## STANDING COMMITTEE ON PUBLIC ACCOUNTS



## THIRD REPORT OF THE TWENTY-EIGHTH LEGISLATURE

October 22, 2019 LEGISLATIVE ASSEMBLY OF SASKATCHEWAN

Legislative Assembly of Saskatchewan

Standing Committee on Public Accounts



Room 7 Legislative Building 2405 Legislative Drive Regina, Saskatchewan S4S 0B3 Tel (306) 787-9930 committees@legassembly.sk.ca

October 22, 2019

To the honourable members of the Legislative Assembly:

#### **HONOURABLE MEMBERS:**

I have the pleasure to present the third report of the Standing Committee on Public Accounts for the twenty-eighth legislature. The committee is authorized by the Assembly to review and report to the Assembly its observations, opinions, and recommendations on the reports of the Provincial Auditor and on the Public Accounts.

This report reflects the work of the committee for the period June 14, 2018 to October 22, 2019. During this time, the committee examined chapters in eight annual volumes published by the Provincial Auditor; considered the Provincial Auditor's business and financial plan for the year ended March 31, 2020; and the Provincial Auditor's annual report for the year ended March 31, 2018.

Respectfully submitted on behalf of the committee,

Trent Wotherspoon, Chair MLA Regina Rosemont

### **COMPOSITION OF COMMITTEE**

#### Current Members

Mr. Trent Wotherspoon, Chair Regina Rosemont

Mr. Don McMorris, Deputy Chair Indian Head-Milestone

> Mr. Greg Brkich Arm River

Mr. David Buckingham Saskatoon Westview

> Mr. Herb Cox The Battlefords

Ms. Lisa Lambert Saskatoon Churchill-Wildwood

> Ms. Vicki Mowat Saskatoon Fairview

> Mr. Randy Weekes Biggar-Sask Valley

#### Previous Members

Hon. Lori Carr Estevan

Hon. Todd Goudy Melfort

Mr. Warren Michelson Moose Jaw North

# Contents

Introduction	1
Membership of the Committee	1
Acknowledgments	1
Government Response	1
Review of Provincial Auditor's Annual Volumes	2
Summary	
Advanced Education	2
Agriculture	3
Central Services	
Corrections and Policing	
Economy	
Education	
Energy and Resources	
Environment	
Finance	
Government Relations	
Ile a la Crosse School Division No. 12	
Immigration and Career Training	
Justice	
Labour Relations and Workplace Safety	
Living Sky School Division No. 202	16
Lloydminster Public School Division No. 99	
North East School Division No. 200	
Parks, Culture and Sport.	
Prairie South School Division No. 210.	
Prairie Spirit School Division No. 206	
Prairie Valley School Division No. 208 Prince Albert Roman Catholic Separate School Division No. 6	
Public Service Commission	
Regina Roman Catholic Separate School Division No. 81	
Regina School Division No. 4	20
Saskatchewan Cancer Agency	
Saskatchewan Crop Insurance Coproration	21
Saskatchewan Health Authority	22
Saskatchewan Housing Corporation	
Saskatchewan Polytechnic	
Saskatchewan Rivers School Division No. 119	
Saskatoon School Division No. 13	
SaskBuilds	
Social Services	
Standing Committee on Public Accounts	
St. Paul's Roman Catholic Separate School Division No. 20	
Summary of Implemented Recommendations	
Technical Safety Authority of Saskatchewan	
Tourism Saskatchewan	
University of Regina	
Water Security Agency	41

Workers' Compensation Board	44
Procedural Motions	
Other Work of the Committee	
Review of the Provincial Auditor's Business and Financial Plan	
Review of the Provincial Auditor's Annual Report	
Attendance at CCPAC/CCOLA	
Appendix A — Provincial Auditor's Officials	
Appendix B — Provincial Comptroller's Officials	
Appendix C — Ministry and Agency Officials	51

## Introduction

### Membership of the Committee

At the time of the committee's last report on June 20, 2018, membership of the Standing Committee on Public Accounts consisted of Lori Carr, Todd Goudy, Lisa Lambert, Don McMorris, Warren Michelson, Vicki Mowat, Randy Weekes and Trent Wotherspoon.

On September 16, 2019, Greg Brkich, Herb Cox and David Buckingham replaced Lori Carr, Todd Goudy and Warren Michelson.

### Acknowledgments

The Standing Committee on Public Accounts expresses its appreciation to the employees of the Office of the Provincial Auditor, including Provincial Auditor Judy Ferguson. The committee would also like to thank Provincial Comptroller Terry Paton, his staff, and the many witnesses who appeared before the committee. A list of witnesses is attached to this report as an appendix.

### **Government Response**

Pursuant to rule 136(7), the Standing Committee on Public Accounts requests that the Government of Saskatchewan respond to this report within 120 days.

## **Review of Provincial Auditor's Annual Volumes**

### **Summary**

The committee reviewed chapters from the following annual volumes of the Provincial Auditor:

- 2015 Report Volume 2
- 2016 Report Volume 1
- 2016 Report Volume 2
- 2017 Report Volume 1
- 2017 Report Volume 2
- 2018 Report Volume 1
- 2018 Report Volume 2
- 2019 Report Volume 1

The Standing Committee on Public Accounts considered 136 recommendations in the annual volumes of the Provincial Auditor. The committee concurred with 136 recommendations, noted compliance with 68 recommendations, and noted progress towards compliance on 62 recommendations. It concluded consideration of 75 chapters that did not have any new recommendations.

### **Advanced Education**

**2017 Report Volume 2 Chapter 1: Advanced Education** Considered October 3, 2018

<u>Proper Recording of Transfers Related to Strategic Investment Fund Needed</u> The committee concurred with recommendation 1 made at page 18 of the Provincial Auditor's 2017 report volume 2, chapter 1, Advanced Education:

We recommend that the Ministry of Advanced Education follow Canadian generally accepted accounting principles for the public sector to record transfers in its financial records.

2017 Report Volume 2 Chapter 28: Advanced Education — Managing Risks Related to its One Client Service Model System Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 1 Chapter 13: Advanced Education — Working with Advanced Education Sector** Considered October 3, 2018

### Agriculture

2017 Report Volume 2 Chapter 20: Agriculture — Mitigating Risk of Livestock Diseases Considered October 3, 2018

<u>Rationale for Including Diseases on Notifiable Disease List and Requiring Response Plans Needed</u> The committee concurred with recommendation 1 made at page 113 of the Provincial Auditor's 2017 report volume 2, chapter 20, Agriculture — Mitigating Risk of Livestock Diseases:

We recommend that the Ministry of Agriculture maintain support for its decisions on which livestock diseases to include on its notifiable disease list.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

The committee concurred with recommendation 2 made at page 113 of the Provincial Auditor's 2017 report volume 2, chapter 20, Agriculture — Mitigating Risk of Livestock Diseases:

We recommend that the Ministry of Agriculture maintain support for its decisions on which livestock diseases require response plans.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

Rationale for Early Disease Detection Practices Needed

The committee concurred with recommendation 3 made at page 116 of the Provincial Auditor's 2017 report volume 2, chapter 20, Agriculture — Mitigating Risk of Livestock Diseases:

We recommend the Ministry of Agriculture maintain support for its decisions on which notifiable livestock diseases to have surveillance activities performed.

The committee noted that the Ministry of Agriculture has complied with the recommendation

Record Keeping on Actions Taken Needs Improvement

The committee concurred with recommendation 4 made at page 119 of the Provincial Auditor's 2017 report volume 2, chapter 20, Agriculture — Mitigating Risk of Livestock Diseases:

We recommend that the Ministry of Agriculture consistently document its analysis of the sufficiency of actions taken on all positive cases of notifiable livestock diseases.

The committee noted that the Ministry of Agriculture has complied with the recommendation.

2017 Report Volume 2 Chapter 29: Agriculture — Regulating Livestock Waste Considered October 3, 2018

### **Central Services**

#### 2017 Report Volume 1

Chapter 15: Central Services — Planning Accommodations Considered April 10, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 2 Chapter 28: Central Services — Web Application Security Requirements** Considered April 10, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Corrections and Policing**

2018 Report Volume 1 Chapter 3: Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres Considered September 25, 2019

#### Nurse Manager Orientation Needed

The committee concurred with recommendation 1 made at page 30 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing deliver orientation training for the nurse manager positions in adult secure-custody correctional centres.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation

<u>Consistent Monitoring of Currency of First-Aid Training Needed</u> The committee concurred with recommendation 2 made at page 31 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing monitor the currency of first-aid certifications of correctional staff from adult secure-custody correctional centres.

The committee noted that the Ministry of Corrections and Policing has complied with the recommendation.

<u>Routine Review of Medical-care Policies, Directives, and Analysis of Gaps Needed</u> The committee concurred with recommendation 3 made at page 32 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres: We recommend that the Ministry of Corrections and Policing regularly update medical care policies for adult secure-custody correctional centres.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation.

