

**STANDING COMMITTEE ON CROWN AND
CENTRAL AGENCIES**



**NINTH REPORT
OF THE
TWENTY-EIGHTH LEGISLATURE**

June 30, 2020
LEGISLATIVE ASSEMBLY OF SASKATCHEWAN

June 30, 2020

To the Honourable Members of the Legislative Assembly:

HONOURABLE MEMBERS:

I have the pleasure to present the ninth report of the Standing Committee on Crown and Central Agencies. The committee is authorized by the Assembly to examine matters related to the Crown Investments Corporation of Saskatchewan and its subsidiaries, central government agencies, liquor, gaming, and all other revenue-related agencies and entities. The Assembly also periodically refers the regulations and bylaws of professional associations to the committee for review. Reports of the Provincial Auditor related to Crown Investments Corporation of Saskatchewan and its subsidiaries are permanently referred to the Crown and Central Agencies Committee.

This report details the work of the Standing Committee on Crown and Central Agencies for the period September 11, 2018 to June 29, 2020. During this time, the committee reviewed 44 reports and financial statements released by Crown corporations or related entities and reviewed chapters in three Provincial Auditor reports. The committee also made a number of decisions based on recommendations put forward by the Provincial Auditor.

Respectfully submitted on behalf of the committee,

Fred Bradshaw
Chair
MLA, Carrot River Valley

TABLE OF CONTENTS

INTRODUCTION	1
Committee Membership.....	1
REPORTS AND FINANCIAL STATEMENTS.....	3
Reports and Financial Statements Considered and Concluded.....	3
Reports and Financial Statements not yet Considered.....	8
PROVINCIAL AUDITOR REPORTS.....	9
Review of Provincial Auditor’s Recommendations.....	10
Saskatchewan Power Corporation	10
Saskatchewan Telecommunications Holding Corporation	12
Saskatchewan Water Corporation.....	12
Standing Committee on Crown and Central Agencies	13
OTHER BUSINESS OF THE STANDING COMMITTEE ON CROWN AND CENTRAL AGENCIES.....	14
Status Updates.....	14
APPENDIX.....	15

COMPOSITION OF COMMITTEE

(as of June 29, 2020)

Mr. Fred Bradshaw, Chair
Carrot River Valley

Ms. Warren McCall, Deputy Chair
Regina Elphinstone-Centre

Mr. Steven Bonk
Moosomin

Mr. David Forbes
Saskatoon Centre

Ms. Nancy Heppner
Martensville-Warman

Ms. Lisa Lambert
Saskatoon Churchill-Wildwood

Mr. Hugh Nerlien
Kelvington-Wadena

Previous Members since September 11, 2018

Mr. Herb Cox
The Battlefords

Mr. Glen Hart
Last Mountain-Touchwood

Mr. Everett Hindley
Swift Current

Ms. Cathy Sproule
Saskatoon Nutana



STANDING COMMITTEE ON CROWN AND CENTRAL AGENCIES NINTH REPORT

INTRODUCTION

Mr. Fred Bradshaw, Chair of the Standing Committee on Crown and Central Agencies, presents the committee's ninth report of the Twenty-eighth Legislature.

The Standing Committee on Crown and Central Agencies considers matters pertaining to Crown Investments Corporation of Saskatchewan and its subsidiaries, central government agencies, liquor, gaming, and all other revenue-related agencies and entities. Reports of the Provincial Auditor related to Crown Investments Corporation of Saskatchewan and its subsidiaries are permanently referred to the Crown and Central Agencies committee. This report focuses primarily on the committee's scrutiny role, in its review of annual reports and Provincial Auditor reports for the period September 11, 2018 to June 29, 2020.

Committee Membership

The work of the committee would not have been possible without the service of its members. Since the committee last reported on November 21, 2018, there has been three membership changes. On June 20, 2019, Warren McCall replaced Cathy Sproule on the committee and as the Deputy Chair. Then, on September 16, 2019, Fred Bradshaw and Hugh Nerlien replaced Herb Cox and Everett Hindley on the committee. Fred Bradshaw was elected Chair of the committee on the following day, September 17, 2019.

