# STANDING COMMITTEE ON PUBLIC ACCOUNTS



# FIRST REPORT OF THE THIRTIETH LEGISLATURE

May 13, 2025 LEGISLATIVE ASSEMBLY OF SASKATCHEWAN

## Legislative Assembly of Saskatchewan Standing Committee on Public Accounts



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To the honourable members of the Legislative Assembly:

#### **HONOURABLE MEMBERS:**

I have the pleasure to present the first report of the Standing Committee on Public Accounts for the thirtieth legislature. The committee is authorized by the Assembly to review and report to the Assembly its observations, opinions, and recommendations on the reports of the Provincial Auditor and on the Public Accounts.

This report reflects the work of the committee for the period May 9, 2024 to May 13, 2025. During this time, the committee considered chapters in seven annual volumes published by the Provincial Auditor, the Provincial Auditor's business and financial plan for the year ended March 31, 2026, and the Provincial Auditor's annual report for the year ended March 31, 2024.

Respectfully submitted on behalf of the committee,

Trent Wotherspoon, Chair MLA Regina Mount Royal

### **COMPOSITION OF COMMITTEE**

Trent Wotherspoon, Chair Regina Mount Royal

Sean Wilson, Deputy Chair Canora-Pelly

> David Chan Yorkton

Brad Crassweller White City-Qu'Appelle

Hugh Gordon Saskatoon Silverspring

Hon. Daryl Harrison Cannington

Joan Pratchler Regina Rochdale

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### Introduction

### **Membership of the Committee**

At the dissolution of the twenty-ninth legislature, membership of the Standing Committee on Public Accounts consisted of Trent Wotherspoon, Chair; Hugh Nerlien, Deputy Chair; Todd Goudy; Daryl Harrison; Delbert Kirsch; Lisa Lambert; Jim Lemaigre; and Aleana Young.

On December 8, 2020, a provisional order had been adopted by the Assembly to expand the membership of the Standing Committee on Public Accounts to eight members, including two opposition members, for the duration of the twenty-ninth legislature. At the commencement of the thirtieth legislature, that order lapsed. Accordingly, rule 142(1) was reinstated in its original form, stipulating that membership of the Standing Committee on Public Accounts should consist of an opposition Chair, a government Deputy Chair, and five other members.

The inaugural Standing Committee on Public Accounts membership for the thirtieth legislature was appointed on December 4, 2024. It consisted of David Chan, Brad Crassweller, Hugh Gordon, Hon. Daryl Harrison, Joan Pratchler, Sean Wilson, and Trent Wotherspoon.

At the committee's first meeting on December 4, 2024, Trent Wotherspoon was re-elected Chair and Sean Wilson was elected Deputy Chair. The committee also adopted a motion to appoint a steering committee, comprised of the Chair and Deputy Chair, to establish an agenda and priority of business for subsequent meetings.

### Acknowledgments

The Standing Committee on Public Accounts expresses its appreciation to the employees of the Office of the Provincial Auditor, including Provincial Auditor Tara Clemett. The committee would like to thank Provincial Comptroller Chris Bayda, his staff, and the many witnesses who appeared before the committee. A list of witnesses is attached to this report as an appendix.

### **Government Response**

Pursuant to rule 136(7), the Standing Committee on Public Accounts requests that the Government of Saskatchewan respond to this report within 120 days.

### **Review of Provincial Auditor's Annual Volumes**

### **Summary**

The committee reviewed chapters from the following annual volumes of the Provincial Auditor:

- 2021 Report Volume 2
- 2022 Report Volume 1
- 2022 Report Volume 2
- 2023 Report Volume 1
- 2023 Report Volume 2
- 2024 Report Volume 1
- 2024 Report Volume 2

The Standing Committee on Public Accounts considered 60 recommendations in the annual volumes of the Provincial Auditor. The committee concurred with 60 recommendations, noted compliance with 35 recommendations, and noted progress towards compliance on 23 recommendations. It concluded consideration of 51 chapters that did not have any new recommendations.

### **Agriculture**

#### 2023 Report Volume 2

#### Chapter 12: Agriculture — Conserving Agricultural Crown Land

Considered January 21, 2025

#### Land Inventory IT System Did Not Include All Critical Habitat

The committee concurred with recommendation 1 made at page 80 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture track all critical habitat on Crown land it is responsible for in its IT system.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

#### Need to Improve Indigenous Consultation Process When Considering Land Lease or Sale

The committee concurred with recommendation 2 made at page 84 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture formalize factors it considers when determining which Indigenous communities to consult with when proposing the lease or sale of Crown land.

The committee noted that the Ministry of Agriculture is making progress towards complying with the recommendation.

#### Need to Complete and Report Results of Range Health Assessments Timely

The committee concurred with recommendation 3 made at page 87 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture complete baseline range health assessments of pasture association leases.

The committee noted that the Ministry of Agriculture is making progress towards complying with the recommendation.

