

**STANDING COMMITTEE ON PUBLIC ACCOUNTS**  
**Tuesday, February 26, 2019**

**MINUTE NO. 22**  
**9:02 a.m. — māmawapiwin náyati room (Room 8)**

1. **Present:** Trent Wotherspoon in the chair and members Danielle Chartier,\* Todd Goudy, Lisa Lambert, Don McMorris, Warren Michelson, Vicki Mowat, and Randy Weekes.

**Substituting Members**

Danielle Chartier for Vicki Mowat (1:07 a.m. – 1:02 p.m.)

**Other Members**

Danielle Chartier

**Provincial Auditor's Office**

Judy Ferguson, Provincial Auditor  
Tara Clemett, Deputy Provincial Auditor  
Melanie Heebner, Principal  
Kim Lowe, Principal

**Provincial Comptroller's Office**

Terry Paton, Provincial Comptroller  
Chris Bayda, Assistant Provincial Comptroller

2. The following documents were tabled:

Ministry of Agriculture: Responses to questions raised at the October 4, 2018 meeting  
(PAC 64-28)

Ministry of Education: Report of public losses, September 1, 2018 to November 30, 2018  
(PAC 65-28)

Ministry of Finance: Report of public losses, October 1, 2018 to December 31, 2018  
(PAC 66-28)

Ministry of Advanced Education: Report of public losses, October 1, 2018 to December 31, 2018  
(PAC 67-28)

Ministry of Health: Report of public losses, October 1, 2018 to December 31, 2018  
(PAC 68-28)

3. The committee considered the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer; and the 2018 report volume 2, Chapter 38, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer.

The following officials appeared before the committee and answered questions:

**Witnesses**

Ministry of Health  
Mark Wyatt, Assistant Deputy Minister

Saskatchewan Cancer Agency  
Jon Tonita, President and Chief Executive Officer  
Linda Weir, Director, Early Detection

4. The following document was tabled:

Ministry of Health: Status update, dated February 26, 2019

(PAC 69-28)

5. The committee concurred with recommendation 1 made at page 170 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency evaluate the success of its Screening Program for Breast Cancer promotional activities against expectations.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

6. The committee concurred with recommendation 2 made at page 170 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency develop a strategy to engage physicians in initiatives to increase awareness of its Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

7. The committee concurred with recommendation 3 made at page 172 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency analyze information on difficult-to-screen populations for its Screening Program for Breast Cancer to assess whether sufficient strategies are in place to reach these individuals for screening.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

8. The committee concurred with recommendation 4 made at page 177 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency broaden the use of key quality indicators relevant to Saskatchewan to regularly analyze the performance of its Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

9. The committee concurred with recommendation 5 made at page 178 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency periodically report to senior management, the Board, and the public on key performance information for the Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

10. The committee concluded consideration of the Provincial Auditor's 2018 report volume 2, chapter 38, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer.

11. It was moved by Ms. Mowat:

That pursuant to section 16 of *The Provincial Auditor Act* the Standing Committee on Public Accounts request that the Provincial Auditor perform a special assignment to fully examine eHealth Saskatchewan's recent and current contract and tendering processes, including whether vendor-sponsored travel by eHealth employees led to misuse of public resources, violated appropriate policies and procedures or resulted in a failure to negotiate in the best interests of taxpayers; and

That the special report shall be tabled with the Standing Committee on Public Accounts.

A debate arising and the question being put, it was defeated.

12. The committee considered the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Kimberly Kratzig, Assistant Deputy Minister  
Billie-Jo Morissette, Assistant Deputy Minister  
Mark Wyatt, Assistant Deputy Minister  
Deborah Jordan, Executive Director, Connected Care Services  
Bev Hungle, Director, Operations and Internal Audit  
Linda Restau, Director, Continuing Care and Rehabilitation  
Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Sharon Garratt, Vice-President, Integrated Urban Health and Chief Nursing Officer  
Andrew McLetchie, Vice-President, Integrated Northern Health  
Corey Miller, Vice-President, Provincial Programs  
Robbie Peters, Vice-President, Finance and Chief Financial Officer  
Leanne Ashdown, Chief Audit Officer  
Terri Carlson, Executive Director, Nutrition and Food Services  
Lisa Thomson, Media Relations Consultant

eHealth Saskatchewan

Davin Church, Vice-President, Programs and Technology

13. The committee concurred with recommendation 1 made at page 131 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that the Ministry of Health, along with regional health authorities, formally assess whether the distribution of ambulance services are optimal for responding to patient demand.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

14. The committee concurred with recommendation 2 made at page 133 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority update its contracts related to the provision of ground ambulance services to include service quality expectations and periodic reporting on them.