On December 5, 2019, the Standing Committee on House Services recommended that the standing committees' member ratio be five government members and two opposition members. Consequently David Forbes was put onto the committee and Glen Hart was removed from the committee.

The committee currently consists of the following members:

Mr. Steven Bonk
Mr. Fred Bradshaw, Chair
Mr. David Forbes
Ms. Nancy Heppner
Ms. Lisa Lambert
Mr. Warren McCall, Deputy Chair
Mr. Hugh Nerlien

The committee wishes to thank all members who participated in committee proceedings for their contributions.

The committee would also like to thank the Office of the Provincial Auditor and the Legislative Assembly Service for the support they provide. A list of individuals from the Provincial Auditor's office who appeared before the committee can be found in the appendix.

REPORTS AND FINANCIAL STATEMENTS

The committee has examined the reports and financial statements of various Crown corporations and related entities referred to it by the Assembly. The following tables outline the status of the committee's reviews. Table 1 lists the reports and financial statements that have been considered and concluded. Table 2 lists the reports and financial statements that have not yet been considered.

Reports and Financial Statements Considered and Concluded

Table 1 — Reports and Financial Statements Considered and Concluded

Crown Investments Corporation of Saskatchewan	Sessional Paper No.	Date Tabled	Considered	Concluded
Crown Investments Corporation of Saskatchewan: 2017–18 annual report	288	Jul. 13, 2018	May 1, 2019 Mar 4, 2020	Mar. 4, 2020
Crown Investments Corporation of Saskatchewan: CIC Asset Management Inc. financial statements for the year March 31, 2018	289	Jul. 13, 2018	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: First Nations and Métis Fund Inc. financial statements for the year ended March 31, 2018	290	Jul. 13, 2018	Mar 4, 2020	Mar 4, 2020
Gradworks Inc. financial statements for the year ended March 31, 2018	291	Jul. 13, 2018	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: Saskatchewan Immigrant Investor Fund Inc. financial statements for the year ended March 31, 2018	292	Jul. 13, 2018	Mar 4, 2020	Mar 4, 2020
Capital Pension Plan: 2017 annual report	177	Apr. 30, 2018	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: 2016-17 payee disclosure report	CCA 44-28	Nov. 28, 2017	June 27, 2018 Mar 4, 2020	Mar 4, 2020

Crown Investments Corporation of Saskatchewan continued	Sessional Paper No.	Date Tabled	Considered	Concluded
Crown Investments Corporation of Saskatchewan: 2017-18 payee disclosure report	CCA 63-28	Nov. 21, 2018	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: 2018–19 annual report	231	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: Saskatchewan Immigrant Investor Fund Inc. financial statements for the year ended March 31, 2019	232	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: First Nations and Métis Fund Inc. financial statements for the year ended March 31, 2019	233	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: CIC Asset Management Inc. financial statements for the year March 31, 2019	234	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Capital Pension Plan: 2018–19 annual report	235	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Crown Investments Corporation of Saskatchewan: 2018-19 payee disclosure report	CCA 77-28	Sept. 17, 2019	Mar 4, 2020	Mar 4, 2020
Saskatchewan Gaming Corporation				
Saskatchewan Gaming Corporation: 2018–19 annual report SGC Holdings Inc. financial statements for the year ended March 31, 2019	216	Jul. 5, 2019	Nov. 13, 2019	Nov.13, 2019