The committee concurred with recommendation 4 made at page 87 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture communicate the results of range health assessments to pasture associations timely.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

# <u>Key Recommendations from Range Health Assessments Should be Mandatory and Have Consequences for Non-Compliance</u>

The committee concurred with recommendation 5 made at page 88 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture make implementation of key recommendations to lessees in range health assessments mandatory and set consequences for non-compliance.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

#### More Timely Inspections of Individually-Leased Land Needed

The committee concurred with recommendation 6 made at page 89 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture conduct timely inspections on individually-leased Crown land and centrally track results.

The committee noted that the Ministry of Agriculture is making progress towards complying with the recommendation.

#### Implementation of Recommendations from Land Assessments and Inspections Not Monitored

The committee concurred with recommendation 7 made at page 90 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture monitor the implementation of range health assessment recommendations and required actions from lease utilization plans.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

#### Need to Track and Evaluate Trends of Non-Compliance with Requirements

The committee concurred with recommendation 8 made at page 90 of the Provincial Auditor's 2023 report volume 2, chapter 12, Agriculture — Conserving Agricultural Crown Land:

We recommend the Ministry of Agriculture track and evaluate trends of non-compliance it observes when completing range health assessments or inspections.

The committee noted that the Ministry of Agriculture is making progress towards complying with the recommendation.

#### 2023 Report Volume 2

#### Chapter 17: Agriculture — Mitigating Pests in Crops and Pastures

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **COVID-19 Financial Support Programs**

#### 2021 Report Volume 2

#### **Chapter 1: COVID-19 Financial Support Programs**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Energy and Resources**

#### 2024 Report Volume 1

Chapter 2: Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities Considered February 25, 2025

#### <u>Inadequate Assessment of Outstanding Payments Prior to Approving New Licences</u>

The committee concurred with recommendation 1 made at page 33 of the Provincial Auditor's 2024 report volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities:

We recommend the Ministry of Energy and Resources justify approving applications for new oil and gas wells or facilities where the operator owes money to the Government of Saskatchewan.

The committee noted that the Ministry of Energy and Resources is making progress towards complying with the recommendation.

# <u>Ministry of Environment Needs to Document Key Judgements When Assessing Potential Environmental Impacts</u>

The committee concurred with recommendation 2 made at page 35 of the Provincial Auditor's 2024 report volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities:

We recommend the Ministry of Environment document key judgments about environmental risks when reviewing and approving oil and gas well and facility applications.

#### Risk-Informed Inspection Plan Needed

The committee concurred with recommendation 3 made at page 38 of the Provincial Auditor's 2024 report volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities:

We recommend the Ministry of Energy and Resources implement a risk-informed plan for inspecting oil and gas wells and facilities.

The committee noted that the Ministry of Energy and Resources is making progress towards complying with the recommendation.

Need to Strengthen Guidance to Staff Around Completing Inspections and Escalating Enforcement Actions
The committee concurred with recommendation 4 made at page 39 of the Provincial Auditor's 2024 report
volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and
Facilities:

We recommend the Ministry of Energy and Resources develop standard expectations to guide staff when completing oil and gas well and facility inspections and escalating enforcement actions.

The committee noted that the Ministry of Energy and Resources is making progress towards complying with the recommendation.

#### Need to Review Waste Disposal Facilities' Reports Timely

The committee concurred with recommendation 5 made at page 42 of the Provincial Auditor's 2024 report volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities:

We recommend the Ministry of Energy and Resources review oil and gas waste-disposal facility reports timely to monitor whether environmental risks are identified requiring further action.

The committee noted that the Ministry of Energy and Resources has complied with the recommendation.

#### Periodic Reporting to Senior Management Lacks Analysis

The committee concurred with recommendation 6 made at page 43 of the Provincial Auditor's 2024 report volume 1, chapter 2, Energy and Resources — Licensing and Inspecting Active Oil and Gas Wells and Facilities:

We recommend the Ministry of Energy and Resources enhance written reports given periodically to senior management by including analysis on regulatory activities (e.g., inspections, complaints, non-compliance) related to oil and gas wells and facilities.

The committee noted that the Ministry of Energy and Resources has complied with the recommendation.

#### 2023 Report Volume 1

Chapter 10: Energy and Resources — Managing Future Cleanup of Oil and Gas Wells Considered February 25, 2025

#### **Environment**

#### 2022 Report Volume 1

#### **Chapter 11: Environment — Regulating Landfills**

Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2022 Report Volume 2

#### Chapter 16: Environment — Sustainable Fish Population Management

Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 1

# Chapter 11: Environment — Preventing the Entry and Spread of Aquatic Invasive Species in Saskatchewan Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

#### Chapter 19: Environment — Regulating Waste Diversion through Recycling

Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

#### **Chapter 3: Environment — Regulating Industrial Emitters**

Considered January 23, 2025

#### Sufficient Measures Needed to Assess Program Effectiveness

The committee concurred with recommendation 1 made at page 52 of the Provincial Auditor's 2024 report volume 1, chapter 3, Environment — Regulating Industrial Emitters:

We recommend the Ministry of Environment use sufficient measures to publicly report on the effectiveness of its Output-Based Performance Standards Program.

The committee noted that the Ministry of Environment has complied with the recommendation.