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

15. The committee concurred with recommendation 3 made at page 134 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that the Ministry of Health consider updating *The Ambulance Act* related to contracted ground ambulance service providers to align with contract management best practices.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

16. The committee concurred with recommendation 4 made at page 135 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority confirm ground ambulance operators operating in its region hold current ambulance licences.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

17. The committee concurred with recommendation 5 made at page 140 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority monitor response times against targets for all ground ambulance operators on a regular basis (e.g., monthly or quarterly).

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

18. The committee concurred with recommendation 6 made at page 140 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority follow its established policy to obtain completed incident reports (for instances when ground ambulance response times do not meet targets) so it can determine required actions.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

19. The committee concurred with recommendation 7 made at page 141 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority report to senior management, the Board, and the public actual results against key measures to assess the success of its ground ambulance services at least annually.

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

20. The committee recessed from 11:00 a.m. until 11:14 a.m.

21. The committee considered the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Billie-Jo Morissette, Assistant Deputy Minister

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Andrew McLetchie, Vice-President, Integrated Northern Health

22. The committee concurred with recommendation 1 made at page 123 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority periodically formally analyze and report childhood immunization coverage rates by community.

The committee noted that the Provincial Health Authority has complied with the recommendation.

23. The committee concurred with recommendation 2 made at page 125 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority properly store vaccines as required by the Saskatchewan Immunization Manual.

The committee noted that the Provincial Health Authority has complied with the recommendation.

24. The committee concurred with recommendation 3 made at page 125 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority regularly reconcile its on-hand vaccine inventory to quantities recorded in its records.

The committee noted that the Provincial Health Authority has complied with the recommendation.

25. The committee concurred with recommendation 4 made at page 126 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority document and make staff aware of emergency event recovery plans as required by the Saskatchewan Immunization Manual.

The committee noted that the Provincial Health Authority has complied with the recommendation.

26. The committee concurred with recommendation 5 made at page 128 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority periodically give its Board coverage rate information as it relates to provincially funded childhood immunizations.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

27. The committee considered the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Kimberly Kratzig, Assistant Deputy Minister

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Sharon Garratt, Vice-President, Integrated Urban Health and Chief Nursing Officer

28. The committee concurred with recommendation 1 made at page 167 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority work with the Ministry of Health to clarify the accountability relationship between the Authority, the special-care homes, and the Ministry of Health.

The committee noted that the Provincial Health Authority has complied with the recommendation.

29. The committee concurred with recommendation 2 made at page 168 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority enter into contracts with special-care homes that clearly set out expected accountability relationships between the Authority, the special-care home, and the Ministry of Health.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

30. The committee concurred with recommendation 3 made at page 170 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority work with the Ministry of Health to confirm performance measures that it requires contracted special-care homes to report on to help them assess each home's compliance with the Ministry of Health's *Program Guidelines for Special-care Homes* and improve the quality of resident care.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

31. The committee concurred with recommendation 4 made at page 171 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority clearly define service expectations related to quality of care, and include targets for related key performance measures and all key reporting requirements in its contracts with special-care homes.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

32. The committee concurred with recommendation 5 made at page 176 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority periodically inspect special-care homes to assess if they comply with key areas of the Ministry of Health's *Program Guidelines for Special-care Homes*.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

33. The committee concurred with recommendation 6 made at page 177 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority take prompt action when it finds non-compliance with key measures that assess special-care homes compliance with the Ministry of Health's *Program Guidelines for Special-care Homes*.

34. The committee recessed from 12:16 p.m. until 1:02 p.m.

35. The committee considered the Provincial Auditor's 2016 report volume 1, chapter 32, Saskatoon Regional Health Authority — Triaging Emergency Department Patients.

The following officials appeared before the committee and answered questions:

**Witnesses**

Ministry of Health

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Sharon Garratt, Vice-President, Integrated Urban Health and Chief Nursing Officer

36. The committee concluded consideration of the Provincial Auditor's 2016 report volume 1, chapter 32, Saskatoon Regional Health Authority — Triaging Emergency Department Patients.

37. The committee considered the Provincial Auditor's 2018 report volume 2, chapter 40, Saskatchewan Health Authority — Triaging Emergency Department Patients in Saskatoon Hospitals.