The committee concurred with recommendation 4 made at page 32 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing have adult secure-custody correctional centre staff regularly update medical care directives.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation.

Transferring of Inmate Medical Files Needed for Continuity of Care

The committee concurred with recommendation 5 made at page 34 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing require staff to transfer inmate medical files between adult secure-custody correctional centres when it moves inmates between centres or former inmates re-enter the system.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation.

<u>More Timely Response to Inmate Complaints About Medical Care Required</u> The committee concurred with recommendation 6 made at page 36 of the Provincial Auditor's 2018

report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing formally respond to adult inmate complaints about medical care within timeframes required by *The Correctional Services Regulations*, 2013.

The committee noted that the Ministry of Corrections and Policing has complied with the recommendation.

#### Further Analysis of Inmate Complaints about Medical Care Required

The committee concurred with recommendation 7 made at page 37 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing periodically analyze complaints about medical care from adult inmates in its secure-custody correctional centres for trends and take corrective action as needed.

The committee noted that the Ministry of Corrections and has complied with the recommendation.

Measures Needed to Evaluate Provision of Inmate Medical Care

The committee concurred with recommendation 8 made at page 38 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing, working with the adult secure-custody correctional centres, develop measures for evaluating the provision of medical care to inmates.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation.

The committee concurred with recommendation 9 made at page 38 of the Provincial Auditor's 2018 report volume 1, chapter 3, Corrections and Policing — Providing Primary Medical Care in Adult Secure-Custody Correctional Centres:

We recommend that the Ministry of Corrections and Policing receive regular reports from adult secure-custody correctional centres on the provision of medical care to inmates.

The committee noted that the Ministry of Corrections and Policing is making progress towards complying with the recommendation.

#### **2018 Report Volume 2 Chapter 29: Corrections and Policing — Planning for Inmate Capacity in Correctional Facilities** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2018 Report Volume 2

**Chapter 30: Corrections and Policing — Rehabilitating Adult Inmates** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Economy

**2016 Report Volume 1 Chapter 19: Economy — Nominating Qualified Immigration Applicants** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2016 Report Volume 2 Chapter 4: Economy** Considered September 26, 2019

Need to Remove User Access Promptly

The committee concurred with recommendation 1 made at page 28 of the Provincial Auditor's 2016 report volume 2, chapter 4, Economy:

We recommend that the Ministry of the Economy follow its established procedures for removing user access to its computer systems and data.

The committee noted that the Ministry of Immigration and Career Training has complied with the recommendation.

#### **2017 Report Volume 1 Chapter 3: Economy — Working Towards Establishing Outcomes Based Contracts** Considered September 26, 2019

#### Establishing Methods to Measure Achievement of Outcomes

The committee concurred with recommendation 1 made at page 35 of the Provincial Auditor's 2017 report volume 1, chapter 3, Economy — Working Towards Establishing Outcomes Based Contracts:

We recommend that the Ministry of the Economy use clearly defined and measurable outcomes to know whether quantifiable improvements are made for program participants (clients).

The committee noted that the Ministry of Immigration and Career Training has complied with the recommendation.

<u>Setting Payment Structure to Attract Service Providers and Foster Achievement of Desired Outcomes</u> The committee concurred with recommendation 2 made at page 37 of the Provincial Auditor's 2017 report volume 1, chapter 3, Economy — Working Towards Establishing Outcomes Based Contracts:

We recommend that the Ministry of the Economy reconsider the use of financial incentives in its outcomes-based contracting.

The committee noted that the Ministry of Immigration and Career Training has complied with the recommendation.

The committee concurred with recommendation 3 made at page 38 of the Provincial Auditor's 2017 report volume 1, chapter 3, Economy — Working Towards Establishing Outcomes Based Contracts:

We recommend that the Ministry of the Economy align contracted terms of payment with the suppliers' achievement of outcomes for its outcomes-based contracting.

The committee noted that the Ministry of Immigration and Career Training has complied with the recommendation.

#### 2017 Report Volume 1 Chapter 16: Economy — Co-ordinating English-Language Programs Considered September 26, 2019

#### **2017 Report Volume 1 Chapter 18: Economy — Regulating Pipelines** Considered October 10, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Education

#### **2018 Report Volume 1 Chapter 14: Education Ministry and School Divisions** — **Transporting Students Safely** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Energy and Resources**

#### 2018 Report Volume 1 Chapter 4: Energy and Resources — Regulating Oil, Gas, and Pipeline Industry Incidents Considered October 10, 2018

Guidance on Classifying Risks of Incidents Needed

The committee concurred with recommendation 1 made at page 48 of the Provincial Auditor's 2018 report volume 1, chapter 4, Energy and Resources — Regulating Oil, Gas, and Pipeline Industry Incidents:

We recommend that the Ministry of Energy and Resources document its classification of risk of reported incidents in relation to oil and gas wells, facilities, pipelines, and flowlines, and its expectations on the nature and timing of Ministry involvement.

The committee noted that the Ministry of Energy and Resources has complied with the recommendation.

#### Documentation of Key Regulatory Activities Needed

The committee concurred with recommendation 2 made at page 51 of the Provincial Auditor's 2018 report volume 1, chapter 4, Energy and Resources — Regulating Oil, Gas, and Pipeline Industry Incidents:

We recommend that the Ministry of Energy and Resources set expectations for documenting key activities for regulating reported incidents of spills or other incidents relating to oil and gas wells, facilities, pipelines, and flowlines.

The committee noted that the Ministry of Energy and Resources is making progress towards complying with the recommendation

# Ministry Needs to Notify Industry Operators when it is Satisfied that Industry did Sufficient Work to Resolve Incidents

The committee concurred with recommendation 3 made at page 53 of the Provincial Auditor's 2018 report volume 1, chapter 4, Energy and Resources — Regulating Oil, Gas, and Pipeline Industry Incidents:

We recommend that the Ministry of Energy and Resources consistently inform industry operators that the Ministry is satisfied that industry operators have resolved reported incidents of spills or other incidents relating to oil and gas wells, facilities, pipelines, and flowlines.

The committee noted that the Ministry of Energy and Resources is making progress towards complying with the recommendation.

#### **2018 Report Volume 1 Chapter 17: Energy and Resources — Managing Future Cleanup of Oil and Gas Wells** Considered October 10, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Environment

**2018 Report Volume 1 Chapter 18: Environment — Regulating Landfills** Considered May 1, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2018 Report Volume 2 Chapter 31: Environment — Preventing the Entry and Spread of Aquatic Invasive Species in Saskatchewan Considered May 1, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Finance

**2017 Report Volume 1 Chapter 5: Finance — Implementing the Revenue Administration Modernization Project** Considered February 26, 2019

#### Work Continues for Measuring Expected Benefits

The committee concurred with recommendation 1 made at page 61 of the Provincial Auditor's 2017 report volume 1, chapter 5, Finance — Implementing the Revenue Administration Modernization Project:

We recommend that the Ministry of Finance establish how and when it will measure and report to stakeholders about the benefits achieved from its Revenue Administration Modernization Project.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

Progress Monitored, but Reported Costs Incomplete

The committee concurred with recommendation 2 made at page 63 of the Provincial Auditor's 2017 report volume 1, chapter 5, Finance — Implementing the Revenue Administration Modernization Project:

We recommend that the Ministry of Finance report all costs incurred when reporting on its Revenue Administration Modernization Project.

The committee noted that the Ministry of Finance has complied with the recommendation.

#### **2017 Report Volume 2 Chapter 3: Finance** Considered February 26, 2019

#### Clarity in Public Reporting of Losses Needed

The committee concurred with recommendation 1 made at page 31 of the Provincial Auditor's 2017 report volume 2, chapter 3, Finance:

We recommend that the Ministry of Finance, through working with others responsible for public reporting of losses (e.g., the Crown Investments Corporation of Saskatchewan, and the ministries of Health and Education), clarify the nature of losses of public money and property to report publicly.

The committee noted that the Ministry of Finance has complied with the recommendation.

**2018 Report Volume 1 Chapter 19: Finance — Internal Audit in Ministries** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### **2018 Report Volume 1 Chapter 20: Finance — Use of Continuous Improvement Processes** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 2 Chapter 5: Finance** Considered February 26, 2019

#### Regular and Timely Review of User Access Needed

The committee concurred with recommendation 1 made at page 37 of the Provincial Auditor's 2018 report volume 2, chapter 5, Finance:

We recommend that the Ministry of Finance perform regular reviews of its user accounts for its key tax revenue IT system.

The committee noted that the Ministry of Finance is making progress towards complying with the recommendation.