#### More Robust Data Management System Needed

The committee concurred with recommendation 2 made at page 53 of the Provincial Auditor's 2024 report volume 1, chapter 3, Environment — Regulating Industrial Emitters:

We recommend the Ministry of Environment implement a robust data management system to efficiently obtain, track, and analyze sufficient greenhouse gas emissions data reported by industrial emitters.

The committee noted that the Ministry of Environment is making progress towards complying with the recommendation.

#### <u>Insufficient Expectations for Staff Evaluating Verification Concerns</u>

The committee concurred with recommendation 3 made at page 60 of the Provincial Auditor's 2024 report volume 1, chapter 3, Environment — Regulating Industrial Emitters:

We recommend the Ministry of Environment document staff guidance for evaluating concerns identified in third-party verifier reports about industrial emitter returns.

The committee noted that the Ministry of Environment has complied with the recommendation.

#### **Finance**

#### 2022 Report Volume 2

#### **Chapter 9: Finance — Enforcing Provincial Sales Tax Legislation**

Considered February 25, 2025

# Approaches to Identify Potential Non-Compliance Consistent with Good Practice Other than Lack of Trend Analysis

The committee concurred with recommendation 1 made at page 85 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance annually analyze key trends of non-compliance (e.g., tax gaps, tax collected but not reported) with provincial sales tax legislation to help it select and prioritize its enforcement activities.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

#### Expectations for Timely Review and Communication of Results Needed

The committee concurred with recommendation 2 made at page 88 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance set out expected timeframes for:

- > Supervisory review and approval of provincial sales tax audits and education/outreach activities
- > Communicating provincial sales tax audit and education/outreach activity results to taxpayers.

The committee noted that the Ministry of Finance has complied with the recommendation.

#### Risk-Based Audits Conducted as Expected But Certain Key Information Not Documented

The committee concurred with recommendation 3 made at page 91 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance clearly document its key judgments when selecting taxpayers for provincial sales tax audits.

The committee noted that the Ministry of Finance has complied with the recommendation.

The committee concurred with recommendation 4 made at page 92 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance track key information in its revenue IT system regarding communication of provincial sales tax audit results (i.e., when billing letters are actually sent and by who).

The committee noted that the Ministry of Finance has complied with the recommendation.

#### Appropriate Processes to Collect Unpaid Tax Except Lack of Support for Risk Assessment

The committee concurred with recommendation 5 made at page 94 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance clearly document support for the level of risk assigned to provincial sales tax collection cases.

The committee noted that the Ministry of Finance has complied with the recommendation.

# Reasonable Performance Measures and Targets Established But Limited Documented Analysis of Enforcement Activity Results

The committee concurred with recommendation 6 made at page 97 of the Provincial Auditor's 2022 report volume 2, chapter 9, Finance — Enforcing Provincial Sales Tax Legislation:

We recommend the Ministry of Finance explain differences between planned and actual provincial sales tax enforcement results, and future actions needed, in its reports to senior management.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

#### 2022 Report Volume 2

#### Chapter 17: Finance — Monitoring the Fuel Tax Exemption Program

Considered February 25, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 2

#### Chapter 18: Finance — Monitoring the Fuel Tax Exemption Program

Considered February 25, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2022 Report Volume 1

#### Chapter 9: Modernizing Government Budgeting and Reporting

Considered February 25, 2025

#### **Government Relations**

#### 2023 Report Volume 1

#### Chapter 1: Government Relations — Northern Municipal Trust Account

Considered January 21, 2025

# Need to Obtain and Share Pertinent Information to Accurately Estimate Landfill Decommissioning Costs

The committee concurred with recommendation 1 made at page 18 of the Provincial Auditor's 2023 report volume 1, chapter 1, Government Relations — Northern Municipal Trust Account:

We recommend the Ministry of Government Relations regularly update its cost estimates to decommission landfills under the Northern Municipal Trust Account's responsibility.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

#### 2023 Report Volume 2

#### Chapter 3: Government Relations — Northern Municipal Trust Account

Considered January 21, 2025

# Adequate Support and Supervision of Financial Staff Needed to Prepare Timely and Accurate Financial Information

The committee concurred with recommendation 1 made at page 27 of the Provincial Auditor's 2023 report volume 2, chapter 3, Government Relations — Northern Municipal Trust Account:

We recommend the Ministry of Government Relations obtain the necessary information to adopt Canadian Public Sector Accounting Standard 3280 – Asset Retirement Obligations for the year ending December 31, 2023.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

#### 2024 Report Volume 2

#### Chapter 3: Government Relations — Northern Municipal Trust Account

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

# Chapter 11: Government Relations — Providing Safe Drinking Water in Northern Settlements Considered January 21, 2025

### **Justice and Attorney General**

#### 2021 Report Volume 2

# Chapter 16: Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations

Considered January 21, 2025

#### Formal Timelines for Communicating Results Needed

The committee concurred with recommendation 1 made at page 115 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General establish formal timelines for communicating coroner investigation results to families and making recommendations to agencies.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

Mechanism Needed to Formally Acknowledge Understanding of Conflicts of Interest and Confidentiality Policies
The committee concurred with recommendation 2 made at page 118 of the Provincial Auditor's 2021 report
volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate
Coroner Investigations:

