

STANDING COMMITTEE ON PUBLIC ACCOUNTS
Wednesday, October 14, 2026

MINUTE NO. 19

8:31 a.m. — māmawapiwin náyati room (Room 8)

1. **Present:** Trent Wotherspoon in the chair and members Terri Bromm, David Chan, Brad Crassweller,* Hugh Gordon, Travis Keisig, Joan Pratchler, and James Thorsteinson.

Substituting Members

Brad Crassweller for Terri Bromm (9:44 a.m. – 12:02 p.m.)

Provincial Auditor's Office

Tara Clemett, Provincial Auditor
Jason Shaw, Deputy Provincial Auditor
Jason Wandy, Deputy Provincial Auditor
Nicole Dressler, Principal
Michelle Lindenbach, Principal

Provincial Comptroller's Office

Brent Hebert, Provincial Comptroller
Donica Smart, Assistant Provincial Comptroller

2. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

3. The following document was tabled:

Ministry of Health: Status update, dated October 14, 2026

(PAC 109-30)

4. The committee concurred with recommendation 1 made at page 106 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health use a risk-based approach for inspecting special-care homes.

The committee noted that the Ministry of Health has complied with the recommendation.

5. The committee concurred with recommendation 2 made at page 107 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health conduct unannounced inspections at special-care homes.

The committee noted that the Ministry of Health has complied with the recommendation.

6. The committee concurred with recommendation 3 made at page 108 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health analyze its resources to determine whether it has sufficient capacity to carry out risk-based inspections at special-care homes.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

7. The committee concurred with recommendation 4 made at page 113 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health conduct independent follow-up inspections at special-care homes to determine whether previously identified non-compliance issues are sufficiently addressed.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

8. The committee concurred with recommendation 5 made at page 116 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health formally analyze and report on special-care home inspection results (i.e., non-compliance issues) to identify common trends and potential areas for improvement.

The committee noted that the Ministry of Health is making progress towards complying with the recommendation.

9. The committee concurred with recommendation 6 made at page 116 of the Provincial Auditor's 2025 report volume 2, chapter 11, Health — Inspecting Special-Care Homes:

We recommend the Ministry of Health publicly report results of special-care home inspections.

The committee noted that the Ministry of Health has complied with the recommendation.

10. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 16, Health — Monitoring Enforcement of Tobacco and Vapour Products' Legislative Requirements.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

11. The committee concluded consideration of the Provincial Auditor's 2025 report volume 2, chapter 16, Health — Monitoring Enforcement of Tobacco and Vapour Products' Legislative Requirements.
12. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 17, Health — Providing Special Needs Equipment for Persons with Disabilities.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

13. The committee concluded consideration of the Provincial Auditor's 2025 report volume 2, chapter 17, Health — Providing Special Needs Equipment for Persons with Disabilities.
14. The committee considered the Provincial Auditor's 2026 report volume 1, chapter 14, Health — Detecting Inappropriate Physician Payments.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

15. The committee concluded consideration of the Provincial Auditor's 2026 report volume 1, chapter 14, Health — Detecting Inappropriate Physician Payments.
16. The committee considered the Provincial Auditor's 2026 report volume 1, chapter 15, Health — Monitoring Opioid Prescribing and Dispensing.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services

Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

17. The committee concluded consideration of the Provincial Auditor's 2026 report volume 1, chapter 15, Health — Monitoring Opioid Prescribing and Dispensing.
18. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 3, Healthcare Affiliates.

The following Ministry of Health officials appeared before the committee and answered questions:

Witnesses

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
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Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

19. The committee concurred with recommendation 1 made at page 27 of the Provincial Auditor's 2025 report volume 2, chapter 3, Healthcare Affiliates:

We recommend All Nations' Healing Hospital Inc. appropriately approve expense transactions prior to processing payments.

The committee noted that All Nations' Healing Hospital Inc. has complied with the recommendation.

20. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 1, eHealth Saskatchewan.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care

Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
David Guerrero, Director, Policy, Governance and Audit
Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services
eHealth Saskatchewan
Davin Church, Chief Executive Officer
Crystal Zorn, Vice-President, Security and Privacy

21. The committee concluded consideration of the Provincial Auditor's 2025 report volume 2, chapter 1, eHealth Saskatchewan.
22. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 20, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
Ryan Dobson, Director, Operations and Internal Audit
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Erin Jennings, Director, Financial and Information Services
Beth Scott, Director, Professional Practice
Nicole White, Director, Environmental Health
Kathleen Wilde, Director, Finance, Statistics and Support Services
Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

Saskatchewan Cancer Agency

Debbie Bulych, President and Chief Executive Officer
Braden Giblett, Chief Financial Officer
Karen Efthimiou, Vice-President, Population Health
David Tran, Director, Population Health

23. The committee concluded consideration of the Provincial Auditor's 2025 report volume 2, chapter 20, Saskatchewan Cancer Agency — Delivering the Screening Program for Colorectal Cancer.
24. The committee recessed from 11:52 a.m. until 11:53 a.m.

25. The committee considered the Provincial Auditor's 2026 report volume 1, chapter 8, 3sHealth — Managing Disability Claims.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Ingrid Kirby, Assistant Deputy Minister
David Matear, Assistant Deputy Minister
Norman O'Neill, Assistant Deputy Minister
Chad Ryan, Assistant Deputy Minister
James Turner, Assistant Deputy Minister
Jillian Code, Executive Director, Population Health
Heather Murray, Executive Director, Continuing Care
Chantelle Patrick, Executive Director, Drug Plan and Extended Benefits
Kim Statler, Executive Director, Medical Services
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Tamara Wolfe, Director, Client Services, Extended Benefits and Policy
Oluwasegun Hassan, Senior Performance Specialist, Financial Services

3sHealth

Mark Anderson, Chief Executive Officer
Alana Shearer-Kleefeld, Vice-President, Employee Benefit Plans
Luke Malach, Executive Director, Internal Audit and Enterprise Risk Management
Boye Adetogun, Director, Claims Services

26. The committee concluded consideration of the Provincial Auditor's 2026 report volume 1, chapter 8, 3sHealth — Managing Disability Claims.
27. The committee recessed from 12:02 p.m. until 1:29 p.m.
28. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 29, Saskatchewan Workers' Compensation Board — Administering Psychological Injury Claims.

The following Saskatchewan Workers' Compensation Board officials appeared before the committee and answered questions:

Witnesses

Phillip Germain, Chief Executive Officer
Dale Markewich, Chief Financial Officer
Sophie Ferré, Chief Legal Officer

29. The following document was tabled:

Saskatchewan Workers' Compensation Board: Status update, dated October 14, 2026

(PAC 110-30)

30. The committee concluded consideration of the Provincial Auditor's 2025 report volume 2, chapter 29, Saskatchewan Workers' Compensation Board — Administering Psychological Injury Claims.
31. The committee considered the Provincial Auditor's 2026 report volume 1, chapter 21, Saskatchewan Workers' Compensation Board — Monitoring Safety Associations' Use of Funding.

The following Saskatchewan Workers' Compensation Board officials appeared before the committee and answered questions:

Witnesses

Phillip Germain, Chief Executive Officer
Dale Markewich, Chief Financial Officer
Sophie Ferré, Chief Legal Officer

32. The committee concluded consideration of the Provincial Auditor's 2026 report volume 1, chapter 21, Saskatchewan Workers' Compensation Board — Monitoring Safety Associations' Use of Funding.
33. The committee recessed from 2:11 p.m. until 2:14 p.m.
34. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems.

The following Ministry of Parks, Culture and Sport officials appeared before the committee and answered questions:

Witnesses

Greg Gettle, Deputy Minister
Paul Johnson, Assistant Deputy Minister
Mike Roth, Executive Director, Park Management Services
Christine Markel, Director, Landscape Protection

35. The following document was tabled:

Ministry of Parks, Culture and Sport: Status update, dated October 14, 2026

(PAC 111-30)

36. The committee concurred with recommendation 1 made at page 125 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport enter provincial park ecosystem data and management activities in its IT system timely.

The committee noted that the Ministry of Parks, Culture and Sport is making progress towards complying with the recommendation.

37. The committee concurred with recommendation 2 made at page 130 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport prioritize creating ecosystem-based management plans aligned with good practice for all high-risk provincial parks (e.g., those parks with critical habitat or low park ecosystem health index scores).

38. The committee concurred with recommendation 3 made at page 132 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport create detailed plans (e.g., fuel management plans) for all high-risk provincial parks.