Saskatchewan Government Insurance	Sessional Paper No.	Date Tabled	Considered	Concluded
SGI Canada: 2018–19 annual report	225	Jul. 9, 2019	Nov. 27, 2019	Nov. 27, 2019
Saskatchewan Auto Fund: 2018–19 annual report	226	Jul. 9, 2019	Nov. 27, 2019	Nov. 27, 2019
Coachman Insurance Company: 2018 annual report	227	Jul. 9, 2019	Nov. 27, 2019	Nov. 27, 2019
Saskatchewan Government Insurance Superannuation Plan: 2018 annual report	228	Jul. 9, 2019	Nov. 27, 2019	Nov. 27, 2019
SGI Canada Insurance Services Ltd.: 2018 annual report	229	Jul. 9, 2019	November 27, 2019	November 27, 2019
Saskatchewan Power Corporation				
Saskatchewan Power Corporation: 2018–19 annual report	213	Jul. 5, 2019	Sept. 17, 2019	Sept. 17, 2019
NorthPoint Energy Solutions Inc.: 2018–19 financial statements	215	Jul. 5, 2019	Sept 17, 2019	Sept. 17, 2019
Power Corporation Superannuation Plan: 2018–19 annual report	214	Jul. 5, 2019	Sept. 17, 2019	Sept. 17, 2019

Saskatchewan Telecommunications Holding Corporation				
SaskTel: 2017–18 annual report	274	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications: Financial statements for the year ended March 31, 2018	275	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications International Inc.: Financial statements for the year ended March 31, 2018	276	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
DirectWest Corporation: Financial statements for the year ended March 31, 2018	277	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
SecurTek Monitoring Solutions Inc.: Financial statements for the year ended March 31, 2018	278	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications Pension Plan: Annual report for the year ended March 31, 2018	279	Jul. 11, 2018	Sept. 17, 2019	Sept. 17, 2019
SaskTel: 2018–19 annual report	218	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications: Financial statements for the year ended March 31, 2019	219	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications International Inc.: Financial statements for the year ended March 31, 2019	220	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019
DirectWest Corporation: Financial statements for the year ended March 31, 2019	221	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019
SecurTek Monitoring Solutions Inc.: Financial statements for the year ended March 31, 2019	222	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Telecommunications Pension Plan: Annual report for the year ended March 31, 2019	223	Jul. 8, 2019	Sept. 17, 2019	Sept. 17, 2019

Saskatchewan Transportation Company	Sessional Paper No.	Date Tabled	Considered	Concluded
Saskatchewan Transportation Company: 2017–18 annual report	287	Jul. 13, 2018	Mar 4, 2020	Mar 4, 2020
Saskatchewan Transportation Company: 2018–19 annual report	230	Jul. 10, 2019	Mar 4, 2020	Mar 4, 2020
Saskatchewan Water Corporation				
SaskWater: 2017–18 annual report	272	Jul. 10, 2019	Sept. 17, 2019	Sept. 17, 2019
SaskWater: 2018–19 annual report	212	Jul. 4, 2019	Sept. 17, 2019	Sept. 17, 2019
Saskatchewan Water Corporation: Water Quality Report 2018			Sept. 17, 2019	Sept. 17, 2019
SaskEnergy Incorporated				
SaskEnergy: 2017–18 annual report	270	Jul. 10, 2018	Sept. 17, 2019	Sept. 17, 2019
SaskEnergy: SaskEnergy Incorporated 2017–18 financial statements TransGas Limited 2017–18 financial statements Bayhurst Gas Limited 2017–18 financial statements	271	Jul. 10, 2018	Sept. 17, 2019	Sept. 17, 2019
SaskEnergy: 2018–19 annual report	210	Jul. 4, 2019	Sept. 17, 2019	Sept. 17, 2019
SaskEnergy: SaskEnergy Incorporated financial statements for the year ended March 31, 2019 TransGas Limited financial statements for the year ended March 31, 2019 Bayhurst Gas Limited financial statements for the year ended March 31, 2019	211	Jul. 4, 2019	Sept. 17, 2019	Sept. 17, 2019

Reports and Financial Statements not yet Considered

Table 2 — Reports and Financial Statements not yet Considered

Saskatchewan Opportunities Corporation	Sessional Paper No.	Date Tabled
Saskatchewan Opportunities Corporation: 2018–19 annual report	224	Jul. 9, 2019

PROVINCIAL AUDITOR REPORTS

The Standing Committee on Crown and Central Agencies considered 14 recommendations in the annual volumes of the Provincial Auditor. The committee concurred with all 14 recommendations, noted compliance with 8 recommendations, and noted progress towards compliance on 6 recommendations. It concluded consideration of 4 chapters that did not have any new recommendations. Table 3 is a summary list of the chapters the committee has reviewed and the dates of consideration. Table 4 lists the chapters of the Provincial Auditor’s reports that the committee has not yet considered. The following section details the decisions made by the committee based on its review of the chapters.