We recommend the Ministry of Justice and Attorney General routinely confirm coroners understand confidentiality and conflict of interest policies.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### Timely Completion of Coroner Reports Needed

The committee concurred with recommendation 3 made at page 120 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General consistently complete timely coroner investigations and reports.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### Consistent Review of Coroner Reports Needed

The committee concurred with recommendation 4 made at page 121 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General conduct timely review of coroner investigation files and reports before issuing coroner reports.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### <u>Untimely Follow Up on Recommendation Implementation</u>

The committee concurred with recommendation 5 made at page 122 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General perform timely follow up to determine implementation of coroner recommendations to improve public safety.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### Complaints Not Centrally Tracked

The committee concurred with recommendation 6 made at page 122 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General centrally log Coroners Service complaints and actions taken to resolve them.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### Data Analysis Required to Inform Recommendations

The committee concurred with recommendation 7 made at page 123 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General analyze death investigation data (e.g., location, manner, cause) to inform coroner recommendations to improve public safety.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### Reporting Results to Senior Management Needed

The committee concurred with recommendation 8 made at page 123 of the Provincial Auditor's 2021 report volume 2, chapter 16, Justice and Attorney General — Coroners Service: Conducting Timely and Accurate Coroner Investigations:

We recommend the Ministry of Justice and Attorney General regularly report on its Coroners Service activities and results to senior management.

The committee noted that the Ministry of Justice and Attorney General has complied with the recommendation.

#### 2023 Report Volume 2

Chapter 22: Justice and Attorney General — Conducting Timely and Accurate Coroners Investigations Considered January 21, 2025

#### 2024 Report Volume 1

Chapter 15: Justice and Attorney General — Supporting Provincial Court of Saskatchewan to Manage Court Workloads

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### Saskatchewan Arts Board

#### 2021 Report Volume 2

Chapter 31: Saskatchewan Arts Board — Awarding Grants Impartially and Transparently Considered February 25, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 2

Chapter 24: Saskatchewan Arts Board — Awarding Grants Impartially and Transparently Considered February 25, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Saskatchewan Cancer Agency

#### 2022 Report Volume 2

Chapter 10: Saskatchewan Cancer Agency — Cancer Drug Supply Management Considered January 23, 2025

#### Process for Maintaining Cancer Drug Formulary Not Documented

The committee concurred with recommendation 1 made at page 105 of the Provincial Auditor's 2022 report volume 2, chapter 10, Saskatchewan Cancer Agency — Cancer Drug Supply Management:

We recommend the Saskatchewan Cancer Agency formally document its processes for updating the approved list of cancer drugs (i.e., formulary) available to treat cancer patients.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### <u>Timeframe for Decisions on Exception Cancer Drugs Needed</u>

The committee concurred with recommendation 2 made at page 106 of the Provincial Auditor's 2022 report volume 2, chapter 10, Saskatchewan Cancer Agency — Cancer Drug Supply Management:

We recommend the Saskatchewan Cancer Agency establish a timeframe for making decisions on physician requests for exception cancer drugs.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### Need to Consider Relevant Factors When Deciding on Direct Purchasing

The committee concurred with recommendation 3 made at page 108 of the Provincial Auditor's 2022 report volume 2, chapter 10, Saskatchewan Cancer Agency — Cancer Drug Supply Management:

We recommend the Saskatchewan Cancer Agency set out, in writing, relevant factors it expects staff to consider when deciding to purchase cancer drugs directly rather than using group purchasing methods.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### Rationale for Use of Single or Sole Source Purchasing Not Documented

The committee concurred with recommendation 4 made at page 109 of the Provincial Auditor's 2022 report volume 2, chapter 10, Saskatchewan Cancer Agency — Cancer Drug Supply Management:

We recommend the Saskatchewan Cancer Agency document its rationale, and seek approval, when purchasing cancer drugs using the single or sole source purchasing methods.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### Supplier Tender Evaluations Completed, But More Documentation Required

The committee concurred with recommendation 5 made at page 110 of the Provincial Auditor's 2022 report volume 2, chapter 10, Saskatchewan Cancer Agency — Cancer Drug Supply Management:

We recommend the Saskatchewan Cancer Agency formally document when and who completed potential supplier evaluations when tendering for cancer drug purchases.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### 2024 Report Volume 2

# Chapter 25: Saskatchewan Cancer Agency — Cancer Drug Supply Management Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 1

# Chapter 17: Saskatchewan Cancer Agency — Screening Program for Breast Cancer Considered January 23, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

Chapter 23: Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer Considered January 23, 2025

### Saskatchewan Health Authority

#### 2022 Report Volume 2

# Chapter 19: Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 2

# Chapter 26: Saskatchewan Health Authority — Analyzing Surgical Biopsies in Regina and Saskatoon Labs

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2022 Report Volume 2

# Chapter 20: Saskatchewan Health Authority — Maintaining Healthcare Facilities in Saskatoon and Surrounding Areas

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 1

# Chapter 18: Saskatchewan Health Authority — Triaging Emergency Department Patients in Saskatoon Hospitals

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 1

# Chapter 19: Saskatchewan Health Authority — Safe and Timely Discharge of Patients from Regina Hospitals

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

# Chapter 24: Saskatchewan Health Authority — Minimizing Employee Absenteeism in Kindersley and Surrounding Areas

Considered January 22, 2025

#### 2023 Report Volume 2

# Chapter 25: Saskatchewan Health Authority — Overseeing Contracted Special-Care Homes in Saskatoon and Surrounding Area

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

# Chapter 26: Saskatchewan Health Authority — Providing Timely Access to Mental Health and Addictions Services in Prince Albert and Surrounding Areas