39. The committee concurred with recommendation 4 made at page 133 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport complete ecosystem management activities to protect provincial park ecosystems consistent with planned actions and deadlines.

The committee noted that the Ministry of Parks, Culture and Sport is making progress towards complying with the recommendation.

40. The committee concurred with recommendation 5 made at page 134 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport centrally monitor completion of planned ecosystem management activities to protect provincial park ecosystems.

41. The committee concurred with recommendation 6 made at page 136 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport report to senior management and the public on key ecosystem management activities taken to protect provincial parks.

42. The committee concurred with recommendation 7 made at page 137 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport formalize factors it considers when determining which Indigenous communities to consult with when planning activities to protect provincial park ecosystems.

The committee noted that the Ministry of Parks, Culture and Sport is making progress towards complying with the recommendation.

43. The committee concurred with recommendation 8 made at page 137 of the Provincial Auditor's 2025 report volume 2, chapter 12, Parks, Culture and Sport — Protecting Provincial Park Ecosystems:

We recommend the Ministry of Parks, Culture and Sport retain sufficient evidence of consultations with Indigenous communities related to protecting provincial park ecosystems.

The committee noted that the Ministry of Parks, Culture and Sport is making progress towards complying with the recommendation.

44. The committee recessed from 3:08 p.m. until 3:15 p.m.

45. The committee considered the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects.

The following Ministry of SaskBuilds and Procurement officials appeared before the committee and answered questions:

Witnesses

Kevin France, Deputy Minister

David Boehm, Assistant Deputy Minister, Information Technology

Maire Coulthard, Assistant Deputy Minister, Enterprise Business Modernization Project

Sameema Haque, Assistant Deputy Minister, Corporate Strategy and Services

Tyra Dorosh, Executive Director, Office of the Chief Information Officer

Fuad Iddrisu, Executive Director, Cybersecurity and Risk Management

Brent Pritchard, Executive Director, Audit and Information Management

46. The following document was tabled:

Ministry of SaskBuilds and Procurement: Status update, dated October 14, 2026

(PAC 112-30)

47. The committee concurred with recommendation 1 made at page 169 of the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects:

We recommend the Ministry of SaskBuilds and Procurement formalize sufficient reporting requirements to support effective monitoring of IT business application projects by central IT governance bodies.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

48. The committee concurred with recommendation 2 made at page 172 of the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects:

We recommend the Ministry of SaskBuilds and Procurement follow up when it does not receive monthly progress reports from client IT business application project teams as expected.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

49. The committee concurred with recommendation 3 made at page 174 of the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects:

We recommend the Ministry of SaskBuilds and Procurement sufficiently analyze IT business application project information reported by clients.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

50. The committee concurred with recommendation 4 made at page 176 of the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects:

We recommend the Ministry of SaskBuilds and Procurement continuously assess key IT business application project risks to support effective risk mitigation strategies.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

51. The committee concurred with recommendation 5 made at page 178 of the Provincial Auditor's 2025 report volume 2, chapter 14, SaskBuilds and Procurement — Monitoring the Implementation of IT Projects:

We recommend the Ministry of SaskBuilds and Procurement formally track lessons learned from IT business application projects.

The committee noted that the Ministry of SaskBuilds and Procurement has complied with the recommendation.

52. The committee considered the Provincial Auditor's 2025 report volume 1, chapter 19, SaskBuilds and Procurement — Securing the Data Centre.

The following Ministry of SaskBuilds and Procurement officials appeared before the committee and answered questions:

Witnesses

Kevin France, Deputy Minister

David Boehm, Assistant Deputy Minister, Information Technology

Maire Coulthard, Assistant Deputy Minister, Enterprise Business Modernization Project

Sameema Haque, Assistant Deputy Minister, Corporate Strategy and Services

Tyra Dorosh, Executive Director, Office of the Chief Information Officer

Fuad Iddrisu, Executive Director, Cybersecurity and Risk Management

Brent Pritchard, Executive Director, Audit and Information Management

53. The committee concluded consideration of the Provincial Auditor's 2025 report volume 1, chapter 19, SaskBuilds and Procurement — Securing the Data Centre.

54. It was moved by James Thorsteinson:

That this committee do now adjourn.

The question being put, it was agreed to.

55. The committee adjourned at 4:46 p.m. to the call of the Chair.

Miranda Gudereit
Committee Clerk

Trent Wotherspoon
Chair