### **Government Relations**

#### **2017 Report Volume 2 Chapter 4: Government Relations** Considered October 10, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### **2017 Report Volume 2 Chapter 5: Government Relations — Northern Municipal Trust Account** Considered October 10, 2018

#### Timely Tabling of Annual Reports Needed

The committee concurred with recommendation 1 made at page 45 of the Provincial Auditor's 2017 report volume 2, chapter 5, Government Relations — Northern Municipal Trust Account:

We recommend that the Ministry of Government Relations provide the Northern Municipal Trust Account's annual report to the Legislative Assembly in accordance with timelines set in *The Executive Government Administration Act*.

The committee noted that the Ministry of Government Relations is making progress towards complying with the recommendation.

#### 2017 Report Volume 2 Chapter 24: Government Relations — Proposing Education Property Tax Mill Rates Considered October 10, 2018

#### Guidance for Proposing Mill Rates Substantially Complete

The committee concurred with recommendation 1 made at page 165 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations give staff guidance on when to investigate changes to assessed property values used in proposing education property tax mill rates.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

The committee concurred with recommendation 2 made at page 166 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations document its rationale for decisions made on which education property tax mill rate options to propose.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

#### <u>More Needed to Confirm Reasonableness of Estimated Total Assessed Property Values</u> The committee concurred with recommendation 3 made at page 168 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations document the factors it considered and their impact when making assumptions about growth in assessed property values as part of its determination of education property tax mill rate options.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

The committee concurred with recommendation 4 made at page 169 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations formalize its process for confirming the reasonableness of estimated assessed property values used in proposing education property tax mill rates.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

Basis of Selection of Mill Rate Options and Analysis Unclear

The committee concurred with recommendation 5 made at page 171 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations include the impact of potential changes in key assumptions (property growth rates) and more information on economic and social impacts when proposing education property tax mill rate options to decision makers.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

Clearer Process to Approve Proposed Mill Rate Options Needed

The committee concurred with recommendation 6 made at page 172 of the Provincial Auditor's 2017 report volume 2, chapter 24, Government Relations — Proposing Education Property Tax Mill Rates:

We recommend that the Ministry of Government Relations formalize which levels of management need to review and approve proposed education property tax mill rate options, and when.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

#### 2018 Report Volume 1

#### **Chapter 5: Government Relations — Recommending Infrastructure Projects for Funding** Considered October 10, 2018

### Recommendation Process Well Established But Not Fully Transparent

The committee concurred with recommendation 1 made at page 64 of the Provincial Auditor's 2018 report volume 1, chapter 5, Government Relations — Recommending Infrastructure Projects for Funding:

We recommend that the Ministry of Government Relations make publicly available the factors it uses to determine which eligible projects to recommend for federal-provincial infrastructure funding.

The committee noted that the Ministry of Government Relations is making progress towards complying with the recommendation.

#### Independent Review of Project Score Ratings Needed

The committee concurred with recommendation 2 made at page 67 of the Provincial Auditor's 2018 report volume 1, chapter 5, Government Relations — Recommending Infrastructure Projects for Funding:

We recommend that the Ministry of Government Relations require an independent review of project rating scores used to select projects to recommend for federal-provincial infrastructure funding.

The committee noted that the Ministry of Government Relations is making progress towards complying with the recommendation.

<u>Consistent Support for Projects on Recommended Listing Necessary</u> The committee concurred with recommendation 3 made at page 68 of the Provincial Auditor's 2018 report volume 1, chapter 5, Government Relations — Recommending Infrastructure Projects for Funding:

We recommend that the Ministry of Government Relations consistently document rationale for key decisions made when recommending infrastructure projects for federal-provincial infrastructure funding.

The committee noted that the Ministry of Government Relations is making progress towards complying with the recommendation.

<u>Strategy for Communicating to Unsuccessful Applicants Not Yet Developed</u> The committee concurred with recommendation 4 made at page 70 of the Provincial Auditor's 2018 report volume 1, chapter 5, Government Relations — Recommending Infrastructure Projects for Funding:

We recommend that the Ministry of Government Relations determine a written strategy for notifying, within a reasonable timeframe, applicants who are unsuccessful in obtaining funding under federal-provincial infrastructure programs.

The committee noted that the Ministry of Government Relations has complied with the recommendation.

## 2018 Report Volume 1

Chapter 21: Government Relations — Co-ordinating Emergency Preparedness Considered October 10, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Ile a la Crosse School Division No. 12

**2018 Report Volume 1 Chapter 2: School Divisions** Considered September 25, 2019

#### Ile a la Crosse School Division No. 12

The committee concurred with recommendation 1 made at page 21 of the Provincial Auditor's 2018 report volume 1, chapter 2, School Divisions:

We recommend that Ile a la Crosse School Division No. 12 independently review and approve monthly bank reconciliations.

The committee noted that Ile a la Crosse School Division No. 12 has complied with the recommendation.

### **Immigration and Career Training**

#### 2019 Report Volume 1

**Chapter 29: Immigration and Career Training — Co-ordinating English-Language Programs** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2019 Report Volume 1 Chapter 30: Immigration and Career Training — Nominating Qualified Immigration Applicants** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2019 Report Volume 1 Chapter 31: Immigration and Career Training — Working Towards Establishing Outcomes-Based Contracts Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Justice

2017 Report Volume 2 Chapter 8: Justice Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 2 Chapter 38: Justice — Community Rehabilitation of Adult Offenders** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 2 Chapter 39: Justice — Maintaining the Integrity of Offender Data** Considered September 25, 2019

#### 2017 Report Volume 2

**Chapter 40: Justice — Supporting Provincial Court of Saskatchewan to Manage Court Workloads** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 2 Chapter 9: Justice and Attorney General — Victims' Fund** Considered September 26, 2019

Timely Submission of Federal Claims Needed

The committee concurred with recommendation 1 made at page 58 of the Provincial Auditor's 2018 report volume 2, chapter 9, Justice and Attorney General — Victims' Fund:

We recommend that the Ministry of Justice and Attorney General – Victims' Fund submit claims for its federal cost-sharing agreements within the deadline dates set out in agreements.

The committee noted that the Ministry of Corrections and Policing has complied with the recommendation.

**2018 Report Volume 2 Chapter 10: Justice and Attorney General, and Corrections and Policing** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### **2018 Report Volume 2 Chapter 36: Justice and Attorney General — Enforcing Maintenance Payments** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Labour Relations and Workplace Safety

2018 Report Volume 1 Chapter 6: Labour Relations and Workplace Safety — Implementing Strategies to Reduce Workplace Injury Rates Considered October 10, 2018

#### Targeted Strategies Reduce Injury Rates

The committee concurred with recommendation 1 made at page 84 of the Provincial Auditor's 2018 report volume 1, chapter 6, Labour Relations and Workplace Safety — Implementing Strategies to Reduce Workplace Injury Rates:

We recommend that the Ministry of Labour Relations and Workplace Safety issue its summary offence tickets under occupational health and safety legislation consistent with its policy.

The committee noted that the Ministry of Labour Relations and Workplace Safety is making progress towards complying with the recommendation.

### Living Sky School Division No. 202

2019 Report Volume 1 Chapter 32: Living Sky School Division No. 202 — Engaging Grades 7 to 12 Students Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Lloydminster Public School Division No. 99

**2019 Report Volume 1 Chapter 1: School Divisions** Considered September 25, 2019

#### Lloydminster Public School Division No. 99

The committee concurred with recommendation 1 made at page 17 of the Provincial Auditor's 2019 report volume 1, chapter 1, School Divisions:

We recommend that Lloydminster Public School Division No. 99 independently review and approve monthly bank reconciliations.

The committee noted that the Lloydminster Public School Division No. 99 has complied with the recommendation.

The committee concurred with recommendation 2 made at page 17 of the Provincial Auditor's 2019 report volume 1, chapter 1, School Divisions:

We recommend that Lloydminster Public School Division No. 99 independently review and approve journal entries.

The committee noted that the Lloydminster Public School Division No. 99 has complied with the recommendation.

### North East School Division No. 200

2018 Report Volume 1 Chapter 23: North East School Division No. 200 — Increasing Grade 3 Students Reading at Grade Level Considered September 25, 2019

### Parks, Culture and Sport

**2017 Report Volume 2 Chapter 9: Parks, Culture and Sport** Considered April 10, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 2 Chapter 41: Parks, Culture and Sport** — **Provincial Parks Capital Asset Planning** Considered April 10, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Prairie South School Division No. 210

**2018 Report Volume 1 Chapter 24: Prairie South School Division No. 210** — Equipping the Board with Knowledge and Competencies to Govern Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Prairie Spirit School Division No. 206

**2018 Report Volume 1 Chapter 2: School Divisions** Considered September 25, 2019

Prairie Spirit School Division No. 206

The committee concurred with recommendation 2 made at page 21 of the Provincial Auditor's 2018 report volume 1, chapter 2, School Divisions:

We recommend that Prairie Spirit School Division No. 206 independently review and approve all purchase card transactions.

The committee noted that the Prairie Spirit School Division No. 206 has complied with the recommendation.