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2022 Report Volume 1

# Chapter 21: Saskatchewan Health Authority — Preventing and Controlling Hospital-Acquired Infections in the Regina General and Pasqua Hospitals

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

# Chapter 18: Saskatchewan Health Authority — Preventing and Controlling Hospital-Acquired Infections in the Regina General and Pasqua Hospitals

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

## Chapter 6: Saskatchewan Health Authority — Preventing the Spread of Tuberculosis

Considered January 22, 2025

#### <u>Tuberculosis Strategy Needs Updating</u>

The committee concurred with recommendation 1 made at page 113 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority work with its partners to update the Provincial Tuberculosis Strategy, with input from high-risk populations and communities.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### <u>Timeliness of Contact Investigations Not Assessed</u>

The committee concurred with recommendation 2 made at page 118 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority track and assess when individuals are notified about tuberculosis cases during contact investigations.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### Analysis of Treatment Delivery Methods Needed

The committee concurred with recommendation 3 made at page 121 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority utilize criteria to determine an appropriate treatment delivery method(s) for patients with tuberculosis.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### Evaluation of Tuberculosis Care Model Needed

The committee concurred with recommendation 4 made at page 122 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority determine the most efficient and effective tuberculosis care model (i.e., virtual, clinical) to use for tuberculosis care in the province.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### Expectations Needed for Informing the Public of Tuberculosis Outbreaks

The committee concurred with recommendation 5 made at page 124 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority set clear expectations for making the public aware of tuberculosis outbreaks.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

### Limited Analysis and Reporting of Key Information

The committee concurred with recommendation 6 made at page 126 of the Provincial Auditor's 2024 report volume 1, chapter 6, Saskatchewan Health Authority — Preventing the Spread of Tuberculosis:

We recommend the Saskatchewan Health Authority analyze and report on key information related to tuberculosis services.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### 2024 Report Volume 1

Chapter 17: Saskatchewan Health Authority — Delivering Accessible and Responsive Ground Ambulance Services in Southwest Saskatchewan

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 2

### Chapter 27: Saskatchewan Health Authority — Efficient Use of MRIs in Regina

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2022 Report Volume 2

#### **Chapter 4: Saskatchewan Health Authority**

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

#### **Chapter 8: Saskatchewan Health Authority**

Considered January 22, 2025

Administrative Information Management System (AIMS) Project Lessons Learned Report Needed
The committee concurred with recommendation 1 made at page 54 of the Provincial Auditor's 2023 report volume 2, chapter 8, Saskatchewan Health Authority:

We recommend the Saskatchewan Health Authority document and share an overall lessons learned report for the AIMS project with other government agencies.

#### 2024 Report Volume 2

#### **Chapter 8: Saskatchewan Health Authority**

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Saskatchewan Polytechnic

#### 2022 Report Volume 2

#### Chapter 22: Saskatchewan Polytechnic — Carrying Out Applied Research

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 1

#### Chapter 5: Saskatchewan Polytechnic — Supporting Success of Indigenous Students

Considered January 21, 2025

#### Ongoing Indigenous Stakeholder Engagement Needed

The committee concurred with recommendation 1 made at page 70 of the Provincial Auditor's 2023 report volume 1, chapter 5, Saskatchewan Polytechnic — Supporting Success of Indigenous Students:

We recommend Saskatchewan Polytechnic regularly consult with Indigenous communities to obtain feedback on its strategies, and to report results on, Indigenous student success.

The committee noted that Saskatchewan Polytechnic is making progress towards complying with the recommendation.

#### Qualified Indigenous Strategy Department Staff, But Identity Verification Needed

The committee concurred with recommendation 2 made at page 73 of the Provincial Auditor's 2023 report volume 1, chapter 5, Saskatchewan Polytechnic — Supporting Success of Indigenous Students:

We recommend Saskatchewan Polytechnic verify the Indigenous identity of staff in Indigenous-designated positions.

The committee noted that Saskatchewan Polytechnic has complied with the recommendation.

#### Strategy Lacks Some Key Measures and Targets for Indigenous Students

The committee concurred with recommendation 3 made at page 74 of the Provincial Auditor's 2023 report volume 1, chapter 5, Saskatchewan Polytechnic — Supporting Success of Indigenous Students:

We recommend Saskatchewan Polytechnic enhance and report on key performance measures and targets specific to Indigenous student success.

The committee noted that Saskatchewan Polytechnic is making progress towards complying with the recommendation.

#### Thresholds Needed to Address Fluctuations in Key Performance Measures

The committee concurred with recommendation 4 made at page 77 of the Provincial Auditor's 2023 report volume 1, chapter 5, Saskatchewan Polytechnic — Supporting Success of Indigenous Students:

We recommend Saskatchewan Polytechnic establish thresholds for when to investigate and take action on unexpected changes in key performance measures related to Indigenous student success.