Table 3 — Reports of the Provincial Auditor Considered

Report of the Provincial Auditor	Date Considered
2018 Report Volume 1 Chapter 10: Saskatchewan Water Corporation	September 17, 2019
2018 Report Volume 2 Chapter 25: SaskPower Corporation Chapter 45: SaskPower Corporation Chapter 49: Standing Committee on Crown and Central Agencies	September 17, 2019 September 17, 2019 September 17, 2019
2019 Report Volume 1 Chapter 37: SaskPower Corporation Chapter 38: SaskTel	September 17, 2019 September 17, 2019

Table 4 - Chapters of the Provincial Auditor Reports Not Yet Considered

2018 Report Volume 2 Chapter 34: Gradworks Inc. — Achieving Intern Development Program Goals
2019 Report Volume 1 Chapter 11: Saskatchewan Government Insurance — Monitoring Fines from the Automated Speed Enforcement Program
2019 Report Volume 2 Chapter 38: Saskatchewan Gaming Corporation — Minimizing Employee Absenteeism Chapter 45: SaskPower — Managing the Risks of Cyber Incidents Chapter 48: Standing Committee on Crown and Central Agencies
2020 Report Volume 1 Chapter 11: SaskEnergy — Keeping Existing Transmission Pipelines Operating Safely Chapter 23: Saskatchewan Government Insurance — Confirming Only Qualified Drivers Remain Licensed

Review of Provincial Auditor's Recommendations

The following sections outline the decisions made by the committee with respect to recommendations found in the reports of the Provincial Auditor.

Saskatchewan Power Corporation

2018 Report Volume 2

Chapter 25: SaskPower — Maintaining Above-Ground Distribution Assets

Considered September 17, 2019

Formal Risk Assessments Needed to Support Inspection and Preventative Maintenance Strategies

The committee concurred with recommendation 1 made at page 178 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that Saskatchewan Power Corporation formally assess the risks associated with its inspection and preventative maintenance strategies for above-ground assets used to distribute electricity.

The committee noted that the Saskatchewan Power Corporation has complied with the recommendation.

Desired Acceptable Asset Condition Not Yet Determined for All Above-Ground Distribution Assets

The committee concurred with recommendation 2 made at page 179 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend, for above-ground assets used to distribute electricity that Saskatchewan Power Corporation plans to maintain, it determine the condition to which it expects to maintain each type of those assets.

The committee noted that the Saskatchewan Power Corporation has complied with the recommendation.

Complete and Consistent Information Needed to Develop Risk-informed Maintenance Plans

The committee concurred with recommendation 3 made at page 181 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that Saskatchewan Power Corporation consistently maintain in its IT systems key information about its above-ground assets used to distribute electricity to support evidence-based decision-making.

The committee noted that the Saskatchewan Power Corporation is making progress towards complying with the recommendation.

The committee concurred with recommendation 4 made at page 182 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that Saskatchewan Power Corporation maintain up-to-date information about the condition of its above-ground assets used to distribute electricity to support risk-informed asset planning.

The committee noted that the Saskatchewan Power Corporation is making progress towards complying with the recommendation.

Formal Processes to Prioritize Maintenance Needed

The committee concurred with recommendation 5 made at page 183 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that Saskatchewan Power Corporation formally prioritize its maintenance of above-ground assets used to distribute electricity to support risk-informed allocation of resources over the longer term.