**2019 Report Volume 1 Chapter 33: Prairie Spirit School Division No. 206** — Maintaining Facilities Considered September 25, 2019

### Prairie Valley School Division No. 208

#### 2018 Report Volume 1

Chapter 7: Prairie Valley School Division No. 208 — Monitoring Progress of Home-based Learners Considered September 25, 2019

#### Some Forms, Templates, and Checklists Not Fully Aligned with Requirements

The committee concurred with recommendation 1 made at page 94 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 revise its home-based education templates, forms, and checklists to better align with the Ministry of Education's policy requirements.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

Some Home-based Education Program Registrations Inappropriately Renewed for 2017-18 School Year The committee concurred with recommendation 2 made at page 96 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 only renew the registration of a homebased education program after it receives all required documentation from the home-based educator and confirms that the program complies with the law and related policies.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

#### Written Confirmation of Registration Provided Inconsistently

The committee concurred with recommendation 3 made at page 97 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Home-based Learners:

We recommend that Prairie Valley School Division No. 208 give home-based educators written confirmation of program registration within the required time.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

The committee concurred with recommendation 4 made at page 97 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 maintain correspondence with homebased educators about the registration, monitoring, and renewal of home-based education programs.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

<u>Division Not Effectively Exercising Authority to Monitor Education Plans and Progress Reports</u> The committee concurred with recommendation 5 made at page 98 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 obtain a better understanding of the extent of school division authority to monitor home-based education.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

The committee concurred with recommendation 6 made at page 99 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 actively assess whether home-based education plans and annual student progress reports meet the requirements established by legislation and the Ministry of Education when registering programs and monitoring learner educational progress.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

The committee concurred with recommendation 7 made at page 99 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 promptly give educators feedback for all home-based learners following review of learners' annual progress reports.

The committee noted that the Prairie Valley School Division No. 208 has complied with the recommendation.

<u>Potential Opportunity to Improve Home-based Educators' Compliance with Requirements</u> The committee concurred with recommendation 8 made at page 99 of the Provincial Auditor's 2018 report volume 1, chapter 7, Prairie Valley School Division No. 208 — Monitoring Progress of Homebased Learners:

We recommend that Prairie Valley School Division No. 208 consider the use of incentives to encourage educators to comply with all home-based education documentation requirements.

The committee noted that the Prairie Valley School Division No. 208 is making progress towards complying with the recommendation.

### Prince Albert Roman Catholic Separate School Division No. 6

**2018 Report Volume 1 Chapter 2: School Divisions** Considered September 25, 2019 Prince Albert Roman Catholic Separate School Division No. 6

The committee concurred with recommendation 3 made at page 21 of the Provincial Auditor's 2018 report volume 1, chapter 2, School Divisions:

We recommend that Prince Albert Roman Catholic Separate School Division No. 6 follow its purchasing policy.

The committee noted that the Prince Albert Roman Catholic Separate School Division No. 6 has complied with the recommendation.

### **Public Service Commission**

2017 Report Volume 1 Chapter 1: Public Service Commission — Administering the Government's Key Human Resources/Payroll IT System Considered October 3, 2018

#### More Timely Review of Payroll Reports Needed

The committee concurred with recommendation 1 made at page 17 of the Provincial Auditor's 2017 report volume 1, chapter 1, Public Service Commission — Administering the Government's Key Human Resources/Payroll IT System:

We recommend that the Public Service Commission follow its established procedures for reviewing payroll reports prior to making payroll payments.

The committee noted that the Public Service Commission has complied with the recommendation.

#### **2017 Report Volume 2 Chapter 10: Public Service Commission** Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **Regina Roman Catholic Separate School Division No. 81**

2018 Report Volume 2 Chapter 37: Regina Roman Catholic Separate School Division No. 81 — English as an Additional Language Programming Considered September 25, 2019

### **Regina School Division No. 4**

**2018 Report Volume 1 Chapter 25: Regina School Division No. 4** — **Promoting Positive Student Behaviour** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Saskatchewan Cancer Agency

**2016 Report Volume 1 Chapter 14: Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer** Considered February 26, 2019

<u>Access Offered to Screening Program but Better Awareness Activities Needed</u> The committee concurred with recommendation 1 made at page 170 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency evaluate the success of its Screening Program for Breast Cancer promotional activities against expectations.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

The committee concurred with recommendation 2 made at page 170 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency develop a strategy to engage physicians in initiatives to increase awareness of its Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

The committee concurred with recommendation 3 made at page 172 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency analyze information on difficult-to-screen populations for its Screening Program for Breast Cancer to assess whether sufficient strategies are in place to reach these individuals for screening.

The committee noted that the Saskatchewan Cancer Agency has complied with the recommendation.

#### Better Performance Monitoring and Reporting Needed

The committee concurred with recommendation 4 made at page 177 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency broaden the use of key quality indicators relevant to Saskatchewan to regularly analyze the performance of its Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

The committee concurred with recommendation 5 made at page 178 of the Provincial Auditor's 2016 report volume 1, chapter 14, Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer:

We recommend that the Saskatchewan Cancer Agency periodically report to senior management, the Board, and the public on key performance information for the Screening Program for Breast Cancer.

The committee noted that the Saskatchewan Cancer Agency is making progress towards complying with the recommendation.

#### **2018 Report Volume 2 Chapter 38: Saskatchewan Cancer Agency — Delivering the Screening Program for Breast Cancer** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Saskatchewan Crop Insurance Corporation

#### 2018 Report Volume 1

**Chapter 26: Saskatchewan Crop Insurance Corporation — Determining AgriStability Benefits** Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### Saskatchewan Health Authority

**2015 Report Volume 2 Chapter 46: Heartland Regional Health Authority — Disposing IT and Communication Equipment** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2015 Report Volume 2 Chapter 51: Kelsey Trail Regional Health Authority — Medical Equipment Maintenance Considered February 26, 2019

#### 2015 Report Volume 2 Chapter 55: Sun Country Regional Healthy Authority — Managing Medications Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### **2016 Report Volume 1 Chapter 32: Saskatoon Regional Health Authority — Triaging Emergency Department Patients** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2016 Report Volume 1 Chapter 34: Sunrise Regional Health Authority — Infection Prevention and Control** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2016 Report Volume 2 Chapter 25: Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services Considered February 26, 2019

Province-Wide Assessment of Ambulance Services Needed

The committee concurred with recommendation 1 made at page 131 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that the Ministry of Health, along with regional health authorities, formally assess whether the distribution of ambulance services are optimal for responding to patient demand.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

<u>Update of Contracts with Ambulance Service Providers Needed</u> The committee concurred with recommendation 2 made at page 133 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority update its contracts related to the provision of ground ambulance services to include service quality expectations and periodic reporting on them.

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

The committee concurred with recommendation 3 made at page 134 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that the Ministry of Health consider updating *The Ambulance Act* related to contracted ground ambulance service providers to align with contract management best practices.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

<u>Confirmation Needed that Ambulance Operators Licences Are Current</u> The committee concurred with recommendation 4 made at page 135 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority confirm ground ambulance operators operating in its region hold current ambulance licences.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

Overall Target Response Time Not Always Met

The committee concurred with recommendation 5 made at page 140 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority monitor response times against targets for all ground ambulance operators on a regular basis (e.g., monthly or quarterly).

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

The committee concurred with recommendation 6 made at page 140 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority follow its established policy to obtain completed incident reports (for instances when ground ambulance response times do not meet targets) so it can determine required actions.

The committee noted that the Cypress Regional Health Authority has complied with the recommendation.

#### <u>Performance Reporting and Analysis Needs Improvement to Support Timely and Accessible Ambulance</u> <u>Services</u>

The committee concurred with recommendation 7 made at page 141 of the Provincial Auditor's 2016 report volume 2, chapter 25, Cypress Regional Health Authority — Delivering Accessible and Responsive Ambulance Services:

We recommend that Cypress Regional Health Authority report to senior management, the Board, and the public actual results against key measures to assess the success of its ground ambulance services at least annually.

The committee noted that the Cypress Regional Health Authority is making progress towards complying with the recommendation.

#### **2016 Report Volume 2 Chapter 42: Prince Albert Parkland Regional Health Authority — Home-Care Services** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2017 Report Volume 1 Chapter 9: Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations

Considered February 26, 2019

#### More Analysis of Coverage Rates Needed

The committee concurred with recommendation 1 made at page 123 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority periodically formally analyze and report childhood immunization coverage rates by community.

The committee noted that the Provincial Health Authority has complied with the recommendation.

#### Immunization Guidelines Set but Not Always Followed

The committee concurred with recommendation 2 made at page 125 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority properly store vaccines as required by the Saskatchewan Immunization Manual.

The committee noted that the Provincial Health Authority has complied with the recommendation.

The committee concurred with recommendation 3 made at page 125 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority regularly reconcile its on-hand vaccine inventory to quantities recorded in its records.

The committee noted that the Provincial Health Authority has complied with the recommendation.