The committee noted that Saskatchewan Polytechnic is making progress towards complying with the recommendation.

### Saskatchewan Public Safety Agency

#### 2022 Report Volume 2

Chapter 23: Saskatchewan Public Safety Agency — Coordinating Provincial Emergency Preparedness Considered January 21, 2025

#### 2023 Report Volume 2

# Chapter 27: Saskatchewan Public Safety Agency — Alerting the Public about Imminently Dangerous Events

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

### Chapter 28: Saskatchewan Public Safety Agency — Detecting Wildfires

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### SaskBuilds and Procurement

#### 2023 Report Volume 1

#### Chapter 24: SaskBuilds and Procurement — Securing the Data Centre

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

#### Chapter 7: SaskBuilds and Procurement — Responding to Cyberattacks

Considered January 22, 2025

#### Certain Event Logs Not Centrally and Continuously Monitored

The committee concurred with recommendation 1 made at page 133 of the Provincial Auditor's 2024 report volume 1, chapter 7, SaskBuilds and Procurement — Responding to Cyberattacks:

We recommend the Ministry of SaskBuilds and Procurement centrally and continuously monitor all event logs to identify potential cyberattacks.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

#### Security Assessments and Response Plan Testing Needs Improvement

The committee concurred with recommendation 2 made at page 135 of the Provincial Auditor's 2024 report volume 1, chapter 7, SaskBuilds and Procurement — Responding to Cyberattacks:

We recommend the Ministry of SaskBuilds and Procurement undertake penetration testing on a periodic basis to identify and address cybersecurity threats.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

The committee concurred with recommendation 3 made at page 136 of the Provincial Auditor's 2024 report volume 1, chapter 7, SaskBuilds and Procurement — Responding to Cyberattacks:

We recommend the Ministry of SaskBuilds and Procurement expand its testing techniques and continuously test its cyber incident response plans.

The committee noted that the Ministry of SaskBuilds and Procurement is making progress towards complying with the recommendation.

#### **Social Services**

#### 2023 Report Volume 1

Chapter 7: Social Services — Delivering the Saskatchewan Income Support Program Considered January 22, 2025

#### SIS Application Process Needs to be More Accessible for Clients

The committee concurred with recommendation 1 made at page 110 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend the Ministry of Social Services provide potential clients with better access to apply for benefits from the Saskatchewan Income Support Program.

The committee noted that the Ministry of Social Services has complied with the recommendation.

#### Individualized Case Planning Not Timely

The committee concurred with recommendation 2 made at page 116 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend the Ministry of Social Services establish a reasonable timeframe for completing initial planning meetings with those clients requiring case management supports in the Saskatchewan Income Support Program.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

The committee concurred with recommendation 3 made at page 117 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend Ministry of Social Services staff regularly meet with Saskatchewan Income Support Program clients to follow up on their individualized case plan goals.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

### Client Referrals Not Consistently Provided or Followed Up

The committee concurred with recommendation 4 made at page 118 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend the Ministry of Social Services refer Saskatchewan Income Support Program clients to proper supports (e.g., employment services, addictions counselling) when appropriate, and regularly follow up on referrals with clients.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

#### Further Measures of Program Effectiveness Required

The committee concurred with recommendation 5 made at page 121 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend the Ministry of Social Services implement further performance measures in assessing the effectiveness of the Saskatchewan Income Support Program.

The committee noted that the Ministry of Social Services has complied with the recommendation.

#### Further Analysis of SIS Client Data Needed

The committee concurred with recommendation 6 made at page 123 of the Provincial Auditor's 2023 report volume 1, chapter 7, Social Services — Delivering the Saskatchewan Income Support Program:

We recommend the Ministry of Social Services periodically analyze the causes of evictions and unpaid utilities for Saskatchewan Income Support Program clients, and develop strategies to address them.

The committee noted that the Ministry of Social Services has complied with the recommendation.

#### 2023 Report Volume 2

# Chapter 29: Social Services — Investigating Allegations of Child Abuse and Neglect Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

#### **Chapter 21: Social Services — Monitoring Foster Families**

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 1

# Chapter 22: Social Services — Supervising Community-Based Organizations Delivering Programs to Intellectually Disabled People

Considered January 22, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2023 Report Volume 2

#### **Chapter 9: Social Services**

Considered January 22, 2025

### **Standing Committee on Public Accounts**

#### 2022 Report Volume 2

#### **Chapter 27: Standing Committee on Public Accounts**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

#### **Chapter 32: Standing Committee on Public Accounts**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2024 Report Volume 2

#### **Chapter 33: Standing Committee on Public Accounts**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Summary of Implemented Recommendations**

#### 2022 Report Volume 2

#### **Chapter 7: Summary of Implemented Recommendations**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

#### **Chapter 11: Summary of Implemented Recommendations**

Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Water Security Agency**

#### 2023 Report Volume 1

#### Chapter 26: Water Security Agency — Regulating Water Use

Considered February 25, 2025

#### 2024 Report Volume 1

#### Chapter 24: Water Security Agency — Regulating Drainage

Considered February 25, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Western Development Museum**

#### 2022 Report Volume 2

# Chapter 25: Western Development Museum — Permanently Removing Historical Artifacts Considered January 21, 2025

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2023 Report Volume 2

### **Chapter 10: Western Development Museum**

Considered January 21, 2025

#### Proper Review of Financial Information Needed

The committee concurred with recommendation 1 made at page 66 of the Provincial Auditor's 2023 report volume 2, chapter 10, Western Development Museum:

We recommend the Western Development Museum require management to conduct a detailed review of financial information (e.g., financial reports, journal entries, bank reconciliations) prepared by staff.