The following officials appeared before the committee and answered questions:

**Witnesses**

Ministry of Health

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Sharon Garratt, Vice-President, Integrated Urban Health and Chief Nursing Officer

38. The committee concluded consideration of the Provincial Auditor's 2018 report volume 2, chapter 40, Saskatchewan Health Authority — Triaging Emergency Department Patients in Saskatoon Hospitals.

39. The committee considered the Provincial Auditor's 2017 report volume 1, chapter 29, Saskatoon Regional Health Authority — Protecting IT Infrastructure.

The following Ministry of Health official appeared before the committee and answered questions:

**Witnesses**

Mark Wyatt, Assistant Deputy Minister

40. The committee concluded consideration of the Provincial Auditor's 2017 report volume 1, chapter 29, Saskatoon Regional Health Authority — Protecting IT Infrastructure.

41. The committee considered the Provincial Auditor's 2015 report volume 2, chapter 51, Kelsey Trail Regional Health Authority — Medical Equipment Maintenance; and the 2018 report volume 1, chapter 28, Saskatchewan Health Authority (Kelsey Trail) — Maintaining Medical Equipment.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Corey Miller, Vice-President, Provincial Programs

42. The committee concluded consideration of the Provincial Auditor's 2015 report volume 2, chapter 51 Kelsey Trail Regional Health Authority — Medical Equipment Maintenance.

43. The committee concluded consideration of the Provincial Auditor's 2018 report volume 1, chapter 28, Saskatchewan Health Authority (Kelsey Trail) — Maintaining Medical Equipment.

44. The committee considered the Provincial Auditor's 2015 report volume 2, chapter 55, Sun Country Regional Healthy Authority — Managing Medications; and the 2018 report volume 1, chapter 30, Saskatchewan Health Authority (Sun Country) — Administering Medications in Hospitals.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Corey Miller, Vice-President, Provincial Programs

45. The committee concluded consideration of the Provincial Auditor's 2015 report volume 2, chapter 55, Sun Country Regional Healthy Authority — Managing Medications.

46. The committee concluded consideration of the Provincial Auditor's 2018 report volume 1, chapter 30, Saskatchewan Health Authority (Sun Country) — Administering Medications in Hospitals.

47. The committee considered the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism.

The following officials appeared before the committee and answered questions:

Witnesses

Ministry of Health

Mark Wyatt, Assistant Deputy Minister

Kayla Edgerton, Manager, Contracts and CBO Review

Saskatchewan Health Authority

Kyle Matthies, Executive Director, Organizational Development and Employee Wellness

48. The committee concurred with recommendation 1 made at page 187 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority reassess the role of human resources in promoting employee attendance to enable more timely resolution of issues causing employee absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

49. The committee concurred with recommendation 2 made at page 188 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority implement standard detailed checklists to aid in conducting and documenting meetings with employees who have excessive absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

50. The committee concurred with recommendation 3 made at page 188 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority monitor that those responsible for employee attendance management document discussions and actions taken with employees who have excessive absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

51. The committee concurred with recommendation 4 made at page 190 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority analyze significant causes of its employees' absenteeism and implement targeted strategies to address them.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

52. The committee concurred with recommendation 5 made at page 190 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority give the Board periodic reports on the progress of attendance management strategies in reducing employee absenteeism and related costs.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

53. The committee considered the Provincial Auditor's 2015 report volume 2, chapter 46, Heartland Regional Health Authority — Disposing IT and Communication Equipment.

The following Ministry of Health official appeared before the committee and answered questions:

**Witnesses**

Mark Wyatt, Assistant Deputy Minister

54. The committee concluded consideration of the Provincial Auditor's 2015 report volume 2, chapter 46, Heartland Regional Health Authority — Disposing IT and Communication Equipment.
55. The committee considered the Provincial Auditor's 2017 report volume 2, chapter 37, Heartland Regional Health Authority — Medication Management in Long-Term Care.

The following officials appeared before the committee and answered questions:

**Witnesses**

Ministry of Health

    Kimberly Kratzig, Assistant Deputy Minister

    Mark Wyatt, Assistant Deputy Minister

Saskatchewan Health Authority

    Karen Earnshaw, Vice-President, Integrated Rural Health

56. The committee concluded consideration of the Provincial Auditor's 2017 report volume 2, chapter 37, Heartland Regional Health Authority — Medication Management in Long-Term Care.
57. The committee considered the Provincial Auditor's 2017 report volume 2, chapter 32, Five Hills Regional Health Authority — Provision of Nourishing and Safe Food Services in Long-Term Care Facilities.