The committee concurred with recommendation 4 made at page 126 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority document and make staff aware of emergency event recovery plans as required by the Saskatchewan Immunization Manual.

The committee noted that the Provincial Health Authority has complied with the recommendation.

Limited Reporting to the Board

The committee concurred with recommendation 5 made at page 128 of the Provincial Auditor's 2017 report volume 1, chapter 9, Mamawetan Churchill River Regional Health Authority — Delivering Provincially Funded Childhood Immunizations:

We recommend that the Provincial Health Authority periodically give its Board coverage rate information as it relates to provincially funded childhood immunizations.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

#### 2017 Report Volume 1

**Chapter 12: Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes** Considered February 26, 2019

Clarification of Accountability Relationship between Health Authority, Ministry, and Special-Care Homes Needed

The committee concurred with recommendation 1 made at page 167 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority work with the Ministry of Health to clarify the accountability relationship between the Authority, the special-care homes, and the Ministry of Health.

The committee noted that the Provincial Health Authority has complied with the recommendation.

The committee concurred with recommendation 2 made at page 168 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority enter into contracts with special-care homes that clearly set out expected accountability relationships between the Authority, the special-care home, and the Ministry of Health.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

<u>Alignment of Performance Measures to Guidelines and Quality of Care Not Well Understood</u> The committee concurred with recommendation 3 made at page 170 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority work with the Ministry of Health to confirm performance measures that it requires contracted special-care homes to report on to help them assess each home's compliance with the Ministry of Health's *Program Guidelines for Special-care Homes* and improve the quality of resident care.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

#### Special-Care Home Contracts Incomplete and Lack Clarity

The committee concurred with recommendation 4 made at page 171 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority clearly define service expectations related to quality of care, and include targets for related key performance measures and all key reporting requirements in its contracts with special-care homes.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

#### Timely Action to Address Issues Needed

The committee concurred with recommendation 5 made at page 176 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority periodically inspect special-care homes to assess if they comply with key areas of the Ministry of *Health's Program Guidelines for Special-care Homes*.

The committee noted that the Provincial Health Authority is making progress towards complying with the recommendation.

The committee concurred with recommendation 6 made at page 177 of the Provincial Auditor's 2017 report volume 1, chapter 12, Saskatoon Regional Health Authority — Overseeing Contracted Special-Care Homes:

We recommend that the Provincial Health Authority take prompt action when it finds non-compliance with key measures that assess special-care homes compliance with the Ministry of Health's *Program Guidelines for Special-care Homes*.

#### 2017 Report Volume 1 Chapter 29: Saskatoon Regional Health Authority — Protecting IT Infrastructure Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

#### 2017 Report Volume 2 Chapter 25: Heartland Regional Health Authority — Minimizing Employee Absenteeism Considered February 26, 2019

#### Absenteeism Support Strategies Not Improving Attendance at Work

The committee concurred with recommendation 1 made at page 187 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority reassess the role of human resources in promoting employee attendance to enable more timely resolution of issues causing employee absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

The committee concurred with recommendation 2 made at page 188 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority implement standard detailed checklists to aid in conducting and documenting meetings with employees who have excessive absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

The committee concurred with recommendation 3 made at page 188 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority monitor that those responsible for employee attendance management document discussions and actions taken with employees who have excessive absenteeism.

The committee noted that the Saskatchewan Health Authority has complied with the recommendation.

#### Causes for Absences Compiled but Not Analyzed

The committee concurred with recommendation 4 made at page 190 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority analyze significant causes of its employees' absenteeism and implement targeted strategies to address them.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### Better Reporting on Strategies to Address Absenteeism Needed

The committee concurred with recommendation 5 made at page 190 of the Provincial Auditor's 2017 report volume 2, chapter 25, Heartland Regional Health Authority — Minimizing Employee Absenteeism:

We recommend that the Saskatchewan Health Authority give the Board periodic reports on the progress of attendance management strategies in reducing employee absenteeism and related costs.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### 2017 Report Volume 2 Chapter 32: Five Hills Regional Health Authority — Provision of Nourishing and Safe Food Services in Long-Term Care Facilities Considered February 26, 2019

### **2017 Report Volume 2 Chapter 37: Heartland Regional Health Authority — Medication Management in Long-Term Care** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2018 Report Volume 1 Chapter 8: Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services Considered February 26, 2019

<u>Demand for Mental Health and Addictions Services Greater than Available Services</u> The committee concurred with recommendation 1 made at page 113 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority formally assess whether mental health and addictions services are meeting client demand and make adjustments where necessary in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

### Integrated Client Files Needed

The committee concurred with recommendation 2 made at page 113 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority implement a provincial integrated mental health record system to record services provided to mental health and addictions clients.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

The committee concurred with recommendation 3 made at page 114 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority develop a strategy to collect key mental health and addictions client information from healthcare professionals for the provincial integrated mental health record system.

### Need to Analyze Frequent Mental Health and Addiction Service Users

The committee concurred with recommendation 4 made at page 115 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority identify and analyze clients who frequently use mental health and addictions services to determine how they may be better served in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

### Services Not Always Timely

The committee concurred with recommendation 5 made at page 120 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority collaborate with the Ministry of Social Services to enhance access to housing options for mental health and addictions clients.

### Moving Towards a New Care Model

The committee concurred with recommendation 6 made at page 121 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority use a model to assist staff in better matching appropriate services to mental health and addiction clients' needs in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

#### Post-Detox Support Needed

The committee concurred with recommendation 7 made at page 122 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority require staff to document the post-detox support arranged for detox clients in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

### Clients Not Showing Up for Appointments Impacts Capacity

The committee concurred with recommendation 8 made at page 123 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority assess alternatives to decrease the number of mental health and addiction clients that do not show up for scheduled appointments or treatment in its Northeast integrated service area.

The committee concurred with recommendation 9 made at page 123 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority document evidence of follow-up when clients do not maintain their scheduled mental health and addictions treatment in its Northeast integrated service area.

### More Accurate Tracking of Outpatient Wait Times Required

The committee concurred with recommendation 10 made at page 124 of the Provincial Auditor's 2018 report volume 1, chapter 8, Saskatchewan Health Authority (Prince Albert Parkland) — Providing Timely Access to Mental Health and Addictions Services:

We recommend that the Saskatchewan Health Authority accurately track and report wait times to access outpatient mental health and addictions services in its Northeast integrated service area.

The committee noted that the Saskatchewan Health Authority is making progress towards complying with the recommendation.

### **2018 Report Volume 1 Chapter 28: Saskatchewan Health Authority (Kelsey Trail) — Maintaining Medical Equipment** Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2018 Report Volume 1 Chapter 30: Saskatchewan Health Authority (Sun Country) — Administering Medications in Hospitals Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2018 Report Volume 2 Chapter 39: Saskatchewan Health Authority (Sunrise) — Preventing and Controlling Infections in Long-Term Care Homes Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2018 Report Volume 2 Chapter 40: Saskatchewan Health Authority — Triaging Emergency Department Patients in Saskatoon Hospitals Considered February 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **Saskatchewan Housing Corporation**

## 2017 Report Volume 2

Chapter 27: Saskatchewan Housing Corporation — Providing Social Housing to Eligible Clients

Considered September 26, 2019

Scoring and Prioritization Inconsistent

The committee concurred with recommendation 1 made at page 212 of the Provincial Auditor's 2017 report volume 2, chapter 27, Saskatchewan Housing Corporation — Providing Social Housing to Eligible Clients:

We recommend that the Saskatchewan Housing Corporation have its housing authorities follow its policies to calculate point scores prior to placing applicants in suitable social housing.

The committee noted that the Saskatchewan Housing Corporation has complied with the recommendation.

The committee concurred with recommendation 2 made at page 212 of the Provincial Auditor's 2017 report volume 2, chapter 27, Saskatchewan Housing Corporation — Providing Social Housing to Eligible Clients:

We recommend that the Saskatchewan Housing Corporation maintain accurate and complete point score data for social housing in its provincial database.

The committee noted that the Saskatchewan Housing Corporation has complied with the recommendation.

Document-retention Guidance and Timelines for Application Assessments Needed The committee concurred with recommendation 3 made at page 213 of the Provincial Auditor's 2017 report volume 2, chapter 27, Saskatchewan Housing Corporation — Providing Social Housing to Eligible Clients:

We recommend that the Saskatchewan Housing Corporation set timelines to assess applications for social housing and notify applicants of decisions regarding program eligibility.

The committee noted that the Saskatchewan Housing Corporation has complied with the recommendation.

The committee concurred with recommendation 4 made at page 213 of the Provincial Auditor's 2017 report volume 2, chapter 27, Saskatchewan Housing Corporation — Providing Social Housing to Eligible Clients:

We recommend that the Saskatchewan Housing Corporation require housing authorities to retain documentation to verify applicants are offered social housing units based on their point score priority.

The committee noted that the Saskatchewan Housing Corporation has complied with the recommendation.