The committee noted that the Saskatchewan Power Corporation is making progress towards complying with the recommendation.

Maintenance of Most Above-Ground Distribution Assets Not Completed As Planned

The committee concurred with recommendation 6 made at page 185 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that where Saskatchewan Power Corporation does not follow its plan for maintaining above-ground assets used to distribute electricity, it formally assess the consequences of not completing such maintenance.

The committee noted that the Saskatchewan Power Corporation is making progress towards complying with the recommendation.

Reporting Maintenance Results Needed

The committee concurred with recommendation 7 made at page 188 of the Provincial Auditor's 2018 report volume 2, chapter 25, SaskPower — Maintaining Above-Ground Distribution Assets:

We recommend that Saskatchewan Power Corporation regularly report to its senior management on the status of its maintenance activities and, if applicable, the consequences of not completing planned maintenance for above-ground assets used to distribute electricity.

The committee noted that the Saskatchewan Power Corporation is making progress towards complying with the recommendation.

2018 Report Volume 2

Chapter 45: SaskPower — Buying Power from Independent Power Producers

Considered September 17, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

2019 Report Volume 1

Chapter 37: SaskPower — Inspecting Gas and Electrical Installations

Considered September 17, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

Saskatchewan Telecommunications Holding Corporation

2019 Report Volume 1

Chapter 38: SaskTel — Purchasing Fibre Optic Network Upgrade and Other Network Hardware

Considered September 17, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

Saskatchewan Water Corporation

2018 Report Volume 1

Chapter 10: Saskatchewan Water Corporation — Purchasing Goods and Services

Considered September 17, 2019

Policies for Purchasing Goods and Services Comprehensive, With A Few Revisions Needed

The committee concurred with recommendation 1 made at page 149 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation clarify its procurement policy to set out when it is appropriate to use the sole sourcing method of procurement.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

The committee concurred with recommendation 2 made at page 149 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation require staff to include documented rationale for selecting non-competitive procurement methods for purchases over \$25 thousand on purchase orders submitted for approval.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

The committee concurred with recommendation 3 made at page 150 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation require its staff to report regularly on purchases using sole sourcing to senior management and the Board.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

Confirmation of Staff Compliance with Conflict of Interest Policy Needed

The committee concurred with recommendation 4 made at page 150 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation require staff involved in purchasing goods and services to confirm, each year in writing, compliance with its conflict-of-interest policy.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

Contract Templates Need Periodic Review

The committee concurred with recommendation 5 made at page 151 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation have periodic legal reviews of its contract templates for purchases.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

Procurement Policy Not Always Followed

The committee concurred with recommendation 6 made at page 152 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation follow established procurement policies when approving the purchase of goods and services.

The committee noted that the Saskatchewan Water Corporation has complied with the recommendation.

Suppliers Managed but Performance Tracking Needed

The committee concurred with recommendation 7 made at page 155 of the Provincial Auditor's 2018 report volume 1, chapter 10, Saskatchewan Water Corporation — Purchasing Goods and Services:

We recommend that the Saskatchewan Water Corporation track performance problems with suppliers in a way that this information is available to staff making purchasing decisions.

The committee noted that the Saskatchewan Water Corporation is making progress towards complying with the recommendation.

Standing Committee on Crown and Central Agencies

2018 Report Volume 2

Chapter 49: Standing Committee on Crown and Central Agencies

Considered September 17, 2019

The committee reports that this chapter was received and reviewed for informational purposes and that there were no new recommendations on which to report.

OTHER BUSINESS OF THE STANDING COMMITTEE ON CROWN AND CENTRAL AGENCIES

Status Updates

The steering committee, comprised of former Chair, Herb Cox and former Deputy Chair, Cathy Sproule, met to discuss implementing procedures that require Crown corporations and subsidiaries submit status updates on the recommendations of the Provincial Auditor similar to that adopted by the Standing Committee on Public Accounts on November 4, 2015.