The following Ministry of Health official appeared before the committee and answered questions:

**Witnesses**

Mark Wyatt, Assistant Deputy Minister

58. The committee concluded consideration of the Provincial Auditor's 2017 report volume 2, chapter 32, Five Hills Regional Health Authority — Provision of Nourishing and Safe Food Services in Long-Term Care Facilities.
59. The committee considered the Provincial Auditor's 2016 report volume 1, chapter 34, Sunrise Regional Health Authority — Infection Prevention and Control; and the 2018 report volume 2, chapter 39, Saskatchewan Health Authority (Sunrise) — Preventing and Controlling Infections in Long-Term Care Homes.

The following officials appeared before the committee and answered questions:

**Witnesses**

**Ministry of Health**

Mark Wyatt, Assistant Deputy Minister  
Saskatchewan Health Authority  
Beth Vachon, Vice-President, Quality, Safety and Strategy

60. The committee concluded consideration of the Provincial Auditor's 2016 report volume 1, chapter 34, Sunrise Regional Health Authority — Infection Prevention and Control.
61. The committee concluded consideration of the Provincial Auditor's 2018 report volume 2, chapter 39, Saskatchewan Health Authority (Sunrise) — Preventing and Controlling Infections in Long-Term Care Homes.
62. The committee considered the Provincial Auditor's 2016 report volume 2, chapter 42, Prince Albert Parkland Regional Health Authority — Home-Care Services.

The following officials appeared before the committee and answered questions:

**Witnesses**

**Ministry of Health**

Mark Wyatt, Assistant Deputy Minister  
Saskatchewan Health Authority  
Andrew McLetchie, Vice-President, Integrated Northern Health  
Corey Miller, Vice-President, Provincial Programs

63. The committee concluded consideration of the Provincial Auditor's 2016 report volume 2, chapter 42, Prince Albert Parkland Regional Health Authority — Home-Care Services.
64. The committee considered the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services.

The following officials appeared before the committee and answered questions:

**Witnesses**

**Ministry of Health**

Kimberly Kratzig, Assistant Deputy Minister  
Mark Wyatt, Assistant Deputy Minister  
Kathy Willerth, Director, Mental Health and Addictions  
Saskatchewan Health Authority  
Andrew McLetchie, Vice-President, Integrated Northern Health

65. The committee concurred with recommendation 1 made at page 113 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority formally assess whether mental health and addictions services are meeting client demand and make adjustments where necessary in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

66. The committee concurred with recommendation 2 made at page 113 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority implement a provincial integrated mental health record system to record services provided to mental health and addictions clients.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

67. The committee concurred with recommendation 3 made at page 114 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority develop a strategy to collect key mental health and addictions client information from healthcare professionals for the provincial integrated mental health record system.

68. The committee concurred with recommendation 4 made at page 115 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority identify and analyze clients who frequently use mental health and addictions services to determine how they may be better served in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

69. The committee concurred with recommendation 5 made at page 120 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority collaborate with the Ministry of Social Services to enhance access to housing options for mental health and addictions clients.

70. The committee concurred with recommendation 6 made at page 121 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority use a model to assist staff in better matching appropriate services to mental health and addiction clients' needs in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

71. The committee concurred with recommendation 7 made at page 122 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority require staff to document the post-detox support arranged for detox clients in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

72. The committee concurred with recommendation 8 made at page 123 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority assess alternatives to decrease the number of mental health and addiction clients that do not show up for scheduled appointments or treatment in its Northeast integrated service area.

73. The committee concurred with recommendation 9 made at page 123 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority document evidence of follow-up when clients do not maintain their scheduled mental health and addictions treatment in its Northeast integrated service area.

74. The committee concurred with recommendation 10 made at page 124 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority accurately track and report wait times to access outpatient mental health and addictions services in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

75. The committee recessed from 3:56 p.m. until 4:04 p.m.

76. The following document was tabled:

Ministry of Finance: Status update, dated February 26, 2019

(PAC 70-28)

77. The committee considered the Provincial Auditor's 2017 report volume 1, chapter 5, Finance — Implementing the Revenue Administration Modernization Project.