**2017 Report Volume 2 Chapter 43: Saskatchewan Housing Corporation — Maintaining Housing Units** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# Saskatchewan Polytechnic

## 2017 Report Volume 2

Chapter 45: Saskatchewan Polytechnic — Procuring Goods and Services Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# Saskatchewan Rivers School Division No. 119

**2018 Report Volume 2 Chapter 43: Saskatchewan Rivers School Division No. 119** — Maintaining Facilities Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# Saskatoon School Division No. 13

**2018 Report Volume 1 Chapter 2: School Divisions** Considered September 25, 2019

Saskatoon School Division No. 13

The committee concurred with recommendation 4 made at page 24 of the Provincial Auditor's 2018 report volume 1, chapter 2, School Divisions:

We recommend that Saskatoon School Division No. 13 follow its purchasing policy.

The committee noted that the Saskatoon School Division No. 13 has complied with the recommendation.

**2018 Report Volume 1 Chapter 11: Saskatoon School Division No. 13** — Supporting Students with Intensive Needs Considered September 25, 2019

<u>Better Forecasting and Analysis of the Future Enrolment of Students with Intensive Needs Needed To</u> Support Staffing Decisions

The committee concurred with recommendation 1 made at page 167 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 formally estimate the future enrolment of Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

The committee concurred with recommendation 2 made at page 169 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 analyze trends in the number of Kindergarten to Grade 8 students with intensive needs, and their categories of intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

The committee concurred with recommendation 3 made at page 169 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 document its determination of staff needed to support Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

Well-defined Approach to Designate Students as Having Intensive Learning Needs But Better Documentation Needed

The committee concurred with recommendation 4 made at page 171 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 require schools to consistently document key consultations, decisions, and action items resulting from their meetings for Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 has complied with the recommendation.

The committee concurred with recommendation 5 made at page 171 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 maintain in student cumulative files assessment information related to Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

Guidance on Expected Timelines for Assessments Needed

The committee concurred with recommendation 6 made at page 172 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend Saskatoon School Division No. 13 provide guidance on expected timelines for completion of assessments of Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 has complied with the recommendation.

Agreement on Learning Plans Not Always Documented

The committee concurred with recommendation 7 made at page 173 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 retain evidence of agreement on learning plans for Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

Better Evidence of Monitoring of Student Plans to Support Students with Intensive Needs Needed The committee concurred with recommendation 8 made at page 174 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 require consistent and accessible documentation of key discussions, decisions, and steps taken to implement learning plans for Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 has complied with the recommendation.

The committee concurred with recommendation 9 made at page 174 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 regularly monitor students' progress in achieving goals set out in learning plans for Kindergarten to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

### **Division Monitoring of Results Needed**

The committee concurred with recommendation 10 made at page 175 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 centrally monitor whether schools sufficiently support Kindergarten to Grade 8 students with identified intensive needs to enable students to progress towards their individual learning goals.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

<u>Reporting Needed on Key Aspects of Supporting Students with Intensive Needs</u> The committee concurred with recommendation 11 made at page 177 of the Provincial Auditor's 2018 report volume 1, chapter 11, Saskatoon School Division No. 13 — Supporting Students with Intensive Needs:

We recommend that Saskatoon School Division No. 13 provide senior management and its Board of Education with enough information to determine the sufficiency of learning supports for Kindergarten

to Grade 8 students with intensive needs.

The committee noted that the Saskatoon School Division No. 13 is making progress towards complying with the recommendation.

### **2018 Report Volume 2 Chapter 44: Saskatoon School Division No. 13** — **Procuring Goods and Services** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **SaskBuilds**

**2017 Report Volume 2 Chapter 46: SaskBuilds — Evaluating Potential P3s** Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **Social Services**

**2017 Report Volume 1 Chapter 32: Social Services — Placing Minister's Wards in Permanent Homes** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 1 Chapter 33: Social Services — Supervision of Community-Based Organizations** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 2 Chapter 16: Social Services** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 1 Chapter 31: Social Services** — Minimizing Absenteeism Considered September 26, 2019 The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2018 Report Volume 2 Chapter 17: Social Services

Considered September 26, 2019

## Process to Identify and Disclose Contractual Obligations Needed

The committee concurred with recommendation 1 made at page 96 of the Provincial Auditor's 2018 report volume 2, chapter 17, Social Services:

We recommend that the Ministry of Social Services implement a process to appropriately identify and disclose contractual obligations in its financial records.

The committee noted that the Ministry of Social Services has complied with the recommendation.

### **2018 Report Volume 2 Chapter 26: Social Services — Investigating Allegations of Child Abuse and Neglect** Considered September 26, 2019

### Screening Process Well Established But Consistent Independent Review and Approval of Screening Decisions Needed

The committee concurred with recommendation 1 made at page 199 of the Provincial Auditor's 2018 report volume 2, chapter 26, Social Services — Investigating Allegations of Child Abuse and Neglect:

We recommend that the Ministry of Social Services have independent review and approval of screening decisions within two working days when the Ministry decides not to investigate a child abuse and neglect allegation.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

The committee concurred with recommendation 2 made at page 199 of the Provincial Auditor's 2018 report volume 2, chapter 26, Social Services — Investigating Allegations of Child Abuse and Neglect:

We recommend that the Ministry of Social Services promptly monitor the appropriateness of changed screening decisions related to reported child abuse and neglect allegations.

The committee noted that the Ministry of Social Services has complied with the recommendation.

<u>Process to Investigate Reports of Child Abuse and Neglect Well Established but Not Always Followed</u> The committee concurred with recommendation 3 made at page 201 of the Provincial Auditor's 2018 report volume 2, chapter 26, Social Services — Investigating Allegations of Child Abuse and Neglect:

We recommend that the Ministry of Social Services attempt to make face-to-face contact with the child and family involved in a reported child abuse and neglect allegation within required timeframes to assess the child's safety.

The committee noted that the Ministry of Social Services has complied with the recommendation.

The committee concurred with recommendation 4 made at page 202 of the Provincial Auditor's 2018 report volume 2, chapter 26, Social Services — Investigating Allegations of Child Abuse and Neglect:

We recommend that the Ministry of Social Services complete family risk assessments for child abuse and neglect investigations within required timeframes.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

The committee concurred with recommendation 5 made at page 203 of the Provincial Auditor's 2018 report volume 2, chapter 26, Social Services — Investigating Allegations of Child Abuse and Neglect:

We recommend that the Ministry of Social Services finalize investigations of reported suspected child abuse and neglect within required timeframes, to allow timely supervisor review.

The committee noted that the Ministry of Social Services is making progress towards complying with the recommendation.

### **2018 Report Volume 2 Chapter 46: Social Services — Protecting Children in Care** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2018 Report Volume 2 Chapter 47: Social Services — Protecting Children-in-Care Information in the Linkin System** Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2019 Report Volume 1 Chapter 39: Social Services — Placing Minister's Wards in Permanent Homes Considered September 26, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **Standing Committee on Public Accounts**

**2017 Report Volume 2 Chapter 51: Standing Committee on Public Accounts** Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# St. Paul's Roman Catholic Separate School Division No. 20

2019 Report Volume 1 Chapter 40: St. Paul's Roman Catholic Separate School Division No. 20 — Promoting Good Student Health and Physical Fitness Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **Summary of Implemented Recommendations**

**2017 Report Volume 2 Chapter 19: Summary of Implemented Recommendations** Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **Technical Safety Authority of Saskatchewan**

2016 Report Volume 1

Chapter 35: Technical Safety Authority of Saskatchewan — Inspecting Boilers and Pressure Vessels Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2017 Report Volume 1 Chapter 14: Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices Considered October 3, 2018

<u>Risk-Informed Strategy for Inspection Selection Needed</u> The committee concurred with recommendation 1 made at page 197 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan keep accurate and complete elevating device inspection records.

The committee noted that the Technical Safety Authority of Saskatchewan has complied with the recommendation.

The committee concurred with recommendation 2 made at page 198 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan develop a documented riskinformed strategy for prioritizing inspections of elevating devices.

The committee noted that the Technical Safety Authority of Saskatchewan is making progress towards complying with the recommendation.

The committee concurred with recommendation 3 made at page 199 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan formalize its procedures for handling incidents and complaints related to elevating devices.

The committee noted that the Technical Safety Authority of Saskatchewan is making progress towards complying with the recommendation.

#### Inspections Generally Carried Out in Accordance with Strategy

The committee concurred with recommendation 4 made at page 201 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan perform in-service inspections of escalators in accordance with a risk-informed inspection strategy.

The committee noted that the Technical Safety Authority of Saskatchewan has complied with the recommendation.

#### Compliance with Standards Monitored

The committee concurred with recommendation 5 made at page 202 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan document when it shares inspection reports with elevating device owners.

The committee noted that the Technical Safety Authority of Saskatchewan has complied with the recommendation.

