifted focus from reducing remand to reducing returns to custody. The Ministries established the Pathways Committee in April 2022 to oversee strategies for reducing returns to custody. Quarterly Committee meetings included program updates, status of evaluations, future program development | N/A | N/A |