They determined that this was a good practice and then consulted with the Provincial Auditor, Minister Responsible for Crown Investments Corporation, and the President of Crown Investments Corporation to discuss implementing status update procedures with Crown corporations and subsidiaries.

On May 15, 2019, the steering committee recommended to the Standing Committee on Crown and Central Agencies that the committee require Crown Investments Corporation of Saskatchewan on behalf of the Crown corporations and subsidiaries submit status updates as directed in the *Status Update Guide for Officials: Provincial Auditor Report Consideration*. The committee adopted the recommendation.

The committee received their first status updates from Crown Investments Corporation of Saskatchewan (CIC) in September 2019.

APPENDIX

Provincial Auditor's Office

Judy Ferguson, Provincial Auditor
Kelly Deis, Deputy Provincial Auditor
Carolyn O'Quinn, Deputy Provincial Auditor
Charlene Drotar, Principal
Kim Lowe, Principal
Victor Schwab, Principal

Witnesses for the review of annual reports and Provincial Auditor's reports

Crown Investments Corporation of Saskatchewan

Hon. Joe Hargrave, Minister
Cindy Ogilvie, Vice-President and Chief Financial Officer
Wendy Dean, Acting Vice-President, Crown Services
Travis Massier, Corporate Controller
Joanne Johnson, Executive Director, Communications
Terry Ross, Governance Officer

Saskatchewan Gaming Corporation

Hon. Christine Tell, Minister
Susan Flett, President and Chief Executive Officer
Blaine Pilatzke, Vice-President, Corporate Services
Shanna Schulhauser, Director, Communications
Elyse Deis, Controller

Saskatchewan Government Insurance

Hon. Joe Hargrave, Minister
Andrew Cartmell, President and Chief Executive Officer
Tamara Erhardt, Executive Vice-President and Chief Human Resources Officer
Penny McCune, Executive Vice-President and Chief Operating Officer
Paul Mlodzik, Executive Vice-President and Chief Customer Officer
Jeff Stepan, Executive Vice-President and Chief Financial Officer
John-Paul Cullen, Vice-President, Licensing, Customer and Vehicle Services
Kwei Quaye, Vice-President, Traffic Safety, Driver and Support Services
Ryan Smith, Vice President, Appraisal, Salvage, and Claims Technical Services
Karol Noe, Senior Director, Autofund Strategic Support, Partnerships and Insurance Programs

Saskatchewan Power Corporation

Hon. Dustin Duncan, Minister

Mike Marsh, President and Chief Executive Officer

Tim Eckel, Vice-President, Asset Management, Planning and Sustainability

Troy King, Vice-President and Chief Financial Officer, Finance and Business Performance

Shawn Schmidt, Vice-President, Distribution and Customer Services

Rachelle Verret Morphy, Vice-President, Corporate and Regulatory Affairs

Ian Yeates, Executive Director, President's Office

Saskatchewan Telecommunications Holding Corporation

Hon. Don Morgan, Minister

Doug Burnett, President and Chief Executive Officer

Charlene Gavel, Chief Financial Officer

Darcee MacFarlane, Vice-President, Corporate and Government Relations

John Meldrum, Vice-President, Corporate Counsel and Regulatory Affairs

Scott Smith, Senior Director, Finance

Michelle Englot, Director, Corporate Affairs

Saskatchewan Transportation Company

Hon. Joe Hargrave, Minister

Kyla Hillmer, President and Chief Executive Officer

Travis Massier, Chief Financial Officer

Saskatchewan Water Corporation

Hon. Bronwyn Eyre, Minister

Doug Matthies, President

Jacque Gibney, Vice-President, Corporate and Customer Service

Eric Light, Vice-President, Operations and Engineering

Danny Bollinger, Director, Financial Services

SaskEnergy Incorporated

Hon. Bronwyn Eyre, Minister

Ken From, President and Chief Executive Officer

Randy Greggains, Vice-President, Operations

Mark Guillet, Vice-President, General Counsel and Corporate Secretary

Christine Short, Vice-President, Finance and Chief Financial Officer