The committee concurred with recommendation 6 made at page 203 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan monitor whether device owners resolve deficiencies noted in its inspections of elevating devices within an acceptable timeframe.

The committee noted that the Technical Safety Authority of Saskatchewan has complied with the recommendation.

The committee concurred with recommendation 7 made at page 205 of the Provincial Auditor's 2017 report volume 1, chapter 14, Technical Safety Authority of Saskatchewan — Inspecting Elevating Devices:

We recommend that the Technical Safety Authority of Saskatchewan and the responsible Ministry define the expected frequency for inspecting elevating devices to enable reporting of overdue inspections.

The committee noted that the Technical Safety Authority of Saskatchewan is making progress towards complying with the recommendation.

# **Tourism Saskatchewan**

### **2018 Report Volume 1 Chapter 32: Tourism Saskatchewan—Managing the Use of Social Media** Considered May 1, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# **University of Regina**

### 2017 Report Volume 1 Chapter 34: University of Regina — Protecting Interests in Research Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### 2017 Report Volume 2 Chapter 49: University of Regina—Procuring Goods and Services Considered October 3, 2018

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# Water Security Agency

**2016 Report Volume 2 Chapter 22: Water Security Agency** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2017 Report Volume 2 Chapter 18: Water Security Agency** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

### **2018 Report Volume 1 Chapter 12: Water Security Agency — Regulating Drainage** Considered September 25, 2019

<u>Strategy Developed but Policies Need Approval and Implementation</u> The committee concurred with recommendation 1 made at page 186 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency approve finalized policies related to its regulation of drainage of water on agricultural lands.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

Policy Improvements Needed to Close Identified Gaps

The committee concurred with recommendation 2 made at page 189 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency require documentation of all aspects of watershed risk before approving applications for drainage works.

The committee noted that the Water Security Agency has complied with the recommendation.

The committee concurred with recommendation 3 made at page 189 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency formalize a process to periodically reassess watersheds in the province for risk of flooding.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

The committee concurred with recommendation 4 made at page 190 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency develop policies on water quality and wetland requirements to use when assessing risks of drainage works.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

The committee concurred with recommendation 5 made at page 191 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency publish expected timeframes to resolve requests for assistance on unapproved drainage works.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

Policies Not Always Followed

The committee concurred with recommendation 6 made at page 192 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that Water Security Agency staff consistently follow established processes to document risk assessments when reviewing applications for drainage works.

The committee noted that the Water Security Agency has complied with the recommendation.

The committee concurred with recommendation 7 made at page 193 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency consistently follow established processes when assessing requests for assistance on unapproved drainage works.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

The committee concurred with recommendation 8 made at page 194 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that Water Security Agency staff follow established processes to escalate identified actions on unapproved drainage works within a reasonable timeframe.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

<u>Clearer Timelines for Bringing Unapproved High-Risk Drainage Works into Compliance Needed</u> The committee concurred with recommendation 9 made at page 195 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency develop a prioritization plan to identify and bring unapproved high-risk drainage works into compliance.

The committee noted that the Water Security Agency is making progress towards complying with the recommendation.

<u>Better Monitoring and Reporting of Actions Taken Needed</u> The committee concurred with recommendation 10 made at page 195 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency periodically report to senior management on actions taken to address non-compliance of unapproved drainage works.

The committee noted that the Water Security Agency has complied with the recommendation.

The committee concurred with recommendation 11 made at page 196 of the Provincial Auditor's 2018 report volume 1, chapter 12, Water Security Agency — Regulating Drainage:

We recommend that the Water Security Agency report to the public on its regulation of the drainage of water on agricultural lands.

The committee noted that the Water Security Agency has complied with the recommendation.

**2018 Report Volume 2 Chapter 19: Water Security Agency** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2019 Report Volume 1 Chapter 43: Water Security Agency — Co-ordinating Flood Mitigation Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

**2019 Report Volume 1 Chapter 44: Water Security Agency — Ensuring Dam Safety** Considered September 25, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

# Workers' Compensation Board

2016 Report Volume 2 Chapter 31: Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work Considered October 10, 2018

<u>More Support for Preparing and Implementing Recovery and Return-to-Work Plans Needed</u> The committee concurred with recommendation 1 made at page 225 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that, for claims requiring recovery and return-to-work plans, Saskatchewan Workers' Compensation Board consistently record its communications with injured workers, employers, and health care professionals.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

The committee concurred with recommendation 2 made at page 226 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that, for claims requiring recovery and return-to-work plans, Saskatchewan Workers' Compensation Board actively obtain requested reports (e.g., injury and recovery progress reports) from injured workers, employers, and health care professionals.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

#### Return-to-Work Plans Not Always Complete or Done

The committee concurred with recommendation 3 made at page 228 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that, for claims requiring recovery and return-to-work plans, Saskatchewan Workers' Compensation Board verify the completeness and currency of those plans and the agreement of injured worker and related employer with the plan.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

### Referral to Secondary Assessments Later than Expected

The committee concurred with recommendation 4 made at page 230 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that, for claims with recovery and return-to-work plans, Saskatchewan Workers' Compensation Board identify and address impediments to timely recovery of injured workers within a reasonable timeframe.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

#### Partners Need Further Education on Their Responsibilities

The committee concurred with recommendation 5 made at page 231 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that Saskatchewan Workers' Compensation Board educate injured workers, employers, and health care professionals to increase their submission of properly completed injury and progress reports for the return-to-work program.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

### WCB Needs to Better Monitor the Success of the Return-to-Work Program The committee concurred with recommendation 6 made at page 232 of the Provincial Auditor's 2016 report volume 2, chapter 31, Workers' Compensation Board — Co-ordinating Injured Workers' Return to Work:

We recommend that Saskatchewan Workers' Compensation Board track and analyze key information about the quality and timeliness of its return-to-work program.

The committee noted that the Workers' Compensation Board is making progress towards complying with the recommendation.

# **Procedural Motions**

Members moved one procedural motion in regard to eHealth's contract and tendering processes. This motion and the resulting decision of the committee is presented below.

### February 26, 2019

It was moved by Ms. Mowat:

That pursuant to section 16 of *The Provincial Auditor Act* the Standing Committee on Public Accounts request that the Provincial Auditor perform a special assignment to fully examine eHealth Saskatchewan's recent and current contract and tendering processes, including whether vendor-sponsored travel by eHealth employees led to misuse of public resources, violated appropriate policies and procedures or resulted in a failure to negotiate in the best interests of taxpayers; and

That the special report shall be tabled with the Standing Committee on Public Accounts.

A debate arising and the question being put, it was defeated.

# **Other Work of the Committee**

# **Review of the Provincial Auditor's Business and Financial Plan**

The Standing Committee on Public Accounts is responsible for reviewing and approving the business and financial plan of the Office of the Provincial Auditor. The committee considered and adopted resolutions for the estimates requested by the Provincial Auditor for the 2019-2020 fiscal year. The motions adopted on December 5, 2018 for the 2019-20 fiscal year were:

That the 2019–20 estimates of the Office of the Provincial Auditor, vote 28, Provincial Auditor (PA01) be approved, as submitted, in the amount of \$7,922,000;

and

That the 2019–20 estimates of the Office of the Provincial Auditor, vote 28, unforeseen expenses (PA02) be approved, as submitted, in the amount of \$534,000.

The committee then agreed:

That the 2019–20 estimates of the Office of the Provincial Auditor, as approved, be forwarded to the Speaker, as Chair of the Board of Internal Economy, pursuant to section 10.1(4) of *The Provincial Auditor Act*.

# **Review of the Provincial Auditor's Annual Report**

On December 5, 2018, the committee concluded consideration of the Provincial Auditor's annual report for the year ended March 31, 2018.

# Attendance at CCPAC/CCOLA

On May 1, 2019, the Standing Committee on Public Accounts authorized the attendance of the Chair, Trent Wotherspoon; the Deputy Chair, Don McMorris; one government member; and one opposition member at the Canadian Council of Public Accounts Committees (CCPAC) and Canadian Council of Legislative Auditors (CCOLA) annual conference in Niagara-on-the-Lake, Ontario on August 18-20, 2019. If the Chair, Deputy Chair, or opposition member cannot attend, the committee authorized them to designate another committee member to attend in their place.