The committee noted that the Western Development Museum has complied with the recommendation.

#### Detailed Review of Financial Statements Needed

The committee concurred with recommendation 2 made at page 67 of the Provincial Auditor's 2023 report volume 2, chapter 10, Western Development Museum:

We recommend the Western Development Museum require management complete a full review of its year-end financial statements.

The committee noted that the Western Development Museum has complied with the recommendation.

#### 2024 Report Volume 2

#### **Chapter 10: Western Development Museum**

Considered January 21, 2025

### **Procedural Motions**

Members moved one procedural motion regarding revisions to the Standing Committee on Public Accounts Procedures Manual. This motion and the resulting decision of the committee is recorded below.

January 23, 2025

It was moved by Sean Wilson:

That the Standing Committee on Public Accounts Procedures Manual be adopted as revised.

The question being put, it was agreed to.

# **Motion Regarding CAPAC Membership**

Members moved one motion regarding the application for membership to the Commonwealth Association of Public Accounts Committees (CAPAC), a knowledge-sharing group that supports the work of Public Accounts committees across the Commonwealth. This motion and the resulting decision of the committee is recorded below.

#### May 13, 2025

It was moved by Sean Wilson:

That the Standing Committee on Public Accounts apply for membership to the Commonwealth Association of Public Accounts Committees (CAPAC); and further,

That the Standing Committee on Public Accounts authorize the Chair to be the CAPAC representative for Saskatchewan.

The question being put, it was agreed to.

### Other Work of the Committee

### Review of the Provincial Auditor's Business and Financial Plan

The Standing Committee on Public Accounts is responsible for reviewing and approving the business and financial plan of the Office of the Provincial Auditor. The committee considered and adopted resolutions for the estimates requested by the Provincial Auditor for the 2025–26 fiscal year. The motions adopted on January 7, 2025 for the 2025–26 fiscal year were:

That the 2025–26 estimates of the Office of the Provincial Auditor, vote 28, Provincial Auditor (PA01) be approved, as submitted, in the amount of \$10,066,000;

and

That the 2025–26 estimates of the Office of the Provincial Auditor, vote 28, unforeseen expenses (PA02) be approved, as submitted, in the amount of \$706,000.

The committee then agreed:

That the 2025–26 estimates of the Office of the Provincial Auditor, as approved, be forwarded to the Speaker, as Chair of the Board of Internal Economy, pursuant to section 10.1(4) of *The Provincial Auditor Act*.

### Review of the Provincial Auditor's Annual Report

On January 7, 2025, the committee concluded consideration of the Provincial Auditor's annual report for the year ended March 31, 2024.

#### Attendance at CCPAC/CCOLA Conference

In accordance with the May 8, 2024 authorization of the Standing Committee on Public Accounts, Lisa Lambert, government member, attended the CCPAC/CCOLA (Canadian Council of Public Accounts Committees/Canadian Council of Legislative Auditors) annual conference in Quebec, Quebec from September 8 to 10, 2024.

The Standing Committee on Public Accounts, in conjunction with the Office of the Provincial Auditor, will be hosting the CCPAC/CCOLA annual conference in Regina, Saskatchewan from September 7 to 9, 2025. On May 13, 2025, the committee authorized all committee members to attend the conference.

# Appendix A — Provincial Auditor's Officials

Tara Clemett, Provincial Auditor
Angèle Borys, Deputy Provincial Auditor and Chief Operating Officer
Victor Schwab, Deputy Provincial Auditor
Jason Shaw, Deputy Provincial Auditor
Trevor St. John, Deputy Provincial Auditor
Jason Wandy, Deputy Provincial Auditor
Charlene Drotar, Senior Principal
Nicole Dressler, Principal
Melanie Heebner, Principal
Michelle Lindenbach, Principal
Kim Lowe, Principal
Jane Reimer, Principal
Jennifer Robertson, Principal
Maro Ojaide, Senior Manager
Kayo Pereira, Assistant Manager

# Appendix B — Provincial Comptroller's Officials

Chris Bayda, Provincial Comptroller Jane Borland, Assistant Provincial Comptroller Jenn Clark, Director, Financial Management

# Appendix C — Ministry and Agency Officials

#### **Agriculture**

Bill Greuel, Deputy Minister Dianna Emperingham, Executive Director, Lands Helen Rud, Director, Lands Barbara Ziesman, Director, Crops and Irrigation

#### Corrections, Policing and Public Safety

Denise Macza, Deputy Minister

#### **Energy and Resources**

Blair Wagar, Deputy Minister Jane McLeod, Executive Director, Field Services Brad Wagner, Director, Liability Management