The following Ministry of Finance officials appeared before the committee and answered questions:

**Witnesses**

Rupen Pandya, Deputy Minister

Terry Paton, Provincial Comptroller

Denise Macza, Associate Deputy Minister, Treasury Board Branch  
Brent Hebert, Assistant Deputy Minister, Revenue  
Karen Lautsch, Assistant Deputy Minister, Corporate Services  
Arun Srinivas, Assistant Deputy Minister, Taxation and Intergovernmental Affairs  
Chris Bayda, Assistant Provincial Comptroller  
Joanne Brockman, Executive Director, Economic and Fiscal Policy  
Brianna Verhelst, Executive Director, Consultant Services, Office of Planning, Performance and Improvement

78. The committee concurred with recommendation 1 made at page 61 of the Provincial Auditor's 2017 report volume 1, chapter 5, Finance — Implementing the Revenue Administration Modernization Project:

We recommend that the Ministry of Finance establish how and when it will measure and report to stakeholders about the benefits achieved from its Revenue Administration Modernization Project.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

79. The committee concurred with recommendation 2 made at page 63 of the Provincial Auditor's 2017 report volume 1, chapter 5, Finance — Implementing the Revenue Administration Modernization Project:

We recommend that the Ministry of Finance report all costs incurred when reporting on its Revenue Administration Modernization Project.

The committee noted that the Ministry of Finance has complied with the recommendation.

80. The committee considered the Provincial Auditor's 2017 report volume 2, chapter 3, Finance; and the 2018 report volume 2, chapter 5, Finance.

The following Ministry of Finance officials appeared before the committee and answered questions:

**Witnesses**

Rupen Pandya, Deputy Minister  
Terry Paton, Provincial Comptroller  
Denise Macza, Associate Deputy Minister, Treasury Board Branch  
Brent Hebert, Assistant Deputy Minister, Revenue  
Karen Lautsch, Assistant Deputy Minister, Corporate Services  
Arun Srinivas, Assistant Deputy Minister, Taxation and Intergovernmental Affairs  
Chris Bayda, Assistant Provincial Comptroller  
Joanne Brockman, Executive Director, Economic and Fiscal Policy  
Brianna Verhelst, Executive Director, Consultant Services, Office of Planning, Performance and Improvement

81. The committee concurred with recommendation 1 made at page 31 of the Provincial Auditor's 2017 report volume 2, chapter 3, Finance:

We recommend that the Ministry of Finance, through working with others responsible for public reporting of losses (e.g., the Crown Investments Corporation of Saskatchewan, and the ministries

of Health and Education), clarify the nature of losses of public money and property to report publicly.

The committee noted that the Ministry of Finance has complied with the recommendation.

82. The committee concurred with recommendation 1 made at page 37 of the Provincial Auditor's 2018 report volume 2, chapter 5, Finance:

We recommend that the Ministry of Finance perform regular reviews of its user accounts for its key tax revenue IT system.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

83. The committee considered the Provincial Auditor's 2018 report volume 1, chapter 19, Finance — Internal Audit in Ministries.

The following Ministry of Finance officials appeared before the committee and answered questions:

**Witnesses**

Rupen Pandya, Deputy Minister

Terry Paton, Provincial Comptroller

Denise Macza, Associate Deputy Minister, Treasury Board Branch

Brent Hebert, Assistant Deputy Minister, Revenue

Karen Lautsch, Assistant Deputy Minister, Corporate Services

Arun Srinivas, Assistant Deputy Minister, Taxation and Intergovernmental Affairs

Chris Bayda, Assistant Provincial Comptroller

Joanne Brockman, Executive Director, Economic and Fiscal Policy

Brianna Verhelst, Executive Director, Consultant Services, Office of Planning, Performance and Improvement

84. The committee concluded consideration of the Provincial Auditor's 2018 report volume 1, chapter 19, Finance — Internal Audit in Ministries.

85. The committee considered the Provincial Auditor's 2018 report volume 1, chapter 20, Finance — Use of Continuous Improvement Processes.

The following Ministry of Finance officials appeared before the committee and answered questions:

**Witnesses**

Rupen Pandya, Deputy Minister

Terry Paton, Provincial Comptroller

Denise Macza, Associate Deputy Minister, Treasury Board Branch

Brent Hebert, Assistant Deputy Minister, Revenue

Karen Lautsch, Assistant Deputy Minister, Corporate Services

Arun Srinivas, Assistant Deputy Minister, Taxation and Intergovernmental Affairs

Chris Bayda, Assistant Provincial Comptroller

Joanne Brockman, Executive Director, Economic and Fiscal Policy

Brianna Verhelst, Executive Director, Consultant Services, Office of Planning, Performance and Improvement

86. The committee concluded consideration of the Provincial Auditor's 2018 report volume 1, chapter 20, Finance — Use of Continuous Improvement Processes.

87. It was moved by Ms. Lambert:

That this committee do now adjourn.

The question being put, it was agreed to.

88. The committee adjourned at 4:42 p.m. to the call of the Chair.