# **Appendix A** — **Provincial Auditor's Officials**

Judy Ferguson, Provincial Auditor Angèle Borys, Deputy Provincial Auditor and Chief Operating Officer Tara Clemett, Deputy Provincial Auditor Kelly Deis, Deputy Provincial Auditor Carolyn O'Quinn, Deputy Provincial Auditor Trevor St. John, Deputy Provincial Auditor Charlene Drotar, Principal Melanie Heebner, Principal Kim Lowe, Principal Victor Schwab, Principal Jason Shaw, Principal Rosemarie Volk, Principal Jason Wandy, Principal Nicole Dressler, Senior Manager Michelle Lindenbach, Senior Manager Jennifer Robertson, Senior Manager Melissa Yanyu, Senior Manager Heather Tomlin, Office Manager

# **Appendix B** — **Provincial Comptroller's Officials**

Terry Paton, Provincial Comptroller Chris Bayda, Assistant Provincial Comptroller Jenn Clark, Director, Financial Management Branch Amanda Glowa, Analyst, Financial Management Branch

# **Appendix C** — Ministry and Agency Officials

### **Advanced Education**

Mark McLouglin, Deputy Minister David Boehm, Assistant Deputy Minister Scott Giroux, Executive Director, Corporate Finance Mike Pestill, Executive Director, Technical and Trades Branch Duane Rieger, Executive Director, Business Systems and Risk Management Lowell Balzer, Manager, Capital Projects

### Agriculture

Rick Burton, Deputy Minister Betty Althouse, Chief Veterinary Officer Cammy Colpitts, Assistant Deputy Minister Michele Arscott, Executive Director, Corporate Services Grant Zalinko, Executive Director, Livestock Branch

### **Central Services**

Mike Carr, Deputy Minister Nancy Cherney, Assistant Deputy Minister, Property Management and Provincial Capital Commission Bonnie Schmidt, Assistant Deputy Minister, IT Division, Chief Information Officer Julianne Jack, Executive Director, Communications Troy Smith, Executive Director, Commercial and Corporate Services

### **Corrections and Policing**

Dale Larsen, Deputy Minister Heather Scriver, Assistant Deputy Minister, Custody, Supervision and Rehabilitation Services Monica Field, Executive Director, Strategic Systems and Innovation Caroline Graves, Executive Director, Community Corrections Mark McFadyen, Executive Director, Custody Services Jenna Mouck, Executive Director, Infrastructure and Support Services Doris Schnell, Executive Director, Offender Services Rick Davis, Director, Enterprise Business Support

### Education

Rob Currie, Deputy Minister Rory Jensen, Executive Director, Corporate Services Bev Hungle, Director, Finance, Corporate Services

### eHealth Saskatchewan

Davin Church, Vice-President, Programs and Technology

### **Energy and Resources**

Laurie Pushor, Deputy Minister Bryce Jardine-Pelletier, Executive Director, Field Services Eric Johansen, Director, Pipeline Regulatory Enhancement Program Brad Wagner, Director, Liability Management

### Environment

Lin Gallagher, Deputy Minister Wes Kotyk, Assistant Deputy Minister, Environmental Protection Veronica Gelowitz, Assistant Deputy Minister, Corporate Services and Policy Brant Kirychuk, Executive Director, Fish, Wildlife and Lands Ash Olesen, Executive Director, Environmental Protection Cheryl Jansen, Director, Budget and Reporting

### Finance

Rupen Pandya, Deputy Minister Terry Paton, Provincial Comptroller Denise Macza, Associate Deputy Minister, Treasury Board Branch Brent Hebert, Assistant Deputy Minister, Revenue Karen Lautsch, Assistant Deputy Minister, Corporate Services Arun Srinivas, Assistant Deputy Minister, Taxation and Intergovernmental Affairs Chris Bayda, Assistant Provincial Comptroller Joanne Brockman, Executive Director, Economic and Fiscal Policy Brianna Verhelst, Executive Director, Consultant Services, Office of Planning, Performance and Improvement

#### **Government Relations**

Greg Miller, Deputy Minister Keith Comstock, Assistant Deputy Minister, Municipal Relations and Northern Engagement Laurier Donais, Assistant Deputy Minister, Corporate Services and Disaster Recovery Duane McKay, Assistant Deputy Minister, Public Safety Division Norm Magnin, Director, Property Assessment and Taxation

### Health

Kimberly Kratzig, Assistant Deputy Minister Billie-Jo Morrissette, Assistant Deputy Minister Mark Wyatt, Assistant Deputy Minister Deborah Jordan, Executive Director, Connected Care Services Bev Hungle, Director, Operations and Internal Audit Linda Restau, Director, Continuing Care and Rehabilitation Kathy Willerth, Director, Mental Health and Addictions Kayla Edgerton, Manager, Contracts and CBO Review

### **Immigration and Career Training**

Alastair MacFadden, Deputy Minister Denise Haas, Assistant Deputy Minister, Corporate Services Christa Ross, Assistant Deputy Minister, Immigration, Employment and Career Development

### Justice

Drew Wilby, Assistant Deputy Minister, Community Engagement Gina Alexander, Executive Director, Strategic Engagement Glennis Bihun, Executive Director, Court Services Monica Field, Executive Director, Strategic Systems and Innovation Dwight Lawrence, Director, Victims Services Lionel McNabb, Director, Maintenance Enforcment

### Labour Relations and Workplace Safety

Richard Murray, Deputy Minister Ray Anthony, Executive Director, Occupational Health and Safety Louise Usick, Executive Director, Corporate Services Dustin Austman, Executive Assistant to the Deputy Minister

### Living Sky School Division No. 202

Brenda Vickers, Director Tonya Lehman, Superintendent

### Parks, Culture and Sport

Twyla MacDougall, Deputy Minister Jennifer Johnson, Assistant Deputy Minister, Parks Division Byron Davis, Executive Director, Infrastructure and Capital Planning Leanne Thera, Executive Director, Strategic and Corporate Services

### Prairie Spirit School Division No. 206

Bob Bayles, Deputy Director, People and Finance, Chief Financial Officer Noel Roche, Deputy Director

### Prairie Valley School Division No. 208

Luc Lerminiaux, Director Mike Embury, Superintendent Naomi Mellor, Chief Financial Officer

### **Public Service Commission**

Ray Deck, Assitant Chair Greg Tuer, Assistant Chair Scott Kistner, Executive Director, Human Resources, Service Center Glenda Francis, Executive Director, Corporate Services

#### **Regina Roman Catholic Separate School Division No. 81**

Domenic Scuglia, Director Stacey Gherasim, Superintendent

#### **Regina School Division No. 4**

Greg Enion, Director Darren Boldt, Deputy Director, Student Achievement

### Saskatchewan Cancer Agency

Jon Tonita, President and Chief Executive Officer Linda Weir, Director, Early Detection

### Saskatchewan Crop Insurance Corporation

Shawn Jaques, President and Chief Executive Officer Janie Kuntz, Vice-President, Finance

#### Saskatchewan Health Authority

Sharon Garratt, Vice-President, Integrated Urban Health and Chief Nursing Officer Andrew McLetchie, Vice-President, Integrated Northern Health Corey Miller, Vice-President, Provincial Programs Robbie Peters, Vice-President, Finance and Chief Financial Officer Beth Vachon, Vice-President, Quality, Safety and Strategy Leanne Ashdown, Chief Audit Officer Terri Carlson, Executive Director, Nutrition and Food Services Kyle Matthies, Executive Director, Organizational Development and Employee Wellness Lisa Thomson, Media Relations Consultant

### Saskatchewan Housing Corporation

Raynelle Wilson, President

### Saskatchewan Polytechnic

Cheryl Schmitz, Chief Financial Officer and Interim Vice-President, Administrative Services Sean Engemoen, Acting Associate Vice-President, Financial Services

### Saskatoon School Division No. 13

Donnalee Weinmaster, Superintendent Garry Benning, Chief Financial Officer Gail Neurauter Sajtos, Coordinator, Special Education

#### **SaskBuilds**

Teresa Florizone, Vice President, Corporate Services and Chief Financial Officer

#### **Social Services**

Tammy Kirkland, Deputy Minister Lynn Allan, Assistant Deputy Minister, Finance and Corporate Services Natalie Huber, Assistant Deputy Minister, Child and Family Programs Tracey Smith, Assistant Deputy Minister, Income Assistance Programs Raynelle Wilson, Assistant Deputy Minister. Disability Programs Raymond Arscott, Executive Director, Finance Dianne Baird, Executive Director, Housing Network Tobie Eberhardt, Executive Director, Community Services Leanne Forgie, Executive Director, Program Support Joel Kilbride, Executive Director, Program and Service Design Doris Morrow, Executive Director, Program and Service Design Shelley Reddekopp, Executive Director, Income Assistance Service Delivery

### **Technical Safety Authority of Saskatchewan**

Bill Scott, Chief Executive Officer Chris Selinger, Chief Inspector

#### **Tourism Saskatchewan**

Mary Taylor-Ash, Chief Executive Officer Jonathan Potts, Executive Director, Marketing and Communications

### **University of Regina**

Dave Button, Vice-President, Administration David Malloy, Vice-President, Research Dale Eisler, Senior Advisor, Government Relations

### Water Security Agency

Susan Ross, President and Chief Executive Officer John Fahlman, Senior Vice-President, Technical Services and Chief Engineer Sam Ferris, Senior Vice-President, Regulatory Marjorie Simington, Senior Vice-President, Corporate Services and General Counsel Clinton Molde, Executive Director, Integrated Water Services

### Workers' Compensation Board

Peter Federko, Chief Executive Officer