#### **Environment**

Kevin France, Deputy Minister Rebecca Gibbons, Assistant Deputy Minister, Corporate Services and Policy Wes Kotyk, Assistant Deputy Minister, Environmental Protection Kevin Murphy, Assistant Deputy Minister, Resource Management Aaron Wirth, Executive Director, Climate Resilience

#### **Finance**

Max Hendricks, Deputy Minister

Karen Lautsch, Assistant Deputy Minister, Corporate Services and Performance Management Advisory Branch

Cullen Stewart, Assistant Deputy Minister, Fiscal Policy

Jane Borland, Assistant Provincial Comptroller

Melanie DeMarni, Executive Director, Corporate Services

Aaron Hamilton, Executive Director, Intelligence, Collections and Investigations

Garth Herbert, Executive Director, Policy, Reporting and Systems

Jenn Clark, Director, Financial Management

Kim Leibel, Director, Internal Audit Services

#### **Government Relations**

Laurier Donais, Deputy Minister

Bonnie Chambers, Assistant Deputy Minister, Municipal Relations

Jeff Markewich, Assistant Deputy Minister, Central Services and Standards

Heather Evans, Executive Director, Corporate Services

Brad Henry, Executive Director, Northern Municipal Services

#### Health

Tracey Smith, Deputy Minister

Ingrid Kirby, Assistant Deputy Minister

David Matear, Assistant Deputy Minister

Norman O'Neill, Assistant Deputy Minister

Chad Ryan, Assistant Deputy Minister

James Turner, Assistant Deputy Minister

Ryan Dobson, Director, Operations and Internal Audit

Victoria Zhang, Manager, Internal Audit

#### **Justice and Attorney General**

Kimberly Kratzig, Deputy Minister Brad Gurash, Assistant Deputy Minister, Corporate Services Rory Jensen, Assistant Deputy Minister, Courts and Community Justice Jeff Wagner, Chief Coroner, Saskatchewan Coroners Service

#### Parks, Culture and Sport

Greg Gettle, Deputy Minister
Dan French, Assistant Deputy Minister

#### Saskatchewan Arts Board

Lisa Bird-Wilson, Chief Executive Officer

#### Saskatchewan Cancer Agency

Deb Bulych, President and Chief Executive Officer
Braden Giblett, Chief Financial Officer
Ron Dufresne, Vice-President, Corporate Services
Karen Efthimiou, Vice-President, Population Health, Quality and Research
Darryl Boehm, Director, Oncology Pharmacy Services
David Tran, Director, Population Health

Jillian Fensom, Provincial Manager, Drug Strategy and Value

#### Saskatchewan Health Authority

Andrew Will, Chief Executive Officer
Derek Miller, Chief Operating Officer
Kelly Thompson, Chief Financial Officer
Mike Northcott, Chief Human Resources Officer
Sheila Anderson, Vice-President, Integrated Regina Health
John Ash, Vice-President, Integrated Saskatoon Health
Andrew McLetchie, Vice-President, Integrated Northern Health and Chief Nursing Officer
Michelle Mula, Vice-President, Quality, Safety and Chief Information Officer
Bryan Witt, Vice-President, Provincial Clinical and Support Services

#### Saskatchewan Polytechnic

Larry Rosia, President and Chief Executive Officer Jacquelynn Brown, Director, Finance and Administration Deanna Kematch, Director, Indigenous Student Success

#### Saskatchewan Public Safety Agency

Marlo Pritchard, President and Fire Commissioner Laura Debassige, Vice-President, Corporate Services Katherine McCannell, Director, Policy and Legislation Allan Laird, Manager, Privacy Information Management

#### SaskBuilds and Procurement

Rebecca Carter, Deputy Minister
Paul Maindonald, Assistant Deputy Minister, Information and Technology
Jill Zimmer, Assistant Deputy Minister, Corporate Strategy and Services
Fuad Iddrisu, Executive Director, Cyber Security and Risk Management
Brent Pritchard, Senior Director, Internal Audit

#### **Social Services**

Richelle Bourgoin, Deputy Minister

Tobie Eberhardt, Assistant Deputy Minister, Child and Family Programs

Devon Exner, Assistant Deputy Minister, Income Assistance

Grant Hilsenteger, Assistant Deputy Minister, Finance and Corporate Services

Joel Kilbride, Assistant Deputy Minister, Disability Programs

Giselle Marcotte, Assistant Deputy Minister, Housing

Sean Burnett, Executive Director, Housing

Erin Kiefer, Executive Director, Finance

Kari Paton, Executive Director, Child and Family Programs

Jeff Redekop, Executive Director, Community Living Service Delivery

Ksenia Regel, Executive Director, Income Assistance

Sterling Snider, Executive Director, Disability Programs

#### **Water Security Agency**

Shawn Jaques, President and Chief Executive Officer

Jordan Huber, Vice-President, Finance

Jeffrey Paterson, Executive Director, Standards and Approvals

Krystal Tendler, Executive Director, Agricultural Water Management

#### **Western Development Museum**

Joan Kanigan, Chief Executive Officer